



ALBANY, OREGON

APPLICATION FOR 2016-2017
SUSTAINABLE CITY YEAR PROGRAM





THE CITY OF ALBANY'S MISSION

CITY OF ALBANY, OREGON

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COMMUNITY PARTNERS:

- Greater Albany Public Schools
- Albany-Millersburg Economic Development Corporation
- East Thornton Lake Neighborhood Association
- The Brass Ring Carousel
- Linn-Benton Community College
- Albany Downtown Association
- Calapooia Watershed Council
- Albany Visitors Association
- Linn County
- Benton County
- Boys & Girls Club of Albany
- Community Development Commission
- Confederated Tribes of the Grande Ronde
- Albany Regional Museum

is to “Provide quality public services for a better Albany community,” and its vision is to create “A vital and diverse community that promotes a high quality of life, great neighborhoods, balanced economic growth, and quality public services.” While the terms “sustainable” and “sustainability” are not used in the Mission and Vision Statements, the concept of sustainability is inherent to the City’s Strategic Plan. It is generally accepted that the notion of “sustainable” includes consideration of social, environmental, and economic factors. Each of these factors are expressed in the Strategic Plan, which has four primary themes: Great Neighborhoods, a Safe City, a Healthy Economy, and an Effective Government.

The City has identified several projects for consideration. Examples include a market analysis for bio-solids compost, equity and socio-economic mapping analysis, and development of conceptual park plans and an economic development action plan. Proposed projects represent the variety of issues addressed by the City, range in size and complexity, and often involve interdepartmental coordination and partnerships with external groups and agencies. In common, is that all projects are consistent with the City’s Strategic Plan and would promote a more economically, socially, and/or environmentally sustainable city.





ABOUT ALBANY

OUR COMMUNITY

Albany sits in the heart of western Oregon's Willamette River valley, on the banks of the Willamette River and its tributary, the Calapooia, and north across the Willamette in the farms and wooded hillsides of North Albany.

The city of Albany lies within both Benton and Linn counties. Portland State University estimated Albany's 2015 population at 51,670, making it Oregon's 11th largest city; it is the largest city in Linn County, where it is the county seat; and the second largest city in Benton County. According to the 2010-2014 American Community Survey, median household income was \$45,478; 89.4% of residents had high school diplomas or higher education; 11.4% of residents identified as Hispanic or Latino; median housing value was \$173,800; and 21.4% of residents were living below the poverty line.

The climate is relatively mild, characterized by cool, wet winters and warm, dry summers.

Temperatures rarely exceed 95° F in the summer and rarely drop below 25° F in the winter. Rainfall averages 40.91 inches per year. Average snowfall since the mid-1960s has been 5.9 inches, occurring between November and March.

Albany is known as the rare metals capital of the world. Several local industries produce zirconium, hafnium, and titanium. Albany has a short, dry, temperate growing season which yields specialized crops such as seeds (grasses, flowers, and vegetables), tree fruits, nursery stock, nuts, berries, mint and grains. Food processing, wood products and manufactured homes are major employers.

CITY GOVERNMENT

Municipal government operates under a home rule charter in the Council-Manager form. Six City Councilors are elected to represent three geographic wards and have overlapping 4-year terms. The Mayor is elected at large every two years. A full-time City Manager implements the policies adopted by the Council, directs activities of the departments and advises the Council on matters affecting the City.



The City has approximately 390 employees who provide a full range of municipal services to residents – drinking water, wastewater treatment and disposal, parks and recreation, two public libraries, law enforcement, fire prevention and suppression, ambulance service, land-use planning, building inspection, public transit, street maintenance, and urban renewal oversight.

Nearly 100 volunteers assist the Mayor and Council as members of citizen advisory commissions and committees addressing the municipal airport, the arts, urban renewal, water and wastewater management, budget and audits, bicycle and pedestrian facilities, community development, trees, human relations, library services, historic preservation, public transportation, land-use planning, parks and recreation, public safety, activities for senior citizens, transient lodging taxes and traffic safety.

Albany city government was nationally recognized in 2009 and 2010 with the Certificate of Distinction and in 2011, 2012, 2014 and 2015 with the Certificate of Excellence from the International City/County Management Association for its dedication to improving governmental performance. In 2010, 2011 and 2012 the Sunshine Review awarded Albany an A+ perfect score for government transparency and online accessibility with its website along with other government agencies from around the country. Also in September 2010 the League of Oregon Cities awarded Albany the Good Governance Award for the Where Does My Money Go? and Albany Dashboard web applications and featured Albany for governmental transparency.



In January 2011 Government Computer News cited Albany as one of 10 "Top Public Sector Websites" in the nation for government transparency. Albany received sixth place

in the 2015 Digital Cities Survey from the Center for Digital Government. The annual survey recognizes leading examples of cities using technology to improve services and boost efficiencies. Albany was featured in Government Technology magazine in January 2016 for its online transparency portal.



WHAT ALBANY OFFERS

Albany is credited by historians and architects with having the most varied collection of historic buildings in Oregon. This collection includes styles from the 1840s through the late 1920s and is concentrated in an area of about 100 square blocks. Four historic districts are listed in the National Register of Historic Places by the United States Department of the Interior. The historic downtown has been the focus of a revitalization effort since 2001, resulting in dramatic restorations and renovations on and in many buildings, improved streetscapes, top-notch men's and women's clothing stores, second-story residential spaces and a growing variety of first-class restaurants.

The community's location near the midpoint of the valley, an hour from the Pacific Ocean to the west or the crest of the Cascades to the east, earned its designation as Hub City in the mid-20th century. Its location, terrain, climate and amenities make it popular



for golfing, bicycling, water recreation, and nature walks. Thousands of visitors come to Albany each year to watch volunteers carve and paint animals and other features for The Brass Ring carousel project; to enjoy free summer evening concerts in Monteith Riverpark, and the community's signature event to close out summer: the award-winning ATI Northwest Art & Air Festival.

TRANSPORTATION

From its river town beginnings, Albany grew south and east along with Willamette Valley's major

transportation corridors. Interstate 5, Oregon Highways 99E and 20 all pass through; Oregon 34 connects the east and west sides of the valley four miles south of the city limits and provides another connection with I-5.

The Burlington Northern and Union Pacific rail lines run through Albany north-south, with Pacific & Western and Albany & Eastern short lines from the southwest and northeast, respectively. Passenger rail provided by Amtrak, local and regional buses and taxi service converge at Albany Station, the mid-valley's transit hub.

Thanks to federal grant funds, the rail station buildings and grounds underwent extensive renovation in the first few years of the 21st century, creating both the new hub and an attractive and welcoming facility for first-time visitors and residents alike.

Albany Municipal Airport is parallel to I-5 southbound and is the oldest continuously-operating airport in Oregon, dedicated in 1931. In 1998, the airport became the

first in Oregon to be named to the National Register of Historic Places, and is the City's fourth National Historic District. The airport serves general aviation and can accommodate small business jets.

WHERE WE STARTED

Walter and Thomas Monteith arrived on the future site of Albany in 1847 and purchased the Smead claim for \$400, as well as an adjacent claim. Albany was named after the Monteiths' home state capitol, Albany, New York. The brothers built Albany's first frame house in 1849; at 518 Second Avenue S.W., it is now a museum.

The California Stage Company, the first major coach line in the west, began operation in Oregon in 1860; Albany was a stopover point on the 6-day Portland-Sacramento route. The 710-mile route was the longest in the nation. A fare from Portland to Albany was \$10.

Steamboats brought farmers and townspeople the necessities of life and enhanced local prosperity. Boats running upstream carried mail, sheep, cattle, kerosene and everyday items for farms, homes and mills. Flour, woolen goods and pottery went downstream. In 1870, a person could travel to Portland by steamboat for \$1.

Albany businessmen raised \$50,000 to ensure that rails would come through town instead of bypassing it a few miles eastward. The first trains came in 1871, eventually replacing stagecoaches and steamboats. The world's longest wooden railroad drawbridge was built in 1888 for the Albany-Corvallis run. By 1910, 28 passenger



trains departed daily from Albany going in five different directions.

Foundries, blacksmith shops, furniture factories, tanneries, a bag factory, carriage factories, flour and flax mills, a twine factory, creameries and sawmills made Albany a manufacturing hub, supplied local farmers and processed their crops. Flour, grain and produce were shipped by river and rail to Portland and points east.

The city grew and prospered at a slow and steady pace. Each year, houses and commercial buildings were built in styles fashionable at the time. New industry moved to the outskirts, the main highway bypassed the downtown and post-World War II housing developed outside the original core of the city, leaving the old downtown and residential neighborhoods almost intact.

Founded: 1848, incorporated in 1864, and adopted home rule charter in 1891.

Counties: Linn County seat; 2nd largest city in Benton County

ZIP Codes: 97321 and 97322

Location: 44° 38' N latitude, 123° 7' W longitude; 45 miles north of Eugene; 24 miles south of Salem; 69 miles south of Portland

Area: 17.7 square miles (city limits), 21.7 square miles (Urban Growth Boundary)

Elevation:

180-520 feet above sea level

Form of government: Council-Manager

Taxes: Current

permanent tax rate is \$6.3984 per thousand dollars of assessed value

City budget (FY 2015-2016): \$162.2 million (\$33.8 million General Fund)

City employees: Approximately 390



QUICK FACTS



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PROJECT:**Improving Civic And Community Engagement**

<p>Project Description:</p> <p>The City of Albany and the CARA urban renewal district would like to see better civic engagement and public participation in our policymaking. We seek to understand new and better ways to connect with and engage our citizens, especially those groups who do not typically attend (minorities, youth, and families).</p> <p>Albany Hispanic residents increased 129% from 2000 to 2010 based on the US Census Bureau. Statistics for the increase in Russian residents is not available, only anecdotal information. Developmentally disabled residents recreational needs have not been addressed other than a summer camp opportunity.</p> <p>Albany Parks & Recreation recognizes the opportunity and need to reach out to specific populations. A strategic plan is vital to serving the recreational needs of underserved populations. We would like to better understand what tools other communities are using, how to best communicate with different groups and understand their thoughts and concerns.</p> <p>This communication is two-way, as we would like better citizen input, but also better ways to tell our stories to citizens.</p>	<p>Comments:</p> <p><u>Funding Source:</u> CARA</p> <p><u>Estimated Budget:</u> \$12,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Development of a Civic Engagement Program • Strategic plan to guide outreach to underserved populations in recreational activities and events. • Program will look at various means of distribution and receipt of information (internet, social, print, media) • Development of metrics related to civic engagement and tools that look to increased communication and input from stakeholders. • Create a Branded Civic Engagement Program. • Research and develop better ways to use existing city resources like GIS/city website/COA Twitter and Facebook accounts/channel 28, to increase community's awareness for projects, programs and services. • Consideration of how to better engage minorities, youth, and young families in our community. • Possible survey to understand how best to communicate with target audiences. • Review and report on best practices from other communities that could be implemented in Albany. 	
<p>City Department:</p> <p>Economic Development/CARA, Community Development, City Manager's office and PIO</p>	
<p>Potential Project Lead:</p> <p>Kate Porsche, Economic Development and Urban Renewal Director and Ed Hodney, Parks and Recreation Director</p>	
<p>Potential Funding Source:</p> <p>CARA, Parks & Recreation operating budget, OSU Extension Services, maybe look at CDBG for engaging minorities?</p>	
<p>Relevant City and Community Partners: Various departments, OSU Extension Service, Chamberlin House, Greater Albany Schools, Linn Benton Hispanic Advisory Committee, ARC of Linn County</p>	
<p>Related Council Goals: Healthy Economy and an Effective Government. Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources.</p> <p>Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	

PROJECT:

Downtown Catalyst Projects

<p>Project Description:</p> <p>The 2011 retail refinement program outlined possible location for an east-end anchor in our downtown. We would like a closer look at the potential for development at that site, as well as consideration of other possible sites. Additionally, it would be helpful to understand other possible locations and types of catalyst projects that we should be looking to partner with using urban renewal funds.</p>	<p>Comments:</p> <p><u>Funding Source:</u> CARA</p> <p><u>Estimated Budget:</u> \$14,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Review of 2011 refinement plan • Understanding of the proposed east-anchor site and constraints • Review of proposed parking garage location, etc. Consideration of other viable locations. • Consider development plans for various vacant parcels in the downtown core and east waterfront with an eye toward partnerships that could be viable catalyst projects 	
<p>City Department:</p> <p>Lead: CARA</p> <p>Coordinating Department: Community Development</p>	
<p>Potential Project Lead:</p> <p>Kate Porsche, Economic and Urban Renewal Director</p>	
<p>Potential Funding Source:</p> <p>CARA Funds</p>	
<p>Relevant City and Community Partners:</p> <p>CARA, Community Development Department. Albany Downtown Association</p>	
<p>Related Council Goals:</p> <p>Healthy Economy and Great Neighborhoods</p>	



PROJECT:**Economic Development Strategic Action Plan And Information On Target Industries**

<p>Project Description:</p> <p>The City of Albany seeks to create a 5-year action plan to act as a roadmap to implementing local economic development initiatives.</p> <p>Additionally, we would like to understand market data related to target industries and recommend steps to better attract those target industries. The industries we would like to review include food processing, specialty metals, and manufacturing.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Transient Lodging Tax (TLT), or possible Chamber or AMEDC partnership</p> <p><u>Estimated Budget:</u> \$12,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Review of target industries • Meet with stakeholders to understand goals related to a 5-year strategic plan. • Review best practices related to economic development initiatives from other cities. • Review of market data related to target industries to better understand how to attract new businesses and help our existing businesses in these sectors to expand. 	
<p>City Department:</p> <p>Lead: Economic Development</p> <p>Coordinating Department: Community Development</p>	
<p>Potential Project Lead:</p> <p>Kate Porsche, Economic and Urban Renewal Director</p>	
<p>Potential Funding Source:</p> <p>Economic Development or TLT Funds</p>	
<p>Relevant City and Community Partners:</p> <p>AMEDC, local industry leaders</p>	
<p>Related Council Goals:</p> <p>Healthy Economy</p>	



PROJECT:

Plan To Develop Canal Walking Paths

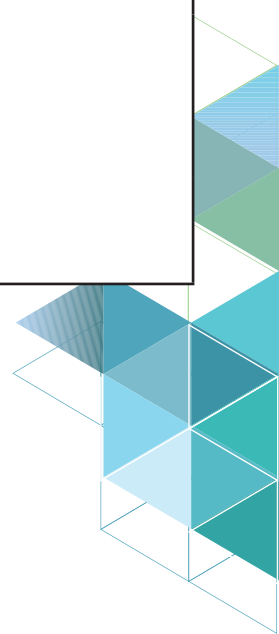
<p>Project Description:</p> <p>The CARA Plan includes multiple projects related to developing pedestrian amenities along the three canals in Central Albany: Vine Street, 8th Avenue, and Thurston Canal. The goal of the canal projects is to provide a clean safe walkway along the canals that can improve the property value of the surrounding neighborhood and turn it into a positive place that everyone can enjoy.</p> <p>Opportunities to provide pedestrian amenities around the Santiam-Albany Canal may be limited by FERC requirements. Research is needed to fully understand FERC requirements and to facilitate cost/benefit discussions regarding desired improvements. Consideration must also be given to maintenance access and protecting the structural integrity of the Canal.</p> <p>This project would help the CARA board outline a plan for future development of these projects.</p>	<p>Comments:</p> <p><u>Funding Source:</u> CARA</p> <p><u>Estimated Budget:</u> \$25,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> Students will analyze previous plans and work, coordinate with public works department to understand constraints and barriers to development around the Santiam-Albany Canal, including FERC, and property ownership issues. Provide a report outlining next steps for development, recommendations for phasing of projects, and design details for each project. 	
<p>City Department:</p> <p>Lead: CARA</p> <p>Coordinating: Parks and Rec, Community Development, Public Works</p>	
<p>Potential Project Lead:</p> <p>Kate Porsche, Economic Development and Urban Renewal Director</p>	
<p>Potential Funding Source:</p> <p>CARA Funds</p>	
<p>Relevant City and Community Partners:</p> <p>Parks and Recreation, Community Development, Public Works; Albany Downtown Association</p>	
<p>Related Council Goals:</p> <p>Great Neighborhoods; a Healthy Economy</p>	



PROJECT:

Residential Programs, A Plan To Create Density In The Central Albany Area

<p>Project Description:</p> <p>The CARA area currently has a residential loan program in place. It is generally believed that increasing residential density in the Central Albany Area is good for land-use, development, and the downtown economy. We are seeking to understand how the district could better incent and create public-private partnerships related to residential density.</p>	<p>Comments:</p> <p><u>Funding Source:</u> CARA</p> <p><u>Estimated Budget:</u> \$12,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • With a background of current zoning and goals, help provide recommendations as to neighborhoods and specific areas where CARA should be working to increase residential density. • Provide a written report and presentation on suggestions, including best practices from other urban renewal districts as to suggested programs that will help to create the desired density and development patterns. • Analyze the previous CARA residential programs to understand their impact and how these programs could be changed or updated for better results. • Look at other URD's which have used funding programs to incent residential development, rehabilitation, in-fill, or mixed-use projects. Compile best-practices and recommendations. • Consideration should be given to historic homes, multi-family, as well as mixed-use developments. Additionally, the CARA plan outlines the goal of first-time home ownership, which should be looked at as well. Removal of blighting conditions should be considered as well. • Perform an economic analysis to understand the cost effectiveness of various developments proposed. 	
<p>City Department:</p> <p>Lead: CARA</p> <p>Coordinating Department: Community Development</p>	
<p>Potential Project Lead:</p> <p>Kate Porsche, Economic and Urban Renewal Director</p>	
<p>Potential Funding Source:</p> <p>CARA Funds</p>	
<p>Relevant City and Community Partners:</p> <p>CARA, Albany LAC, Community Development Department. Possible feedback from local realtors and local housing groups. Albany Downtown Association related to downtown housing possibilities.</p>	
<p>Related Council Goals:</p> <p>Healthy Economy and Great Neighborhoods</p>	



PROJECT: Monteith Riverpark Refinement / Expansion

Project Description:

The 2011 Retail Refinement Plan completed for the CARA district outlined the idea of a riverfront park and possible expansion or updating of the Monteith Riverpark. The former Albany Square location, the Monteith Riverpark expansion establishes a front door and gateway to the river and destination for families, residents, and visitors.

With the determination that a town square would be better suited to a location with direct proximity to our retail core, the site north of Water (currently a parking lot owned by the City) has been identified as an expansion of passive park area (think Tom McCall Waterfront Park in Portland) and as an important gateway between the city and the riverfront in Albany. The west end is important with the Carousel as an anchor and the possible gateway to Monteith Riverpark, where our annual River Rhythms concerts are held. At the east end is the intersection of Broadalbin and Water Avenue—a prime pedestrian corridor in our downtown.

Deliverables:

The goals of this project is to create a concept plan for the area, which is generally bordered by the Calapooia River at the west, Broadalbin Street at the east, the Willamette River at the north and Water Avenue at the south. We would also like to add in the triangle of land owned by the City, which is directly north of the Carousel building.

We are seeking a group to take on creation of conceptual designs and alternatives for the spaces. While these spaces are physically connected, they are currently distinct in their use and include:

- Monteith Riverpark
- The Albany Senior Center
- The vacant city-owned parking lot north of Water Avenue
- The triangle of land, north of the carousel, currently used for parking of City vehicles



The specific work we seek includes:

- Preparation of concept alternatives
- With an eye toward how to enhance the possible street projects and investments already being considered by CARA
- Consideration of the possible “gateway” treatment on Washington Street just south of Water Avenue
- Consideration of the use of space north of the carousel
- Possible overarching rework of the Monteith Riverpark space, including Senior Center and parking lot.
- View corridors and better engagement with the two rivers
- Selection of a preferred concept
- Preparation of cost estimates
- Refinement of concept

Comments:

Funding Source: CARA
Estimated Budget: \$24,000

We suggest this project be the second component related to the “Development Concept Plans for Albany Willamette Riverfront Parks and Trails” go first as the overarching design and review.

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<p>City Department: Lead: CARA Coordinating Departments: Parks and Rec, and Community Development</p>	
<p>Potential Project Lead: Kate Porsche, Economic and Urban Renewal Director</p>	
<p>Potential Funding Source: CARA funds; possible contribution from Parks Department as well</p>	
<p>Relevant City and Community Partners: Parks department, Community Development Department. Albany Downtown Association, Albany Carousel.</p>	
<p>Related Council Goals: Healthy Economy and Great Neighborhoods</p>	

PROJECT: St. Francis Hotel

<p>Project Description: The St. Francis Hotel, located at 406 1st Ave Albany, is a jewel in Albany’s inventory of historic buildings. The first floor is currently used by a print shop and upper floors are unoccupied. ReStore Oregon did a comprehensive reuse report for us. We now seek to understand possible redevelopment partners and next steps to explore acquisition and redevelopment.</p>	<p>Comments: <u>Funding Source:</u> CARA <u>Estimated Budget:</u> \$12,000 <i>The scope of this project is more modest than others, but many believe this project could be a significant catalyst for the downtown area.</i></p>
<p>Deliverables:</p> <ul style="list-style-type: none"> Review existing reports and information. Understand barriers to development including development of the existing building, but also needs of current business and their possible relocation. Outline and present options and a road map to move the project forward. Compile findings in a report and present to the CARA board. 	
<p>City Department: CARA; and coordinate with Community Development Department.</p>	
<p>Potential Project Lead: Kate Porsche, Economic and Urban Renewal Director</p>	
<p>Potential Funding Source: CARA funds</p>	
<p>Relevant City and Community Partners: Various city departments, current building owners</p>	
<p>Related Council Goals: A Healthy Economy</p>	



PROJECT:

Business Opportunities Assessment And Revenue Enhancement Plan For Parks & Recreation

<p>Project Description:</p> <p>By City Council policy, the Parks & Recreation Department receives a flat 20% of the City's total tax revenues annually. The Department is, in part, supported with non-tax revenues. Approximately 45-60% (varies year-to-year) of department's total annual expenditures may be derived from resources other than property tax receipts. In particular, the department relies on earned income, charges for service, private donations and sponsorships, and grants to pay for certain services and projects.</p> <p>Our objective is to maintain a ratio of tax/non-tax revenues equal or better than 50%/50%. The needs of a growing and changing community require that we respond to more effectively to rapid changes in the market and optimize non-tax revenue production.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Parks & Recreation Fund</p> <p><u>Estimated Budget:</u> \$10,000</p>
<p>Deliverables:</p> <p>Assessment of existing services and practices; analysis of strengths and weaknesses; recommend new revenue-producing service opportunities; recommend other avenues for revenue enhancement.</p>	
<p>City Department: Parks & Recreation</p>	
<p>Potential Project Lead: Parks & Recreation staff</p>	
<p>Potential Funding Source: Parks & Recreation Fund</p>	
<p>Relevant City and Community Partners: Parks & Recreation, Finance; Albany Parks & Recreation Foundation; community and business sponsors.</p>	
<p>Related Council Goals:</p> <p>Goal 1: Effectively and efficiently deliver the services that Albany's citizens need, want, and are willing to support.</p>	



PROJECT:**Business Plan And Marketing Campaign For Albany Parks & Recreation Foundation**

<p>Project Description: We anticipate the announcement of a new Albany Parks & Recreation Foundation, 501(c)(3) in the spring 2016. The purpose of the foundation will be to financially support programs and projects to serve the parks and recreation needs of Albany.</p>	<p>Comments: <u>Funding Source:</u> Albany Parks & Recreation Foundation; donations <u>Estimated Budget:</u> \$3,000</p>
<p>Deliverables: Draft and final Business Plan; Marketing Plan</p>	
<p>City Department: Parks and Recreation</p>	
<p>Potential Project Lead: Director of Parks & Recreation</p>	
<p>Potential Funding Source: Parks & Recreation Fund, Foundation resources, private donations</p>	
<p>Relevant City and Community Partners: P&R Department, foundation supporters</p>	
<p>Related Council Goals: Goal 1: Effectively and efficiently deliver the services that Albany's citizens need, want, and are willing to support. *Objective 37: Sustain revenues received from gifts, grants, and endowments to equal or greater than \$10 per capita by 2014.</p>	



PROJECT:

Strategic Plan For Collaborative Community Sports Facilities Provision And Management

<p>Project Description:</p> <p>Albany Parks & Recreation (APRD), Albany Public Schools, and local youth sports entities have a history of success in collaboratively funding and building sports facilities. The City has provided capital funding for an outdoor track and football/soccer field at Timber Ridge School, a gym at Timber Ridge School, and a gym at the Albany Boys & Girls Club. Additionally, APRD provides public park space to support the activities of several youth sports groups.</p> <p>While these projects have marginally increased the community’s collective capacity to support adult and youth sports, it is also agreed that there is still a significant deficit. This deficit in capacity must be addressed with more facilities over time, as well as a more efficient and coordinated use of the system.</p> <p>There is interest among these entities to expand facility offerings and make more efficient use of existing community facilities. A framework concept and plan for a collaborative effort is needed.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Parks & Recreation Fund (\$2,500); several youth sports organizations (\$5,000), GAPS athletics (\$2,500)</p> <p><u>Estimated Budget:</u> \$10,000</p>
<p>Deliverables:</p> <p>Stakeholder recruitment and contracting; vision and mission development; assessment of community needs and opportunities; development of strategic plan and recommendations.</p>	
<p>City Department:</p> <p>Parks & Recreation</p>	
<p>Potential Project Lead:</p> <p>Parks & Recreation director</p>	
<p>Potential Funding Source:</p> <p>P&R operating budget, Albany Schools, alumni associations, Linn-Benton Community College, youth sports entities, private donors, businesses</p>	
<p>Relevant City and Community Partners:</p> <p>Parks & Recreation, youth sports entities, Albany Schools, Linn- Benton CC, business and industry</p>	
<p>Related Council Goals:</p> <p>Goal 3: Provide effective stewardship of Albany’s significant natural, cultural, and historic resources.</p> <p>Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	



PROJECT:**Development Of Concept Plans For Albany Willamette Riverfront Parks And Trails**

<p>Project Description:</p> <p>The City of Albany owns park land/open space or possesses easements along its entire frontage along the Willamette River, both north and south banks. Ownership includes the confluence of the Calapooia and Willamette rivers and several creeks. Six parks, the Dave Clark Path, and several hundred acres of riparian open space are included in these holdings.</p> <p>The holding date goes back several decades. Capital reinvestment has been piecemeal and inadequate to keep pace with the growing and changing uses of these spaces. An updated vision for these holdings is needed to guide future investment and management activities.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Parks & Recreation Fund</p> <p><u>Estimated Budget:</u> \$45,000</p> <p><i>This project may be split into more than one project.</i></p> <p><i>We suggest this project go first as the overarching design and review.</i></p> <p><i>This project will provide a concept framework and look at connections relating to the CARA projects Monteith Riverpark Refinement / Expansion, Plan to Develop Canal Walking Paths, Downtown Catalyst Projects.</i></p>
<p>Deliverables:</p> <p>Assessment of current uses and conditions on existing properties; threats and opportunities analysis; draft and final concept plans for each included property; supportive maps and graphics; written recommendations and related reports to support conclusions.</p>	
<p>City Department:</p> <p>Parks & Recreation</p>	
<p>Potential Project Lead:</p> <p>Director of Parks & Recreation</p>	
<p>Potential Funding Source:</p> <p>Parks & Recreation Fund, CARA, Albany Parks & Recreation Foundation, grants</p>	
<p>Relevant City and Community Partners:</p> <p>Parks & Recreation, Planning & Community Development, Police, Fire, Public Works; neighborhood associations and adjacent businesses; Albany Downtown Association; Albany Visitors Association; Calapooia Watershed Council, Confederated Tribes of the Grand Ronde; Albany Parks & Recreation Foundation</p>	
<p>Related Council Goals:</p> <p>Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources.</p> <p>Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	



PROJECT:

ETLNA Resources Assessment And Management Plan

<p>Project Description: East Thornton Lake Natural Area (ETLNA) is 26 acres of undeveloped public land on Thornton Lake. The site was purchased in 2011 to further the following objectives:</p> <ul style="list-style-type: none"> • facilitate efforts to restore and enhance habitats for targeted plant and animal species; • provide outdoor recreation and environmental education opportunities; • interpret and promote the natural and historical heritage of Albany, both broadly defined and specific to the ETLNA site. 	<p>Comments: <u>Funding Source:</u> Parks & Recreation Fund/Parks SDC <u>Estimated Budget:</u> \$60,000</p>
<p>Deliverables: Assessment of natural resources; preparation of resource management plans; engineering and park site planning; site design architectural design. These services are required to facilitate the development and management of the East Thornton Lake Natural Area ("ETLNA").</p>	
<p>City Department: Parks & Recreation</p>	
<p>Potential Project Lead: Parks & Recreation director</p>	
<p>Potential Funding Source: Parks SDC program (currently budgeted), grants, and private donations</p>	
<p>Relevant City and Community Partners: Parks & Recreation, Public Works/Engineering, Friends of East Thornton Lake, Thornton Lake Homeowners Association, various State and Federal agencies, Albany Schools, Confederated Tribes of the Grand Ronde.</p>	
<p>Related Council Goals: Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources. Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	



PROJECT:**Strategic Plan For Serving The Older Adult Population**

<p>Project Description: Older adult programs and facilities need a redesign and marketing plan to meet current population requirements and desires. The current Senior Center facility needs updating. Albany Parks & Recreation needs a strategy plan for serving the over 75 population as well as folks 55-60. Staff, stakeholders, and participants should all be part of the project.</p>	<p>Comments: <u>Funding Source:</u> Parks & Recreation Fund (\$5,000); Senior Center Foundation (\$5,000) <u>Estimated Budget:</u> \$10,000</p>
<p>Deliverables: Older adult facility and activity strategic plan</p>	
<p>City Department: Parks & Recreation</p>	
<p>Potential Project Lead: Parks and Recreation staff</p>	
<p>Potential Funding Source: Parks & Recreation operating budget, Senior Center Foundation</p>	
<p>Relevant City and Community Partners: Linn Benton Community College, RSVP, AARP, Senior Services</p>	
<p>Related Council Goals: Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources. Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	



PROJECT:

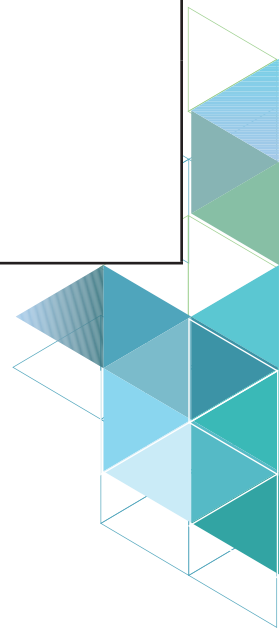
Maintenance / Management Plans For Parks

<p>Project Description:</p> <p>Development and testing of a model for a park site maintenance and management plan; completion of documents for at least three parks, to be determined. Plans will assess current purpose, conditions, challenges, and opportunities related to maintenance and management of the sites. A new vision for each site will be presented, capital needs projected, maintenance and management protocols defined.</p> <p>The new plans will guide capital reinvestment and set maintenance activities and schedules based on available resources. These plans will be coordinated with the Parks Master Plan.</p> <p>The department has already prepared first drafts of the plans for a few parks. However, the drafts are not comprehensive or complete.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Parks & Recreation Fund</p> <p><u>Estimated Budget:</u> \$7,500</p>
<p>Deliverables:</p> <p>Plan outline/concept for review by department representatives; draft plans for at least three parks; final plans in both electronic and printed form; support graphics and maps as necessary.</p>	
<p>City Department:</p> <p>Parks & Recreation</p>	
<p>Potential Project Lead:</p> <p>Parks & Recreation staff</p>	
<p>Potential Funding Source:</p> <p>P&R operating budget</p>	
<p>Relevant City and Community Partners:</p> <p>Parks and Recreation, Public Works, Police, Fire, Planning & Community Development; P&R, Tree, Arts commissions; Albany Parks & Recreation Foundation; Albany School District; neighborhood associations; businesses</p>	
<p>Related Council Goals:</p> <p>Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources.</p>	



PROJECT:**Ten-Year Comprehensive Plan Update**

<p>Project Description: Develop a 10-year Comprehensive Plan Update with a 5-year CIP. Tasks include:</p> <ul style="list-style-type: none"> • Review existing background information and data • Conduct a recreation needs assessment survey to determine community needs. • Compile a Community Needs Assessment • Develop a 5-year capital and operations plan • Develop funding strategies • Develop the Draft and Final Master Plan • Update the System Development Charges (SDC) methodology • Develop maps to support the planning process 	<p>Comments: <u>Funding Source:</u> Parks & Recreation Fund/Parks SDC and Administration Programs <u>Estimated Budget:</u> \$75,000</p>
<p>Deliverables:</p> <ol style="list-style-type: none"> 1. Facilitate and document the public involvement process 2. Survey data and summary report 3. Needs assessment report 4. CIP, operations and funding plan 5. Maps to support the planning process 6. Draft System Master Plan Report w/maps and graphics 7. Final System Master Plan Report w/maps and graphics 	
<p>City Department: Parks and Recreation</p>	
<p>Potential Project Lead: Department director</p>	
<p>Potential Funding Source: Parks & Recreation annual operating budget, Parks SDC program. Funds currently available.</p>	
<p>Relevant City and Community Partners: Various interest groups, agencies, non-profits and organizations will have a role to play</p>	
<p>Related Council Goals: Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources. Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.</p>	



PROJECT:

Buildable Lands Inventory Update

<p>Project Description:</p> <p>The City last completed a housing needs analysis in 2006 and Buildable Lands Inventory in 2007. Since that time, development conditions in Albany have changed. For Albany's Comprehensive Plan and Development Code to be responsive to current and future housing and economic needs, the Buildable Lands Inventory needs to be updated and analysis of these needs performed.</p> <p>In general, this project would occur in three steps:</p> <ul style="list-style-type: none"> • Create a GIS database to account for the amount of buildable land available for residential, mixed-use, commercial, industrial, and open space uses. • Provide an analysis of vacant lands to understand physical constraints affecting their ability to be developed, e.g. wetlands, lot size. • Analyze recent development trends and project future land needs by zone and general use type, e.g. residential medium density, commercial, heavy industrial. <p>The purpose of this project is to collect data on existing land use conditions in the City to provide City staff information to evaluate the undeveloped and under-utilized land available for future development and identify strategies to ensure there is sufficient and appropriately zoned land available for the range of land uses permitted in the City.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Planning Division Contractual Services Budget</p> <p><u>Estimated Budget:</u> \$20,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Inventory of buildable lands including information on vacant land per zone • Analysis of constraints and characteristics of vacant land • Analysis of development trends since 2005 • Analysis of future land need by zone and general use type • Report on the number, density and average mix of existing housing types 	
<p>City Department:</p> <p>Community Development Department Economic Development Department Information Technology Department</p>	
<p>Potential Project Lead:</p> <p>David Martineau, Lead Current Planner</p>	
<p>Potential Funding Source:</p> <p>Planning Division Contractual Services Budget</p>	
<p>Relevant City and Community Partners:</p> <p>Benton County, Linn County, Albany Public Works, GAPS, and Community Development Departments</p>	
<p>Related Council Goals:</p> <p>"Enhance the value and diversity of Albany's economy by attracting, retaining, diversifying, and expanding local businesses."</p> <p>"Create and sustain a city of diverse neighborhoods where residents feel good about where they live."</p>	

PROJECT:**Development Resource Center & IT Services Space Planning**

<p>Project Description:</p> <p>Changes in organizational structure and available physical space are driving the need to consider alterations to work spaces and delivery of customer service. The area of focus would be the second floor of City Hall. There are two distinct components to this project that, depending on the recommendations for each, could impact the other. The first component is centered on utilization of the southern portion of the second floor that will be occupied by the IT Department. Structural changes will be required in this area to support IT services and to facilitate incorporation of an IT training room that provides many important, citywide functions. The second component involves integrating staff from Community Development and Public Works and the creation of a Development Resource Center for the public. The Development Resource Center concept revolves around combining front counter services for CD and PW and creating a more unified approach for serving the development community.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Costs shared by Public Works, Building, Planning, and IT. PW (\$10,000), Building (\$5,000), and Planning (\$5,000) in current budgets. Costs for the IT portion of the project will be required to facilitate a move from the rented facility across from City Hall. Any costs incurred will be offset by savings in avoiding rent.</p>
<p>Deliverables:</p> <p>The desired work product is a cohesive plan to best utilize the available space on the second floor of City Hall. The successful plan will consider the needs of staff, from a work flow, training, and meeting room perspective, and promote a sense of unity between Community Development and Public Works Engineering Staff. Furthermore, the plan will identify structural changes to facilitate a combined counter for Public Works Engineering and Community Development that results in secure working environment and internal efficiencies for managing our customer interface as well as an enhanced customer experience that fully leverages available technologies without sacrificing staff availability. Potential impacts to lighting and HVAC systems will be fully considered with plan development.</p>	<p><u>Estimated Budget:</u> \$15,000 - \$20,000</p> <p><i>Public Works Engineering and Community Development have been consolidated into a single department. When City Hall was constructed, these were two separate departments and construction promoted distinct separation and separate front counter services for the public. Now, as a single Department, the layout creates distinct physical and psychological barriers to bringing staff together to best serve the public and fully recognize internal efficiencies.</i></p>
<p>City Department:</p> <p>Public Works Department Community Development Department Information Technology Department Parks Department (Building Maintenance Division)</p>	
<p>Potential Project Lead:</p> <p>Jorge Salinas, Assistant City Manager/Chief Information Officer Jeff Blaine, Public Works Engineering and Community Development Director</p>	<p><i>The IT Department is currently leasing space across the street from City Hall. The relocation of Fire Department administrative services provides an opportunity to bring IT services into City Hall, negating the need for a lease. The space requirements for IT are different from the Fire Department and include components such as a training room.</i></p>
<p>Potential Funding Source:</p> <p>PW/CD/IT</p>	
<p>Relevant City and Community Partners:</p> <p>Public Works, Community Development, Information Technology, and Parks Departments; Development Community</p>	
<p>Related Council Goals:</p> <p>Strategic Plan Theme – A Healthy Economy Goal 4: Effectively and efficiently deliver the services that Albany’s citizens’ need, want, and are willing to support.</p>	

PROJECT:**Historic Resource Data Integration And Mapping**

<p>Project Description:</p> <p>The Historic Resource Data Integration and Mapping project will integrate and augment City records and other available data related to Albany's heritage and historic resources into a comprehensive record management system and GIS interface. With more efficient and functional record management, the quality and capacity of the service delivery will be increased for the City's Historic Preservation program and heritage partners.</p> <p>The City of Albany is a SHPO Certified Local Government, with four National Register Districts and nearly 800 landmark properties protected by local ordinance. The City of Albany is renowned regionally and nationally for its historic resources and has been working with local heritage partners for over 30 years to develop unique opportunities to share this heritage.</p> <p>The City's established record management and mapping systems have become a limiting factor in service delivery for the City's Historic Preservation Program and are also in the process of transition. The citywide transition to Laserfiche record management, Accela for building and land use permit tracking, and a new public mapping portal in the near future, presents the need and opportunity to integrate the City's historic preservation program records and other available information in a way that not only improves service delivery but also maximizes opportunities for public access and engagement. The City of Albany is uniquely positioned to assist with the integration of historic records and the development of tools that will be especially useful for partners creating materials for heritage programs and tourism.</p> <p>The goal of the Historic Resource Data Integration and Mapping project is to augment and integrate the City's records and other available digital collections related to historic resources and heritage to improve service delivery by optimizing efficiency, accessibility and usability, particularly with respect to emerging tools for communication and public engagement. Specific applications would include an interactive public map portal, thematic presentations using ESRI StoryMap software, or the creation of mobile apps for walking tours.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Certified Local Government Grant</p> <p><u>Estimated Budget:</u> Not to exceed \$10,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Digital collection of historic maps, air photos, with GIS map layers • Data Integration of historic records using the City's Laserfiche, Accela, and mapping applications • Templates for mobile apps, StoryMaps, etc. • List of best practices and Innovative Tools for mapping change over time 	
<p>City Department:</p> <p>Community Development</p>	
<p>Potential Project Lead:</p> <p>Bob Richardson, Shawna Adams</p>	
<p>Potential Funding Source:</p> <p>SHPO Certified Local Government Grant Funds</p>	
<p>Relevant City and Community Partners:</p> <p>City Information Technology Department (GIS), Albany Public Library, Albany Visitor's Association, Albany Regional Museum</p>	

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Related Council Goals:

Strategic Plan Theme: Great Neighborhoods

Goal 1: Create and sustain a city of diverse neighborhoods where residents feel good about where they live.

Goal 3: Provide effective stewardship of Albany's significant natural, cultural, and historic resources.

Goal 4: Provide diverse recreational, educational, and cultural opportunities that enrich the lives of our citizens.

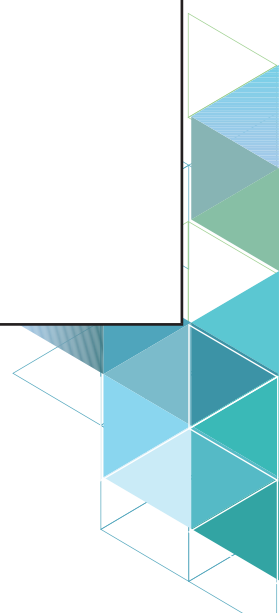
Strategic Plan Theme: Healthy Economy

Goal 2: Partnerships — Strengthen the area's role as a leading regional economic center through local and regional coordination and collaboration on economic development planning and projects.

Goal 4: Central Albany — Create a readily identifiable downtown core that is unique and vibrant with a mixture of entertainment, housing, specialty shops, offices, and other commercial uses.

Strategic Plan Theme: An Effective Government

Goal 1: Effectively and efficiently deliver the services that Albany's citizens need, want, and are willing to support.



PROJECT:**Equity And Opportunity Mapping Analysis**

<p>Project Description:</p> <p>The purpose of this project is to map socio-economic data of Albany residents, housing conditions, crime and accident reports, and the location of community amenities and services in order to help the City analyze access to housing and community amenities. These analytics will help create a common understanding of Albany's demographic distribution and will inform planning needs and investments by the City and area partners.</p> <p>The American Community Survey data show Census tracts 204 and 208 have higher concentrations of low-income and minority populations. These areas also have a higher percentage of older housing stock and apartments. Crime is higher and school reports show student achievement is lower in schools in these areas.</p> <p>As a recipient of federal funding, the City of Albany is required to affirmatively further fair housing and take steps to address issues of segregation and concentrated areas of poverty. The City will need to submit an Assessment of Fair Housing to the Department of Housing and Urban Development in 2017. This mapping analysis will provide necessary background data to develop this required plan.</p> <p>The data from this project will present a clearer picture of demographic and housing conditions by area, and can be the starting point in updating policies, codes, and developing targeted investment strategies to help Albany be an inclusive and welcoming community where residents feel good about where they live.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Community Development Block Grant (CDBG)</p> <p><u>Estimated Budget:</u> Not to exceed \$14,000</p>
<p>Deliverables:</p> <ul style="list-style-type: none"> • Map of Census Tract and Block demographics, economic, and housing conditions (2010-14 American Community Survey data) • Map community amenities (schools, parks, transportation, services, etc.) • Map crime statistics • Evaluate GIS analytics and provide a preliminary assessment of findings, identifying areas of vulnerability and/or opportunity 	
<p>City Department:</p> <p>Community Development</p>	
<p>Potential Project Lead:</p> <p>Anne Catlin</p>	
<p>Potential Funding Source:</p> <p>Community Development Block Grant and General Fund – Planning Division</p>	
<p>Relevant City and Community Partners:</p> <p>City Information Technology Department, Police Department, Fire Department, Greater Albany Public School District</p>	
<p>Related Council Goals:</p> <p>Great Neighborhoods Goal 1: Create and sustain a city of diverse neighborhoods where residents feel good about where they live.</p>	

PROJECT:**WRF Solids Alternatives Market Analysis**

<p>Project Description:</p> <p>The City of Albany is currently evaluating alternatives for solids handling at the Albany-Millersburg Water Reclamation Facility. Each alternative process will result in either a Class B or Class A Biosolids product that is suitable for reuse. A key component in the decision-making process will be the City's ability to find suitable end-uses for the biosolids product. Alternative processes currently being considered would produce a compost product or a biosolids "cake" type product. Identifying potential uses for Biosolids within the Mid-Willamette Valley region will be critical in evaluating which alternative to pursue.</p>	<p>Comments:</p> <p><u>Funding Source:</u> Public Works, Sewer Capital</p> <p><u>Estimated Budget:</u> \$10,000</p>
<p>Deliverables:</p> <p>The desired work product is a written document summarizing an overall local market analysis for this valuable material, whether it is compost or biosolids cake. Specific local partners should be identified as well as any potential revenues or costs associated with different options.</p>	
<p>City Department:</p> <p>Public Works Department</p>	
<p>Potential Project Lead:</p> <p>Kristin Preston, Wastewater Superintendent</p>	
<p>Potential Funding Source:</p> <p>Public Works Sewer Capital</p>	
<p>Relevant City and Community Partners:</p> <p>City of Albany City of Millersburg Others TBD</p>	
<p>Related Council Goals:</p> <p>Strategic Plan Theme – A Safe City</p> <p>Goal 1, Objective 29: Effectively manage biosolids wastes at the Albany-Millersburg Water Reclamation Facility.</p>	





LETTERS OF SUPPORT





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