



**ENVISION SILVERTON 2035**  
**VISION AND CITY STRATEGIC PLANNING**  
**FINAL REPORT**

## **Executive Summary**

The Envision Silverton Project started in fall of 2015 and lasted through late spring of 2016. HDR, along with Steven Ames Planning, was enlisted to guide a community vision development process and assist the council in developing a long-range strategic direction with robust input from the community.

During the project, community members had numerous opportunities to become engaged with conversations around the future of Silverton, and they responded. At community workshops, events, small group discussions and online, community members provided thousands of comments and suggestions about what they would like to see in Silverton's future. The result is a whole-of community vision and vision ideas in six key focus areas that will provide high-level strategic direction for years to come.



At its work session in late April 2016, the Silverton City Council considered the vision statements and the massive amount of input provided by community members. It led to several core values that the council discussed, refined, and finalized for the city.

The Core Values state:

***As representatives of the City Of Silverton, we:***

**Care and Steward**

*We recognize the special nature of our community and advocate for maintaining and preserving its unique heritage, valuable infrastructure, natural resources, and quality of life.*

**Communicate and Collaborate**

*We inform and engage our community members in City activities and collaborate on decisions that affect them.*

**Anticipate and Lead**

*We proactively look toward the future to address our challenges and take advantage of emerging opportunities by building upon our strengths.*

The council also reviewed the community's overall vision for 2035, which reads:

### ***OUR VISION FOR SILVERTON IN 2035...***

*We envision a Silverton that honors its history, traditions and heritage, encouraging thoughtful change while celebrating our past, present and future. Our future Silverton is a connected community with broad citizen engagement, a clear vision for the future, and a detailed plan of action to achieve it. We envision a Silverton with a strong economy and viable, locally owned businesses, carefully balancing economic growth with our continued small-town livability, quality of life and affordability. Our Silverton is guided by a comprehensive plan for our future growth, with strong leadership, meaningful public involvement, informed decisions, and agreement on our community's key directions. We envision a Silverton that meets the basic needs of all of its residents, including quality jobs, affordable housing, accessible health care, and community safety. Education in our Silverton is a top priority for the entire community, providing our students with the best start in life, driving our community's progress, and shaping its future.*

The council concluded its work session by discussing priorities and potential roles for the council and city staff to move the vision forward. From these council conversations, several areas clearly rose to the top as high priorities for significant city lead roles. The areas with full support of the councilors in attendance as a priority direction included:

- *Maintaining and improving public infrastructure*
- *Encouraging meaningful dialogue through a partnership between citizens and leaders that builds trust, lets residents be heard, and results in real solutions.*
- *Encouraging open, honest communication, with multiple ways to share information, deliberate respectfully on important issues, and seek agreement on key decisions.*
- *Utilizing good communication and collaboration to help Silverton make tough financial choices and secure resources to fund our priorities.*

The following sections of this report include the following:

1. The Silverton Vision Process
2. Focus Area Vision Statements
3. Community Involvement Activities and Input
4. Council Strategic Planning
5. Project Team Recommendations for Potential Next Steps

The appendices include:

- A. Sorted community input database
- B. Potential Lead and Supporting Partners Worksheets (6)
- C. Online Surveys
- D. Meeting-In-a-Box Materials

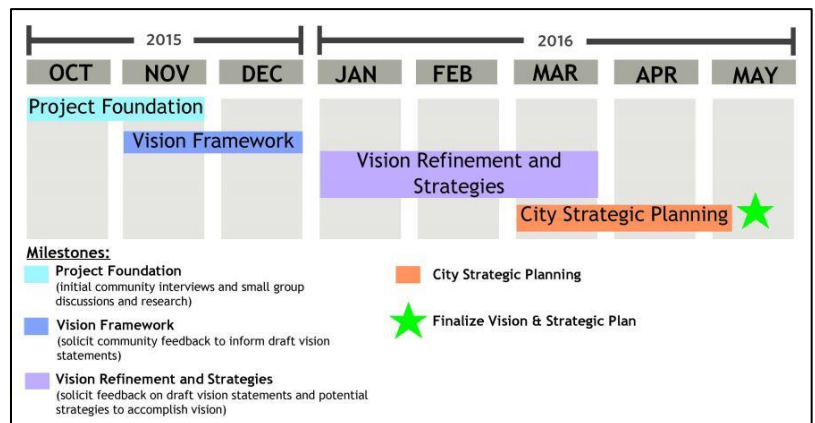


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## Section 1 - The Silverton Vision Process

The Envision Silverton process to develop a community vision started in fall of 2015 and lasted through late spring 2016. HDR, along with Steven Ames Planning, was enlisted to guide a community vision development process and assist the council in developing a long-range strategic direction with robust input from the community. The process had four main tasks (depicted on the below chart). The first task established the foundation for this project with small-group conversations and individual interviews to establish key topics of interest for the community. These early-project conversations provided introductions to some community members while informing communications and outreach plans to reach broader community interests in Silverton.



The second phase—establishing the vision framework—established the project’s six focus areas, which were refined during the course of the project as the project team gathered additional community input. The focus areas served as a foundational structure for the information gathered throughout the process. The focus areas included:

- HOW WE PRESERVE AND CELEBRATE
- HOW WE CONNECT AND COORDINATE
- HOW WE PROSPER
- HOW WE PLAN AND IMPROVE
- HOW WE CARE AND THRIVE
- HOW WE LEARN AND CREATE

The second and third phases of the project established the heart of the city’s visioning process. During this task, the community was fully engaged in articulating vision ideas. These two tasks involved a wide range of engagement events and activities, resulting in a draft community vision statement including ideas for specific achievement strategies. Once the draft vision was created, community members had opportunities—through events, activities, presentations, and online surveys—to voice their thoughts about the vision and offer ideas about actions to bring this vision to life.

**Envision Silverton 2035**

Silverton’s Vision includes topics such as...

- How We Care & Thrive** (Health, Wellness, Welfare, Safety, Emergency Preparedness, Post-Disaster, Elderly, Lower Income, Equity)
- How We Learn & Create** (Education, Schools, Lifelong Learning, Recreation, Youth, Sports)
- How We Preserve & Celebrate** (Small Town Identity, History, Arts, Culture, Celebration, Agricultural Heritage, Rural Lifestyle)
- How We Plan & Improve** (Land Use, Planning, Transportation, Housing, Public Works, Facilities, Parks & Rec, Downtown, Infrastructure)
- How We Prosper** (Economy, Employment, Economic Development, Technology, Income Inequality, Tourism)
- How We Connect & Coordinate** (Governance, Public Involvement, Volunteerism, Community Identity)

The City of Silverton is developing a community-wide vision to help guide Silverton into the future. **Your input is important!**

Go online to weigh in on the future of Silverton. Visit the web address below to take the online survey.

<https://www.surveymonkey.com/r/Silverton2035>

For questions or more information about the project, contact Cassie Davis at [cassie.davis@hdrinc.com](mailto:cassie.davis@hdrinc.com) or 503-727-3922. Or visit the project webpage at [www.silverton.or.us/silverton2035](http://www.silverton.or.us/silverton2035)

The final phase organized the vision components strategically for consideration of the Silverton City Council. The focal point of this phase was a strategic planning session for Silverton City Council, which was supported by community conversations around the last question of the vision process: “What are actions and strategies for achieving the Silverton vision?” As the process was iterative, the project team logged numerous suggestions for strategies and actions prior to the start of this phase.



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## Section 2 - Focus Area Vision Statements

In phase two and three, the community helped establish vision statement around its six focus areas. Two drafting committees of volunteers helped to craft the final language.

### HOW WE PLAN AND IMPROVE

***WE ENVISION a Silverton that is guided by a comprehensive plan for our future growth, with strong leadership, meaningful public involvement, informed decisions, and agreement on our community's key directions.*** In our vision, Silverton is open to new ideas and opportunities. We fund public amenities that enhance community and family life, carefully maintain and improve our public infrastructure, and consider community benefits in zoning decisions. A diverse mix of locally owned businesses in downtown and other areas are a focal point of Silverton's growth, along with support for its arts, culture, and natural attractions. Good planning in Silverton means our city has a sustainable economy, affordable housing and senior living options, bike- and pedestrian-friendly streets, ample parks and community spaces, and effective use of our public buildings.

### HOW WE PROSPER

***WE ENVISION a Silverton with a strong economy and viable, locally owned businesses, carefully balancing economic growth with our continued small-town livability, quality of life and affordability.*** In our vision, Silverton diversifies its economy, welcoming new investments that contribute to the community and create jobs that sustain our families and civic institutions. We also support thriving homegrown businesses that help retain Silverton's small-town feel, building on our natural assets and amenities to attract visitors, commerce and economic opportunity. As we grow, our bottom line is always attuned to balance, providing for the needs of our residents and visitors in a sustainable way. A balanced economy means Silverton is prosperous yet affordable, dynamic yet down-to-earth – a community where we continue to want to live.

### HOW WE PRESERVE AND CELEBRATE

***WE ENVISION a Silverton that honors its history, traditions and heritage, encouraging thoughtful change while celebrating our past, present and future.*** In our vision, Silverton maintains its small-town charm, with a vibrant downtown and variety of shops and small businesses that serve locals and visitors alike. A year-round farmers market connects the agricultural bounty of the region to our community, attracting visitors, supporting area farmers, and increasing the availability of fresh, healthy food. Silver Creek and Silverton Reservoir have been enhanced as our community's most prominent natural features with improved access and creek side amenities, including provisions for public safety and environmental protection. Silverton's rich heritage is kept alive through events, programs and experiences, keeping our community's past relevant – and making our future more confident.

## HOW WE LEARN AND CREATE

***WE ENVISION a Silverton where education at all levels is a top priority for the entire community, providing our students with the best start in life, driving our community's progress, and shaping its future.*** In our vision, Silverton has established high levels of transparency, communication and trust between schools and the community at large. We apply our collective knowledge, skills and resources to help our schools succeed, identifying funding, improving facilities, and developing educational resources that enable students to thrive. Silverton's schools take full advantage of local resources, including agriculture, arts and culture, while utilizing new tools to advance student learning. They promote learning, career and technology skills that help prepare local students for the labor force and support development of new jobs in the community. Multiple educational and vocational pathways help all Silverton students succeed, regardless of their chosen career track.

## HOW WE CARE AND THRIVE

***WE ENVISION a Silverton that meets the basic needs of all of its residents, including quality jobs, affordable housing, accessible health care, and community safety.*** In our vision, Silverton explores and develops new approaches, tools and resources to help ensure that basic community needs are addressed. Critical needs of low-income families, children and the elderly, including housing, nutrition and medical care, are a priority. Equity among our community members is important to us. Silverton's citizens are empowered to assist in meeting special community needs. Neighbors and local organizations look out for our community at the local level, focusing on safety, security and emergency preparedness. We engage, connect and volunteer to assure that a basic quality of life is available to every member of our community.

## HOW WE CONNECT AND COORDINATE

***WE ENVISION a Silverton that is a connected community with broad citizen engagement, a clear vision for the future, and a detailed plan of action to achieve it.*** In our vision, Silverton has exceptional civic pride and community involvement. A genuine partnership between citizens and leaders encourages meaningful dialogue that builds trust, lets residents be heard, and results in real solutions. We encourage open, honest communication, with multiple ways to share information, deliberate respectfully on important issues, and seek agreement on key decisions. Good communication and collaboration helps Silverton make tough financial choices and secure resources to fund our priorities. Dedicated volunteers and community giving help address some of our community's unmet needs. Silverton's leadership reflects the entire community and people of all backgrounds are empowered to lead. We see our growing diversity as strength and an opportunity.



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## Section 3 - Community Involvement Activities and Input

One of the project highlights was the community’s willingness to offer their opinions and participate in the process. Recognizing that one outreach technique does not work for all community members, the project team offered three pathways into the project: participation in project-sponsored activities, online activities, or with or in conjunction with activities sponsored by individuals, schools, businesses or community organizations.

The community involvement program sought to hear from more than those community members who are frequently involved in community affairs. Two community-wide workshops provided an opportunity for community members to discuss ideas with one another, and numerous smaller events, activities and presentations captured additional dialogue about Silverton’s strengths, areas for improvement, visions for the future, and potential actions to get there.



Envision Silverton 2035 - Draft Vision Ideas Survey The City of Silverton would like your input on Draft Vision Statements for this project.	
 <p><b>How We Learn and Create</b>  <i>"How We Learn and Create" highlights the roles of education, schools, lifelong learning, recreational opportunities, youth activities and sports in Silverton's future.</i></p>	
Looking ahead to the year 2035 in Silverton, rank the following six statements as they relate to this focus area – "How We Learn and Create". (Add comments and new ideas on the back)	
1	WE ENVISION a Silverton where education is a top priority, providing our students with the best start in life, driving our community's progress and shaping its future. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
2	WE ENVISION a Silverton that has established a high level of trust between the community and its schools. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
3	WE ENVISION a Silverton where we apply our collective knowledge, skills and resources to help our schools succeed, by finding funding, improving facilities, and developing educational resources that enable students to learn and thrive. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
4	WE ENVISION a Silverton where schools take full advantage of local resources, including agriculture, arts and culture, while utilizing 21st century learning tools to advance student learning. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
5	WE ENVISION a Silverton where schools promote career and technology skills that support development of new jobs in the community – and they fill those jobs with local graduates. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
6	WE ENVISION a Silverton where multiple educational and vocational pathways ensure that all Silverton students achieve optimal success, regardless of their chosen path. <input type="checkbox"/> Strongly Agree <input type="checkbox"/> Agree <input type="checkbox"/> Disagree <input type="checkbox"/> Strongly Disagree <input type="checkbox"/> Not sure
Optional: What is one action or strategy to help achieve this vision?	
Use back for comments and new ideas (if any).	

An enthusiastic team of outreach volunteers expanded project awareness and involvement. With their help, at least 25 additional groups and community networks contributed to the project’s community involvement.

Additionally, the project managed online polling to allow community members to participate at their convenience. More than 500 community members participated in the polling, completing nearly 1,200 surveys about the project’s six focus areas.

To keep the city leaders informed and engaged, the project team provided three council briefings over the course of the project in addition to facilitating a Council Work Session.



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#### Section 4 - City Council Strategic Planning

The City Council met Saturday, April 23, 2016 for a half-day work session to discuss the project and potential roles and priorities the council could take from the vision project input. The council reviewed the vision and revised and refined the core values for the city, based on input during the vision process.

A community-wide vision cannot be implemented by the city alone. As part of its discussions at the work session, the council discussed the City's long-term role on potential actions that support the vision: it could lead, it could partner with others, it could support in other ways, or it could play no role.

From these council conversations, several areas clearly rose to the top as high priorities for significant city lead roles. While these priorities do not provide definitive direction for all council deliberations, they should provide a starting point in the city's ongoing planning and decision-making, recognizing the city operates with limited resources.

The areas that had full support of the councilors in attendance as a priority direction included:

- *Maintaining and improving public infrastructure*
- *Encouraging meaningful dialogue through a partnership between citizens and leaders that builds trust, lets residents be heard, and results in real solutions.*
- *Encouraging open, honest communication, with multiple ways to share information, deliberate respectfully on important issues, and seek agreement on key decisions.*
- *Utilizing good communication and collaboration to help Silverton make tough financial choices and secure resources to fund our priorities.*

A second tier of Vision statements received high prioritization for either leading or partnership roles, though not to the degree of the first four items. These included:

- *Considering community benefits in zoning decisions.*
- *Pursuing bike- and pedestrian-friendly streets, ample parks, and community spaces.*
- *Funding public amenities that enhance community and family life.*
- *Making effective use of the city's public buildings*

A third tier are areas that have general council agreement on partner or support roles but limited, if any, support to lead potential actions in these areas. These included:

- *Encouraging a diverse mix of locally owned businesses in downtown and other areas supporting Silverton's growth.*
- *Supporting Silverton's arts, culture, and natural attractions supporting Silverton's growth.*
- *Maintaining Silverton's small-town charm, with a vibrant downtown and variety of shops and small businesses that serve locals and visitors alike.*

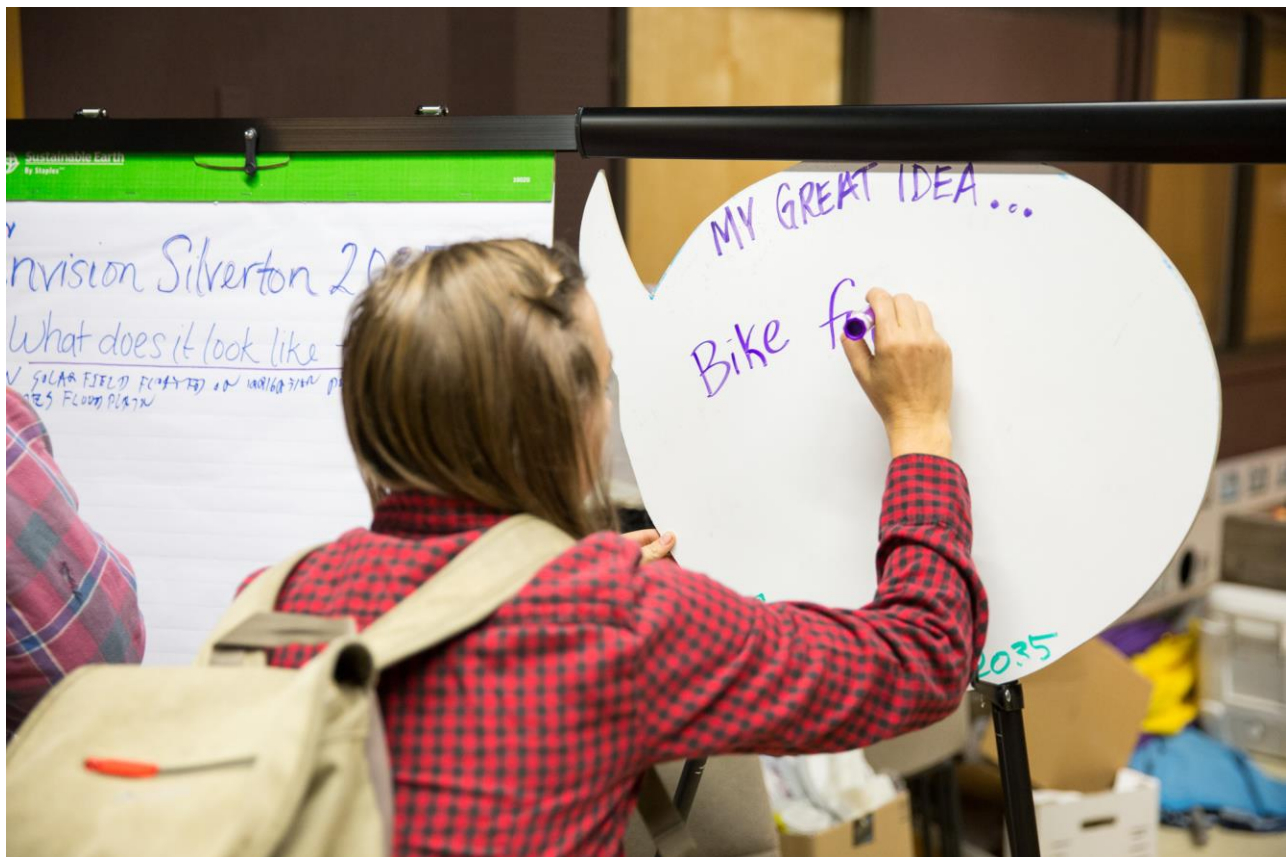
- *Enhancing Silver Creek and Silverton Reservoir as our community’s most prominent natural features, with improved public access and creek side amenities, including provisions for public safety and environmental protection.*
- *Keeping alive Silverton’s rich heritage through events, programs and experiences, keeping our community’s past relevant – and making our future more confident.*

Silverton City Council provided additional consideration in the area of “providing for the needs of our residents and visitors in a sustainable way, keeping our bottom line always attuned to balance.” The council’s prioritization and role would depend on the need.

Councilors had wide disparity in their opinions on only a handful of vision statements, such as “*pursuing affordable housing and senior living options.*” These areas would need further discussion among council to get clearer direction on what the Council’s role should be.

It should be noted that those areas that did not rank as high priority for a council role does not indicate lack of interest or personal support among councilors, only that they’re not seen as high priority for the City of Silverton as an agency. Many of the items in the *Learn and Create* Focus Area, where an agency such as the school district would likely have a leadership role, fell into this category.

The community conversations as part of the vision development process included many, many ideas for pursuing these vision statements. With these vision areas in place and prioritized, the vision is “action-ready.” The action ideas in the database can be linked with each of the vision statements for further and more specific deliberation.







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## Section 5 - Project Team Recommendations for Potential Next Steps

The HDR team offered a Vision and Strategic Plan that would be action-ready in its project proposal. With the robust input from the community and the city's preferred directional roles now in place, the next logical step is to implement.

Based on experience with successful vision implementation in other communities, HDR recommends the following next steps for the City of Silverton:

- Mine the database
- Engage partners
- Maintain community engagement on future projects
- Consider a whole-of community action plan

**Mine the database.** The input provided during the vision process was rich in content. Though specific actions were not dealt with during this project, thinking about actions helps articulate many participants' visions. As a result, HDR asked about potential actions during the outreach activities. This information is now captured in the database (appendix A) and provides a wide variety of ideas and concept that merit consideration. Many align directly with the priorities that council established at its work session, while others apply directly to current and upcoming planning work. It can be easily coded and pulled from the database using the framework of the Focus Area Vision Statements. Understandably, they are not ready to simply implement; they deserve further vetting with the community and further deliberation among council, but they provide a great starting point.

**Engage partners.** The vision is a whole-of-community asset and should be shared. The deliberations among council about the vision, roles, and strategic direction toward implementation can be expanded among other organizations in town, such as the Chamber of Commerce, Rotary, the School District, the Historical Society, Silverton Senior Center and others. All these organizations will find components of the vision that apply directly to them. It can be an asset as they make future plans. With other organizations involved, the opportunities for partnerships expand greatly.

**Maintain the engagement in the community on future projects.** The Vision project established relationships among the community that the city can build upon for other projects. The database and participant lists allow the city to reach out to community members based on their interests, which leads to higher participation and greater satisfaction among participants. If not activated regularly, the community's interest will eventually wane. An obvious opportunity to connect with Vision participants would be to follow up on the Vision status and the city's future plans. Interactive forums worked well with the community during the vision process and should be considered for other city initiatives.

**Consider a whole-of-community action plan.** While each of the first three suggestions are steps in the right direction in implementing the vision, an action plan would provide a cohesive and central focal point to identify specific actions, create partnerships, and identify timelines and leadership roles to move the vision forward and implement actions. Moreover, it offers an ongoing forum for forward-thinking community dialogue about the future of Silverton.

<b>L&amp;C 1</b>		<b>WE ENVISION a Silverton where education is a top priority, providing our students with the best start in life, driving our community's progress and shaping its future.</b>
<b>L&amp;C 1.1</b>	<b>A</b>	Building and maintaining safe, efficient and up-to-date technology opportunities.
<b>L&amp;C 1.2</b>	<b>A</b>	I see higher education, specifically graduate & post-graduate research centers, helping Silverton diversify its local population & economy with a more stable & responsible student body than is typical for an undergraduate "university town." Centers for graduate & post-graduate study would help Silverton differentiate itself from Salem university programs and also boost life-long learning opportunities for agricultural, environmental and land management, including planning & policy fields (e.g. more reasons for professionals in Salem, maybe even Portland, to visit Silverton for 3-7 days of training or weekends of continuing education). I see potential for an OSU satellite campus, focusing on OSU agricultural, environmental, forestry, land planning & management programs. Such areas are a match for Silverton's historical farming roots, current natural resources and complex sustainability challenges facing the state, nation and even the world. On a local & physical level, Silverton can supplement and expand Corvallis advanced offerings &/or research in a different part of rural Willamette Valley. Advanced research, along with hands-on internships, might be coordinated with related county & state agencies, e.g. Marion County Water & Soil Conservation. The same potential is possible in the private sector: professional nursery associations and local agricultural cooperatives might help include smaller farmers. Even high school & junior high students could benefit by having additional role models to observe. More local youth might see a connection between advanced education, a professional career path, and the rural and outdoor life they experience in eastern Marion county.
<b>L&amp;C 1.3</b>	<b>A</b>	Pass a bond
<b>L&amp;C 1.4</b>	<b>A</b>	we analyze follow up information about what our high school graduates are doing and use some of that to bolster our current programs. Are our grads being prepared for their post high school path...whether it is a community college or a 4 year college or the work world. Are we using key community leaders to answer some of these questions, e.g., what does it take to be a farmer (or mechanic or chef or ?) today and what preparation do these young folks need?
<b>L&amp;C 1.5</b>	<b>A</b>	Silver Falls School District is one of THE LOWEST PAYING districts in the state of Oregon. This is quite frankly unacceptable. And if you want education to be a top priority, you need to find excellent teachers and pay them more. I know a large number of young, talented, new teachers to the district who are thinking about leaving if we don't get real instructional leadership at Silverton High School--and a raise wouldn't hurt either.
<b>L&amp;C 1.6</b>	<b>A</b>	This includes providing safe, well built schools for all students in the district.
<b>L&amp;C 1.7</b>	<b>A</b>	I see public education in need of much more real-world learning, independence for children, responsibility by children for the care of the school facilities (yes, they could sweep hallways and clean the cafeteria), edible gardens, community service. What we have is "spaceship school" when we need "community school."
<b>L&amp;C 1.8</b>	<b>A</b>	That does not mean we waste funds demolishing existing structures to build shiny new schools. Smart stewarding of educational resources entails caring for existing facilities and prioritizing upcycling our schools with an eye to sustainable long-term use.
<b>L&amp;C 1.9</b>	<b>A</b>	Cannot afford more taxes, seriously! Feel like you're forcing new construction. Evict charter school, replace w/MT students, no building. No new football field, artificial turf more dangerous and also requires maintenance.
<b>L&amp;C 1.10</b>	<b>A</b>	should have hired a superintendent with fresh blood not from within. (Andy Bellando)
<b>L&amp;C 1.11</b>	<b>A</b>	Get rid of core learning classes...
<b>L&amp;C 1.12</b>	<b>A</b>	Parents should have educational choices such as homeschooling as well.
<b>L&amp;C 1.13</b>	<b>A</b>	That elementary school has to be replaced!
<b>L&amp;C 1.14</b>	<b>A</b>	Better Elementary and Middle Schools. Better Language options at the highschool
<b>L&amp;C 1.15</b>	<b>A</b>	As long as we keep local control.
<b>L&amp;C 1.16</b>	<b>A</b>	Remove superintendent Bellando.
<b>L&amp;C 1.17</b>	<b>A</b>	life long learning is currently important to me. I would like to see classes for retired people.
<b>L&amp;C 1.18</b>	<b>A</b>	The city should not wait for mandatory preschool and should offer preschool for all children and all incomes. Free preschool for city residents with city incentives for those running the facility.

L&C 1.19	C	I substitute in Silverton, and currently SFSD students outshine others in the region. I hope to see this continue as a high priority for the community because these students are our future decision makers.
L&C 1.20	C	An education that not only stresses enrollment in university, but also in technical and vocational programs. This includes having adequate buildings for the students.
L&C 1.21	C	I've seen change in education programs that seem to usurp parental responsibility. Although there are some children who may benefit, not all need it.
L&C 1.22	C	W/music, art, physical education and FOREIGN LANGUAGES as well as STRONG math, reading and WRITING programs and science.....
L&C 1.23	C	I envision property owners in and out of the city who fully support bond measures that improve our schools.....I envision a school board that is well informed and has only one agenda -- making Silverton's school the best in Oregon.
L&C 1.24	C	What? This is a question?
L&C 1.25	C	As a small town where we share recreational space between the city and schools, we have the opportunity to make decisions that encourage the best education possible for the students who attend here. Council can take a strong stand for this priority and lead boldly rather than sitting back and allowing citizens to be misled by a few cranky and dishonest troublemakers.
L&C 1.26	C	Education in Silverton needs to be well-rounded and equal access to all activities and offering should be made for all students.
L&C 1.27	C	Public safety is the only thing that is as important as our public education system.
L&C 1.28	C	I envision the administration, board, staff, parents, and ALL community members achieving this together.
L&C 1.29	C	It's imperative to keep up with the rest of the state so that wherever our youth end up, they will be on par.
L&C 1.30	C	Education is on of many priorities that must be in balance.
L&C 1.31	C	It is absurd that the superintendent pushed through his plan to eliminate the elementary school facility instead of upgrade it so that funds can provide education rather than temporary buildings through a loan or a new building through increased taxes. Salem and many other districts have proudly renovated even older schools with State and Federal grant money and citizen supported bonds. Instead they've promoted fear over the condition of the school without fixing it. Whats the matter with this school board?
L&C 1.32	C	Not a primary responsibility of the city
L&C 1.33	C	obviously the people of Silverton do not consider this a priority. Moving to modulars is a poor stop gap. If you continue to approve more housing then better choices must be made for schools.
L&C 1.34	C	Although education is important, its not the top priority.
L&C 1.35	C	Absolutely crucial to a strong thriving community.
L&C 1.36	C	It depends on what is being taught, how the knowledge is imparted, and the ethics imparted in the process.
L&C 1.37	C	Schools are important, need to be a focus
L&C 1.38	C	We may envision this, but we have a long way to go.
L&C 1.39	C	We need to our schools first and think long term
L&C 1.40	C	The special services part needs help! The teachers are fine. Its coming from the "top, down" and there are illegal things happening.
L&C 1.41	C	Encourage students to stay in school, rather than telling them that they should drop out because as a sophomore they probably won't graduate anyway by the time they are a senior.
L&C 1.42	C	I think this should be true, but I don't feel our school system meets this. I have many issues with the school system.
L&C 1.43	C	We need to get serious about improving our school facilities. If I knew what I know now, I would not have sent my children to Eugene Field or Mark Twain. Our school buildings inside and outside the city are failing.
L&C 1.44	C	As long as it is an affordable reasonable cost. Currently the School Dist. has numerous bonds to pay off.
L&C 1.45	Q	And how to pay for?
L&C 1.46	Q	Isn't this the purview of the school district?
L&C 2		<b>WE ENVISION a Silverton that has established a high level of trust between the community and its schools.</b>

L&C 2.1	A	See above. Also, teachers need to ensure classrooms are clean and utilities (i.e, water faucets/heat, etc.) are in good repair.
L&C 2.2	A	The community has no idea about the problems currently going on at Silverton High School. We need a huge change in instructional leadership within the administration team.
L&C 2.3	A	Get students more involved in community life and action during school hours. School needs to be less "space ship school" and more a part of the real world.
L&C 2.4	A	Do a better job of communicating about bond issues
L&C 2.5	A	see above. Currently there is no trust. Previously new high school was built for approximately \$200 sq foot (a not very publicized figure) and at higher cost than Hillsboro new facilities despite a much higher tax base with Intel and other companies. Get rid of this superintendent
L&C 2.6	A	I feel the issue of "trust" needs to be addressed by the School Board more so than the City of Silverton.
L&C 2.7	A	School district's job, not city
L&C 2.8	A	Remove Bellando.
L&C 2.9	A	I suggest a change of the guards, if you ever see this future.
L&C 2.10	A	I would like to see the Police Dept's School Resource officer program expanded so we can promote positive relationships with the police and deal with problems when they are small as opposed to a young person continuing down the wrong road that could affect them for life, which will affect their family and ultimately the community.
L&C 2.11	C	The community needs to realize that maintaining the schools benefits the community along with the students. Taking care of the schools models to the kids that we care for their needs.
L&C 2.12	C	We had an experience with a high school exchange student where a high school instructor was trying to prosylitize him AWAY from his ancestor's and family religion - telling him Buddhism was a bad thing - that is an example of NOT establishing TRUST.
L&C 2.13	C	Probably not attainable in the next 20 years.
L&C 2.14	C	Trust is a bi-product of transparency. SFSD is way too opaque at this time to garner the support it needs.
L&C 2.15	C	more fact check articles in the newspapers where community leaders address "rumors" or misperceptions
L&C 2.16	C	This is very important and includes open lines of communication. I wish this goal for Silverton.
L&C 2.17	C	Silverton gets an A+ for allowing the smaller, outlying schools to continue. Teachers who also promote moral integrity? Perhaps due to the high degree of parental involvement? I find I can 'trust' what is being taught, and how. However I don't think 'education' is a government responsibility. The smaller, outlying schools. Without the bells and whistles and fancy buildings, those kids score consistently higher on aptitude tests.
L&C 2.18	C	It is important to support the educational staff in the city. Often they are residents and need to know that the community has their back! That spurs strength and confidence.
L&C 2.19	C	School Board has to establish that trust
L&C 2.20	C	City council and Mayor should have shown leadership by supporting school bond issue. This could have been in an official capacity or as thought leaders. The bond failed, in part, because of influential community members helping counteract the outright misinformation from opponents.
L&C 2.21	C	This is not true. The people of Silverton do not have a long range view. Thank heavens the high school got built. However the young are not being properly being given priority.
L&C 2.22	C	Top heavy administration w/high salaries
L&C 2.23	C	We need community members and school board members to come see what happens in the schools. We also need them to understand how much different school is from when they were in school.
L&C 2.24	C	however that is not the case at present - we have no faith in the current administration - we've been lied to too many times
L&C 2.25	C	Trust = fiscal integrity and transparency. Trust = believing that the school district has students best interests at heart. Trust = even if we disagree on policy we recognize that the decision process was fair and open.
L&C 2.26	C	That is not the case right now. There are too many "behind closed door deals" happening between our school boards and our superintendent.
L&C 2.27	C	Again - I would love to see this be true, but I personally don't think it's the case.
L&C 2.28	C	People for whatever reason don't have complete trust in the district because they fail to get the facts and the district needs to do a better job of sending out its message.

L&C 2.29	C	It's a goal, but the public doesn't seem to have a high level of trust with any institution these days...
L&C 2.30	C	SFSD does not act as if it is part of the community.
L&C 2.31	C	This is a strange statement to me as it seems so obvious I wonder what has gone wrong recently, or what might be going wrong, in the current K-12 school system. We have less than 5 years in Silverton with no children in school. Perhaps we are outside of local disputes.
L&C 2.32	Q	This is a question?
L&C 2.33	Q	I'm fairly new here. Why would there be distrust between the community and schools? I don't quite understand this statement.
L&C 2.34	Q	By "trust", do you mean community "involvement" in education?
L&C 2.35	Q	Why not work together and use the schools facilities?
L&C 3		<b>WE ENVISION a Silverton where we apply our collective knowledge, skills and resources to help our schools succeed, by finding funding, improving facilities, and developing educational resources that enable students to learn and thrive.</b>
L&C 3.1	A	Again I think Silverton could greatly benefit by expanding the scope of education beyond high school -- far beyond high school to include focused higher education and training for young adults and even career changers with young children of their own. This broader view of education & professional training could help diversify the local tax-contributing population . Advanced education in Silverton 2035 could also provide local inspiration to junior high and high school youth regarding how and why education matters. More youth might "check in" vs. check out by seeing more tangible choices for their future, including chances to return to live in Silverton or similar rural areas - whether in Oregon, the United States or even abroad.
L&C 3.2	A	create funding not find funding. edu is not strictly proportional to funding
L&C 3.3	A	Our aging buildings must be a number 1 priority..and recognizing the great teachers we have in our schools. Putting resources (even if they are out of our pocket) towards this is a must for every citizen of this community.
L&C 3.4	A	Again, I would emphasize that we improve, not replace, facilities.
L&C 3.5	A	We especially need help in improving facilities. The community needs to understand that it takes an investment in school facilities to be visionary about education and our community. One cannot succeed without the other.
L&C 3.6	A	except too much money spent on competitive sports
L&C 3.7	A	Do a better job of communicating about bond issues
L&C 3.8	A	Schools receive enough money to thrive. Operational efficiency is what should be the focus.
L&C 3.9	A	More emphasis needs to be put into Arts programs rather than sports programs.
L&C 3.10	A	Parents should have educational choices for their children that includes private or homeschooling options.
L&C 3.11	A	Government-assisted funding for spectacular-looking school buildings and technologically-endowed devices is not what we need for our children... it is love and understanding.
L&C 3.12	A	Better Library at the highschool would be nice
L&C 3.13	A	apply for community school grants
L&C 3.14	A	We need to pay off the existing debt before we create more debt for the community.
L&C 3.15	C	The community needs to realize that maintaining the schools benefits the community along with the students. Taking care of the schools models to the kids that we care for their needs.
L&C 3.16	C	Sometimes the beauty of the facility is not as important as the actual teaching/learning experiences that happen within that facility e.g. the quality of the teachers themselves.
L&C 3.17	C	YES!
L&C 3.18	C	Facility improvement is paramount!
L&C 3.19	C	hmm...education; learning to be wise may not require pristine, earthquake-proof, weather-controlled facilities. Nor lots of resources available. Perhaps perservering thru hardship would help us all grow in good character.
L&C 3.20	C	Although parents' support is mandatory in the schools, the community's foundation is fundamental to success.

L&C 3.21	C	Unfortunately this board and superintendent chooses not to use existing facilities and does not take care of them under the guise of 'not sufficiently funded' then tried to pass two bonds to build a new school rather than asking for funds to fix what we have.
L&C 3.22	C	Not a primary responsibility of the city
L&C 3.23	C	Do we really? We try but those with the biggest mouths and no children seem to ruin it for others.
L&C 3.24	C	Finding funding seems to mean raising taxes here in Silverton.
L&C 3.25	C	Funding schools is important but, the tax and bond revenue generated from citizens can only be divided so many times. We do have other services that need to be addressed.
L&C 3.26	C	There should be enough funding already, given how high property taxes are here.
L&C 3.27	C	This won't happen until people realize the more they put off paying for buildings, the more it would cause in the long run.
L&C 3.28	C	Agree, but I think the school district needs to be a better steward of the funding, to fund those areas crucial to the success of the students. Sometimes, it seems the upper staff is too heavy.
L&C 3.29	C	Again, as long as they are not expecting additional monies from its tax payers.
L&C 3.30	Q	Seriously?
L&C 3.31	Q	Find funding??? Oh, you mean raise property taxes?
L&C 4		<b>WE ENVISION a Silverton where schools take full advantage of local resources, including agriculture, arts and culture, while utilizing 21st century learning tools to advance student learning.</b>
L&C 4.1	A	The FFA program and agriculture need to continue as a prominent program.
L&C 4.2	A	Develop school gardens and nutrition education programs at every Silverton public school.
L&C 4.3	A	Bring all schools(including the rural schools) up to 21st century standards even if it means combining schools.
L&C 4.4	A	Local resources are done but I would rather schools use the best resources, even if they are not local.
L&C 4.5	A	Taking advantage of active and retired entrepreneurs and artists is another great idea... coupled with current advances in means, methods, and tools.
L&C 4.6	A	Don't overlook out of community resources for learning opportunities.
L&C 4.7	A	BETTER COMPUTERS
L&C 4.8	A	Let's work with all of these farms to feed healthy meals to our students and children. We shouldn't be preaching health and dispensing garbage. Having community gardens that the schools can grow and feed the students with would be awesome. Check out GRuB in Olympia,WA.
L&C 4.9	A	The need to prepare students for life after high school is critical. Whether its geared towards college, a vocational/technical school or life skills. I don't believe everyone is destined or needs to go to college to be successful, but they do need to have skills.
L&C 4.10	C	21st century tools can be a distraction from learning how to think
L&C 4.11	C	The more that the community is involved in the education if the kids, the better the connection between the kids and community will be. The better the connection, the more effective the education will be.
L&C 4.12	C	Some art and culture can go in the garbage can and should not be shown to children under 18.
L&C 4.13	C	Experiential education is the best way for the students to learn and retain knowledge.
L&C 4.14	C	Please tell me that tax money is not paying for this shit.
L&C 4.15	C	In some cases we need to rely on 19th and 20th century tools that are being forgotten and left behind for newer shinier ones.
L&C 4.16	C	The schools and community need to work together to support positive and collaborative relationships that open opportunities to support and not hinder the growth and development of the fine and performing arts
L&C 4.17	C	I agree with this as long as funding is provided to do so.
L&C 4.18	C	Agriculture, learning to the work, and to use our natural resources seems an appropriate goal for many students in our community. I deem the Arts to be a pleasure; introduction to them is fun + nice 'gravy' but definately not a local government responsibility.
L&C 4.19	C	We live in a very diverse area that lends itself to many learning opportunities that are not available elsewhere.

L&C 4.20	C	Our schools are comprised of devoted teachers who work hard for our children by being involved in all of the above.
L&C 4.21	C	Funding schools is important but, the tax and bond revenue generated from citizens can only be divided so many times. We do have other services that need to be addressed.
L&C 4.22	C	I believe that students need to see it to be it. Without spending any time on a college campus in High School I assumed it was much the same as remedial school and felt it wasn't for me. If I had only known my direction in life might have been quite different.
L&C 4.23	C	As long as the schools aren't trying to acquire these resources. We must be leery of that.
L&C 5		<b>WE ENVISION a Silverton where schools promote career and technology skills that support development of new jobs in the community – and they fill those jobs with local graduates.</b>
L&C 5.1	A	Silverton schools would benefit from offering courses which support students in the music technology, recording and producing fields. At this time, the only offerings are performance based. Students who are not skilled on an instrument have limited music options.
L&C 5.2	A	Grow the vocational technology curriculum!
L&C 5.3	A	Bring back industrial arts classes and home economics.
L&C 5.4	A	More use of the CTE opportunities and work with community business.
L&C 5.5	A	Local graduates should not receive hiring preference.
L&C 5.6	A	We can't always hire our own school graduates. We will need new blood to welcome in new ideas, perspectives, talents and skills. We need to make sure that whatever we do development is just as welcoming to people outside our community as in it.
L&C 5.7	A	Not every child needs to go to a 4 year college-nor can they afford it. I am in favor of career skills being taught in HS and two year community colleges. We need to create a living wage for these students too.
L&C 5.8	A	I don't necessarily want to limit prospects to local.
L&C 5.9	C	A Humanities and Liberal Arts focus will better prepare students for any and all career paths.
L&C 5.10	C	I changed from Agree to Disagree, especially when reflecting on 2035--the Future Silverton. I have trouble with the last phrase - filling jobs with local graduates should that "graduate" stop at high school. Nationwide, high school level of critical thinking, "learning to learn" and even practical, what-can-you-make-produce-do, skills are not enough to fill, but more importantly *create* jobs that build and sustain prosperous economies. As wonderful and charming as "local" community is, there is a danger to being too insular, nurturing a sense of entitlement in youth, and creating a suspicion of outside influences. I hope Silverton continues to be a charming small town in 2035. But for it to prosper the community also needs a big heart and broad collective mind.
L&C 5.11	C	A good reason to return to Silverton directly from college does not exist. The community needs to find a place for recent graduates to thrive in order to keep the community thriving
L&C 5.12	C	I quit.
L&C 5.13	C	NEW jobs? We don't (didn't) even seem able to hire within the community for existing ones; library and local newspaper... rather to hire from the larger cities, those with advanced degrees. Surely the High School journalism class could have done a superior job reporting local events than the Apple Peel did.
L&C 5.14	C	Yes, but this means a community willing to grow sufficiently to allow these jobs to develop.
L&C 5.15	C	Silverton does not need to become a tech hub.
L&C 5.16	C	I'm somewhat offended by this statement. It sounds like someone thinks the purpose of schools is to provide labor for local businesses. Schools should focus on ensuring kids have an education that enables them to succeed regardless of where they choose to live.
L&C 5.17	C	good plan. Let hope it happens.
L&C 5.18	C	I don't see the need to fill local jobs with local graduates.
L&C 5.19	C	Promoting (non-drug industry) technology skills is a miraculous idea... currently, however, new jobs are often filled by those outside the community (note the Salem-Silverton commuter traffic).
L&C 5.20	C	Local graduates may want to go elsewhere. The concept of creating jobs for our own progeny is worrisome.
L&C 5.21	C	To the extent this suggests a vocational focus for k-12 education, I think a hope that local high school graduates will be prepared to fill career track positions is unrealistic given that the vast majority of careers require at least some postsecondary education.
L&C 5.22	C	We have gone backwards on this priority.

L&C 5.23	C	Very important goal. The jobs we train our kids for must be viable into the future, informed by the science on our changing climate.
L&C 5.24	C	See #4 above, many students will want to get into the work force. Question is are they ready to be a good employee, do they understand their responsibilities. Help them learn to be a productive member of the community and not one looking for gov;t subsidies and handouts. They can be successful if they are willing to work hard, take responsibility for their actions and be accountable.
L&C 5.25	Q	new jobs or more jobs?
L&C 5.26	Q	What technological skills are needed for a town full of second hand stores and coffee shops?
L&C 6		<b>WE ENVISION a Silverton where multiple educational and vocational pathways ensure that all Silverton students achieve optimal success, regardless of their chosen path.</b>
L&C 6.1	A	Multiple educational and vocational pathways are a good idea, but these need to be carefully evaluated for cost effectiveness. We cannot kid ourselves that we can create an educational system that is perfect for everyone. We will never find that much money.
L&C 6.2	A	Kindly concentrate any extra funds and ideas to figuring out how to reduce our water bills so we can afford to live and send our children to school here.
L&C 6.3	A	If this suggests different tracks--e.g. college vs. agricultural, I would be hesitant to allow/require students to choose a track and limit their options at an early point in their education. I think a generalized high school curriculum can serve everyone's needs successfully.
L&C 6.4	A	More life skills instruction, teach them how to make it in life, not everyone should go to college, and for most of them, they do not end up with a career they can make a living in after spending a lot of money on college.
L&C 6.5	A	Should take a look at the grading policies and the graduation requirements as they are too strenuous for a lot of kids.
L&C 6.6	C	While I agree in principle, especially the last phrase "regardless of their chosen path," "ensure" and "all Silverton students" smacks of entitlement. Therefore I must disagree. I can see Silverton spearheading partnerships or alliances, etc. with other cities, school districts and/or universities, including vocational or certificate programs at community colleges, to open more doors for all WILLING and MOTIVATED Silverton students. But I disagree the Silverton community "ensures" "all" local students "achieve optimal success." Students must participate and be accountable for their ultimate achievements. It is reasonable to me that a healthy community can foster, nature, support those students actively pursuing growth, including removing barriers whether economic, social or racial. Again I'm interpreting 7-12 grade levels are the focus of the statement)
L&C 6.7	C	well we can try. pretty lofty.
L&C 6.8	C	We currently DO NOT have educational and vocational pathways at the high school. As an educator, I completely agree that this is needed. The current administration at the high school has opposed this idea. Good luck convincing them to change.
L&C 6.9	C	Not everyone is college bound and that needs to be recognized.
L&C 6.10	C	Impossible; let's not cater to those that do not care to learn, or be in school. YES, to educational and vocational pathways. But we are NOT government -funded babysitters to reinforce 'optimal success' of every student who doesn't want to be there. This encourages an entitlement mindset. Let's not require yet more of our hard-working teachers to cater to every whim. They are already spread too thin, trying to incorporate the existing plethora of state government requirements. What does this question have to do with local government, by the way? Kindly concentrate any extra funds and ideas to figuring out how to reduce our water bills so we can afford to live and send our children to school here.
L&C 6.11	C	Again, vocational training should not be a lost option.
L&C 6.12	C	wood shop electronics technology...
L&C 6.13	C	Technical education needs more emphasis.
L&C 6.14	C	Not a primary responsibility of the city
L&C 6.15	C	Nothing can ensure that, we have no control over the effort of the individuals themselves put forth.
L&C 6.16	C	And regardless where they choose to live.
L&C 6.17	C	Again with the limited resources they try.
L&C 6.18	C	I have little faith that our school administration, state, and federal laws allow enough flexibility to meet this goal. nice dream though.



L&C 6.19	C	We need more opportunities for kids. They're all in a similar track but if we could offer more vocational options that would be of great help.
L&C 6.20	C	I assume you refer to education/employment "paths." S Supporting kids into a pot-growing path not a top priority.
L&C 6.21	C	Regardless of path? I can think of quite a few paths we shouldn't support.
L&C 6.22	C	Yes, students have many options and choices. They need to understand individual responsibility and accountability. There are many ways to be successful.
L&C 6.23	Q	What criteria does a student get to use in selecting their educational/vocational path? Maybe concentrate on personal communication and finance, and internships?
L&C 6.24	Q	What about the meth dealer path? The dependent on welfare path?
L&C 7		<b>Optional: What is one action or strategy to help achieve this vision?</b>
L&C 7.1	A	Community events highlighting teacher and student achievements.
L&C 7.2	A	Within five years have a school plan that speaks to the common good. Centralize the schools so that we use fewer buildings and have a plan to maintain and or replace outdated structures.
L&C 7.3	A	Partnership with Oregon Garden.
L&C 7.4	A	Bring a satellite college to Silverton - great use of Eugene Field building. I imagine a certification-driven set of offering that feed directly into local jobs.
L&C 7.5	A	Student members on boards and committees and organizations.
L&C 7.6	A	I believe it's important to involve local citizens as mentors, volunteers, etc. Tons of expertise and wisdom here waiting to be utilized.
L&C 7.7	A	Keep a strong arts program and offer diverse hands-on vocational courses.
L&C 7.8	A	Change the paradigm of all students are bound for university to multiple tracks leading to various types of jobs, and help the kids all along this process.
L&C 7.9	A	Good and open communication between teachers and administration and between community, teachers and administration with the goal of constant improvement.
L&C 7.10	A	Develop school gardens and nutrition education programs at every SFSD school
L&C 7.11	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years. • Develop school gardens and nutrition education programs at every Silverton public school.
L&C 7.12	A	Develop school gardens and nutrition education programs at every Silverton public school
L&C 7.13	A	Pass school bond
L&C 7.14	A	offer more full day elective and vocational classes at the high school while alleviating class sizes across the board (around 20:1). Few learn and retain anything of great value in an large arena style class. How many were around when you learned some of the most beneficial and important lessons of your life?
L&C 7.15	A	The main way that the city can assist the development of quality schools is to lead in any efforts around funding. Boldly endorse bonds!
L&C 7.16	A	SFSD needs to completely overhaul it's online presence. To make staff most efficient, a community member should be able to find almost everything about the district, from policies to schedules to finances, online.
L&C 7.17	A	Pass a bond to build a new middle school.
L&C 7.18	A	transparency from the top down as regards administration within the school district
L&C 7.19	A	For the community to help elementary students by supporting an improved facility.
L&C 7.20	A	New instructional leadership at the high school. I.e., remove the current administration (except Jodi Dresher) and replace them with real administrators who know how to be instructional leaders.
L&C 7.21	A	Keep lines of communication open between schools and community (which includes making sure the right leaders are in the schools).
L&C 7.22	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
L&C 7.23	A	One critical thing to emphasize are policies which act to encourage and incentivize locally-owned businesses, as opposed to chain stores, big-box stores, and other strip-mall businesses which add little to the prosperity of our community and choke out small-scale local startups.
L&C 7.24	A	Replicate the K-8 community school model around town, since those seem to have fewer issues, more family involvement, and higher academic achievement...even if the cost of additional facilities is higher.

L&C 7.25	A	mentoring programs survey of people to see what skills and experiences they have to share
L&C 7.26	A	Enrich education opportunities in technology, math and science for all grades k-12.
L&C 7.27	A	Schools need to be held accountable for their spending to ensure funds get to the students and their learning.
L&C 7.28	A	City/School District joint effort on safe route to schools
L&C 7.29	A	more work with local businesses developing student work experience to learn more about different careers and how to work
L&C 7.30	A	Evict charter school from old high school so M.T. students can instead use that space instead of modular buildings, remodeling, etc.
L&C 7.31	A	Update the facilities for our kids. We need to have better communication on the need for the additional funding.
L&C 7.32	A	Rehab the school district building on N James and move Eugene Field students into that building. Then move the school district to Water Street. Kids are NOT more important than our historic resources (once they are gone, they are gone FOREVER)!
L&C 7.33	A	Absolute honesty from the school and city leaders. Repurpose rather than always replace.
L&C 7.34	A	Reach inside and OUTSIDE our area businesses to give our students a glimpse of what each of those businesses do.
L&C 7.35	A	Teaching through cooperative programs with local industry and higher education institutions.
L&C 7.36	A	Get a damn bond passed. Quit cutting arts & music and making huge hurdles for kids to be involved in music (not to mention the higher test scores when kids have music education )
L&C 7.37	A	Build new schools for all the grades, not have these old run down schools that are neither adequate nor tech ready.
L&C 7.38	A	Encourage community involvement and work experience opportunities within the community. Hands on experiences between community members and the kids. Make it more personal for everyone.
L&C 7.39	A	One way to free up funding and remove overlap or redundancy would be to either fold the outlying schools into the larger schools or have them take on chart status. They represent a drain on resources because of the need for administration at each small school, the need for bussing, food programs etc.
L&C 7.40	A	Ensure we have a fair and open election of the school board with transparency.
L&C 7.41	A	Listen to each student.
L&C 7.42	A	Sales or property tax.
L&C 7.43	A	I would like to see more fundraisers for the schools
L&C 7.44	A	We need to build new schools, not put up temporary classrooms
L&C 7.45	A	Improve the infrastructure of our school district. The physical condition of our schools with the exception of the high school is an embarrassment.
L&C 7.46	A	make the schools work for students and not centered on adult work days!
L&C 7.47	A	Identify education ambassadors at every business in mid Valley and develop learning partnerships
L&C 7.48	A	strong and diverse career counseling beginning early in high school to help students learn about all their options before focusing on any career path in particular.
L&C 7.49	A	Student input to the schools
L&C 7.50	A	Better Facilities
L&C 7.51	A	Not ever child should be geared towards college. We need to improve the Vocational Technical side of education. I make more money in a year then a tenured high school teacher does and I drive a Dump truck for a local paving co. Our equipment operators make WAY more then I do.
L&C 7.52	A	Local tax credits used as school vouchers for those who choose to home school their children.
L&C 7.53	A	Schools could partner with local businesses and provided job training opportunities. High school students could try "working" in an industry that interest them before having to commit to it before leaving school. The program would have criteria including hours and an employee evaluation o earn high school credit. Local businesses could utilize and train emerging talent, students would be more invested in their community and the partnership could benefit both parties.
L&C 7.54	A	Support arts in schools. Lack of arts stifles the students.

<b>L&amp;C 7.55</b>	<b>A</b>	The community needs to work with the school district and the school board to find funding for our schools. Our schools should be our shining stars - not a broken down embarrassment. It is unfair to ignore children while they are in grades K - 8, then provide them with a building that is in decent shape only as high schoolers. We need to take care of our children and our teachers - or we will lose both. Bigger school districts pay better. Other communities are far cheaper to live in (especially if you're on a teacher salary). There are more educational options and community resources in bigger towns. If we do not find a way to compete by prioritizing our schools, teachers, and students, we will lose them all.
<b>L&amp;C 7.56</b>	<b>A</b>	moving children out of Eugene Field is first priority. Not everyone is destined for college. Encourage manual arts careers, etc.
<b>L&amp;C 7.57</b>	<b>A</b>	Work with area businesses and farms to give real world experience with trades and agriculture.
<b>L&amp;C 7.58</b>	<b>A</b>	The school district needs to do a better job of educating the public. In order for our students to achieve, the district needs to hire more high school counselors.
<b>L&amp;C 7.59</b>	<b>A</b>	More adult volunteers in the schools.
<b>L&amp;C 7.60</b>	<b>A</b>	We need to encourage the school district to build a unified middle school that has the resources to prepare all the Silverton region's students with enhanced math and science skills.
<b>L&amp;C 7.61</b>	<b>A</b>	Administrators must dialogue with larger community, not just students' families, to rebuild trust.
<b>L&amp;C 7.62</b>	<b>C</b>	I've included several actions in my examples, particularly in terms of advanced higher education. In terms of strategy, partnership & linking with outside educational resources to supplement, expand and boost what Silverton currently offers.
<b>L&amp;C 7.63</b>	<b>C</b>	Money
<b>L&amp;C 7.64</b>	<b>C</b>	More parent involvement and teacher accountability. I'm sure neither of sounds good to some.
<b>L&amp;C 7.65</b>	<b>C</b>	My strong agreement is that which will include ALL students, regardless of cultural background and ethnicity. Few faces of color find themselves in our photos included in the local news (papers)
<b>L&amp;C 7.66</b>	<b>C</b>	strong community partnerships...open communication...
<b>L&amp;C 7.67</b>	<b>C</b>	Bringing the board, staff, administration, teachers, students, and community members together. We have to be a team. Not a "school grouping" or a "parent group".
<b>L&amp;C 7.68</b>	<b>C</b>	This is not local government responsibility.
<b>L&amp;C 7.69</b>	<b>C</b>	Teach students what they want to learn.
<b>L&amp;C 7.70</b>	<b>C</b>	The Silverton Schools focus is on sports. Sports serves a fraction of the children in this town. Perhaps partnering with the community can help break this bubble of "sports is everything".
<b>L&amp;C 7.71</b>	<b>C</b>	Schools facilities except the high school are not now at 21st century standards. Rural schools are out of date.
<b>L&amp;C 7.72</b>	<b>C</b>	Research shows that elementary school age students need physical exercise and creative arts to support optimal brain development. This is an area that has been reduced in recent years
<b>L&amp;C 7.73</b>	<b>C</b>	City officials should show leadership on adequately funding good schools even if it is not popular. I expect them to focus on the long term future, not the next election.
<b>L&amp;C 7.74</b>	<b>C</b>	Better use of school district funds to make education and working in education more beneficial to students, teachers and parents.
<b>L&amp;C 7.75</b>	<b>C</b>	Communication considering correct public information
<b>L&amp;C 7.76</b>	<b>C</b>	Somehow increasing the awareness of what is great in schools, what students are doing with their education in the vast variety of options they have. Somehow it seems that so much negative attention comes to costs around construction rather than the values of a well rounded, positive education in safe loving schools.
<b>L&amp;C 7.77</b>	<b>C</b>	We need new blood in the district office. It is very inbred and unable to move forward.
<b>L&amp;C 7.78</b>	<b>C</b>	Individual responsibility must be incorporated in education from the earliest grades. Taxpayers and educators have a responsibility to provide education AND students have a responsibility to study and achieve.
<b>L&amp;C 7.79</b>	<b>C</b>	Our students need new schools.
<b>L&amp;C 7.80</b>	<b>C</b>	The current staff at the district office and hs will never get our students ready for this. Andy and all adm at the hs need to go! The good old boy club isn't working!!
<b>L&amp;C 7.81</b>	<b>C</b>	All I see here are a bunch of meaningless "duh" statements.
<b>L&amp;C 7.82</b>	<b>C</b>	Resolve the nagging facilities issue. Portables are not an environment that promotes positive self image (it raises the question are students important).
<b>L&amp;C 7.83</b>	<b>C</b>	To have students be more successful in school and for students to learn more and pay more attention in school

L&C 7.84	Q	For some reason administration has not gained trust of the public (I don't understand why not, it's just what I hear). What new, welcoming, warming, open approaches do they need to take to let the public know we are all in this together. How can they change what the "system" is now to show more willingness to opinions/unity/change/a fluid administration?
L&C 7.85	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
L&C 7.86	A	Develop school gardens and nutrition education programs at every Silverton public school.
L&C 8		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
L&C 8.1	A	I would like to see a Silverton that embraces students with varying disabilities and works collaboratively to find meaningful employment and volunteer opportunities in town.
L&C 8.2	A	Statement #2: SFSD Board members should rotate/attend parent group meetings. Partner with large local employers to create internships, training programs, and mentor programs.
L&C 8.3	A	Target all of the school parent committees via their FB pages, meetings
L&C 8.4	A	There is no way this town can say education is a priority as long as students have to walk around a condemned building every day
L&C 8.5	A	Teachers need to have time to plan well and implement those plans. In these CCSS times, they are ridiculously overloaded and being burnt out quickly.
L&C 8.6	A	Develop school gardens and nutrition education programs at every Silverton public school.
L&C 8.7	A	Aggressively pursue absent students. They must be in school to learn anything.
L&C 8.8	A	Would like to see 1 and 6 combined. This would show that the community works with the schools in a trusting way and that the students receive a quality education
L&C 8.9	A	Computer science, science and engineering should be taught starting early (1st grade). Also, communication and team collaboration skills are increasingly necessary in the computer science field as more companies embrace Agile Methodology.
L&C 8.10	A	summer work experience in local government, businesses or with individuals, which would count as vocational and educational credits, under school administration with community cooperation.
L&C 8.11	A	Build new schools
L&C 8.12	A	PERS is unsustainable and must be reformed. Be sure that all school board meetings are videoed for public viewing especially around election time.
L&C 8.13	A	There are some great people in this town who can help support vocational success of students. Reach out to the community for job shadows.
L&C 8.14	A	Funding of schools needs to be diversified
L&C 8.15	A	Lets close Kennedy and fold it into Silverton too. We can use Kennedy as the middle school.
L&C 8.16	A	Our smaller k-8 schools are expensive to run compared to larger in town schools. Schools like Evergreen need to be closed and students incorporated into surrounding schools. By having fewer schools, resources can be better utilized.
L&C 8.17	A	Go back to regular grading, get rid of the so called EA projects at the hs. Take a bigger look at kids emotional support.
L&C 8.18	A	Need to equally support this effort in community schools outside of downtown.
L&C 8.19	A	We need the school district to work directly with local employers, SEDCOR, and CCC to create on the job vocational educational opportunities as an alternative for high school students not planning to attend college. College is not for everyone and students that are not going to college should graduate with vocational training.
L&C 8.20	A	Green school facilities and policies are needed. There are many high quality tools available, such as the EPA's Tools for Schools, to ensure that Silverton's kids are breathing clean air while in the classroom.
L&C 8.21	C	See question 7
L&C 8.22	C	No.
L&C 8.23	C	Those who don't believe we need to fund education should be invited to view/help out with the massive school moving process happening this summer.
L&C 8.24	C	Previous generations paved the path for us, we have to for the future generations.

<b>L&amp;C 8.25</b>	<b>C</b>	Most of the community is enthusiastic about better schools. As elected officials our council can push right up against whatever legal line exists as they refute the lies and misinformation that people like Gene Pfiefer spread. Get city attorney to coach council as to just how far they can go publicly in shutting down such opposition to bonds or other funding measures that would allow improvement of facilities and programs in our schools.
<b>L&amp;C 8.26</b>	<b>C</b>	THANK YOU for allowing input.
<b>L&amp;C 8.27</b>	<b>C</b>	I don't believe that finding funding to support schools necessarily ensures success. Schools are well funded and already receive the lion's share of taxpayer dollars. It need not be a bottomless pit. Moreover, I do not believe schools and funding for schools are a City of Silverton issue. This focus area seemed to ignore lifelong learning concepts and focused only on youth.
<b>L&amp;C 8.28</b>	<b>C</b>	We have high performing schools. Many families move here because of them. Many parents transfer their students here each year because of our great schools. Our small level of commerce and industry means the bulk of school facility improvements falls on residential tax payers. The education of our community would be well-served by an expanded commercial and industrial based.
<b>L&amp;C 8.29</b>	<b>C</b>	Education is not only about the schools. Education can happen at many venues and at every age.
<b>L&amp;C 8.30</b>	<b>C</b>	Seriously, I can't afford to pay more income or property taxes, I'm retired and not wealthy.
<b>L&amp;C 8.31</b>	<b>C</b>	I appreciated the city and local community supporting our schools and students but, until the schools can efficiently manage themselves they should have limited support.
<b>L&amp;C 8.32</b>	<b>C</b>	Educated population stimulates economic growth
<b>L&amp;C 8.33</b>	<b>C</b>	It's not about giving the teachers and staff MORE to do, or blaming them for the "behindness" of some students, it's keeping class sizes low, hiring excellent teachers, and giving them schools that are current in technology and current in environment.
<b>L&amp;C 8.34</b>	<b>C</b>	It is not an idea, but I do want to say that I am so thankful and inspired by so many people in our schools in all positions/roles/ and buildings. I believe that there is a strong desire and commitment to provide the very best for the students/families / and community.
<b>L&amp;C 8.35</b>	<b>C</b>	Help each student to realize and improve their God-given talent(s).
<b>L&amp;C 8.36</b>	<b>C</b>	These are all nice ideas, but none of them are true.
<b>L&amp;C 8.37</b>	<b>C</b>	Not only is education a right, it is a privilege.
<b>L&amp;C 8.38</b>	<b>C</b>	I would like to see a woman on the school board. It is 2015. There is no reason why we are still being led by a pack of men. Where is the diversity of interests, ideas, perspectives? In order to make the schools better, we need to take them out of the 'political arena'. Schools are not an opportunity for someone in the community to curry favor with voters in future elections. Schools that are well cared for (building and the people in it) will create a community that thrives. We only do a disservice to ourselves by devaluing education.
<b>L&amp;C 8.39</b>	<b>C</b>	More fairs such rollercoaster and some things for older and younger kids and had to be near silverton if it can be
<b>L&amp;C 8.40</b>	<b>Q</b>	Eugene Field was partially condemned when I attended it 45 years ago. Why is it still being used and what's being done about replacing it? Besides just talking about it, of course.

C&T 1		<b>WE ENVISION a Silverton that meets the basic needs of all of its residents through quality jobs, affordable housing, accessible health care, and community safety.</b>
C&T 1.1	Q	Within the last year, I've become more concerned about safety from a public infrastructure point of view, specially the sewer system and water management and potential negative impacts on community wide health and wellness. Second to that type of safety concern, emergency preparedness has come to the forefront of my mind. 1) how stable IS the sewer and water management in a subduction zone earthQuake? 2) After such an earthQuake, how can the city support itself for 1-2 weeks assuming no passable roads to Salem and/or I-5? What are the high level plans? Where do we go should our homes or our neighborhoods be unsafe or uninhabitable? 3) Where are community-based reserves of water and/or food? While individuals should do this, what is the local education campaign and/or local incentives to get more households to do this? OR...what other backup solutions might be put in place for basic water, food and medical attention community wide (defined as within walking distance of downtown??) for 3 days without outside transport? 5-7 days? 2 weeks? 4a) In the field of disaster preparedness and recovery planning, what do experts recommend for a Silverton-sized community? 4b) Is there any type of "broiler plate" that might be adopted and then systemically customized to Silverton as resources, data/insight and expertise grow? 5) Post disaster, what are community plans on how to assemble and manage able-bodied people to help neighboring communities should 1) Silverton town be relatively lightly impacted or 2) after Silverton area emergency needs have been met? 6) What is, or are, the main emergency communication channel(s) for Silverton and how do we find those channels during the aftermath of a disaster? 7a) For how many other disasters is Silverton at risk? e.g. flood? severe wind storm/weather? building explosion (e.g. a manufacturing facility or warehouse with chemicals)? 7b) What is the approximate probability of each disaster? e.g. 9.0+ earthQuake vs. 1996-level of flooding or worse? plane crash vs. bomb explosion, whether accidental or intentional? 8) what are the core or common things each household or individual should do in the case of emergency, regardless of type?
C&T 1.2	C	Jobs and safety priority not the other items
C&T 1.3	C	We want working citizens and less using the systems
C&T 1.4	C	affordable housing is scarce in town, especially if you don't have or want to have assistance from the government
C&T 1.5	A	A "welcoming committee" to help new comers understand and access the services we currently offer. I am still surprised by how many folks know little about SACA and other service programs.
C&T 1.6	C	Housing is not affordable.
C&T 1.7	A	Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools.
C&T 1.8	A	I appreciate this comment box. Selfishly, I'd like to underscore the word RESIDENTS. There are plenty of houses for sale here. It's not lack of housing which makes it hard to afford to live here.
C&T 1.9	C	Right now, housing is not as affordable as other communities of comparable size.
C&T 1.10	A	Affordable housing, jobs, healthcare should not be an agenda item for city planners/influencers. Leave these for the free market.
C&T 1.11	A	Silverton is a bedroom community to Salem and Portland and it is highly realistic that it will meet the basic needs of residents through Quality jobs. Police services must be maintained. Hopefully the hospital sale with continue to offer accessable health care. Sidewalks from the reservoir in S. Silverton to town would significantly improve community safety as many children and bike riders are at risk in the south end of town.
C&T 1.12	A	Assisting living or long-care facilities that care about the emotional status of their customers rather than a medical prolongement of life
C&T 1.13	C	Community safety is the only area primarily the responsibility of the city
C&T 1.14	C	Dream on...
C&T 1.15	C	Recognize that not all "Quality jobs " will be in Silverton. Some will be in neighboring communities therefore adeQuate, effective public transit is essential.
C&T 1.16	C	A heavy goal.
C&T 1.17	A	Of course this is something that would be nice as long as the city, county, or state government doesn't step in to create these things. Let the citizens do it as they individually desire.
C&T 1.18	C	This Question groups many different subjects.

C&T 1.19	C	Code violations involving safety are often not addressed by city staff unless one submits a complaint about it (i.e., the police will drive by multiple times without seeing improperly parked vehicles; no code enforcement when trees and bushes in meridian strips block visibility for drivers trying to back out of driveways (can't see either direction due to blocked views). This pits neighbor against neighbor when forcing complaints to take action.
C&T 1.20	C	Basic needs are relative
C&T 1.21	A	We do need affordable housing, but not just housing in the "poor" parts. All parts of Silverton need to be affordable. Having a 3 bd house on the south side of town that is over \$250k is ridiculous. Housing needs to come down a bit.
C&T 1.22	C	Lower income & senior residents struggle to find affordable housing or keep living in homes they own.
C&T 1.23	C	My family has lived in silverton for 6 generations now. We have our family farm. Others come from out of the area and want to move to a small community but then they do not like the 'dust' farming creates and the 'traffic' the tractors and eQuipent cause in the summer time. They complain to us about how we opperate and we are just trying to survive like we always have. People that move out around us are from towns. Its hard to please everyone as more and more people try to push the farms out. We use chemicals to help keep the labor down because we cannot find enough labor to fill all our positions and with the cost of minimum wage now we want the least amount of labor possible also to help keep the cost down. Our customers want low cost products but it gets hard to be competitive given the factors. I have friends that grew up in silverton but because housing prices have gone up so much they cannot afford to raise their family here like they would love to do. We have our farm but the people in our town are not the ones working here on our farm. We have a really hard time finding people that want to do the jobs (weeding in the fields, running our seed cleaning operation and so forth) This is just from observation. We try to offer jobs but we cannot find anyone to fill them anymore. The people we do get that come in complain the work is 'too hard or difficult' (filling seed bags or pulling weeds) and they work a week then dont show up again and we start all over looking for more labor.
C&T 1.24	C	Affordable housing is a big deal but I don't want to be a socialist.
C&T 1.25	A	There is too much in this vision for a blanket answer.
C&T 1.26	C	Who is a "resident?" Homeless people? indignets? Ag workers?
C&T 1.27	Q	Does "affordable housing" mean government subsidy or that members of the community and developers will not price gouge for profits? Not crazy about government housing.
C&T 1.28	A	This would reQuire a federally subsidized construction of suitable homes, homes that the families could use work and assisting with certain aspect of the home in lieu of cash as a down-payment.
C&T 1.29	C	This would reQuire more government intervention than I can support.
C&T 1.30	C	Quality jobs do not include a marijuana factory, I feel this is a disservice to our community and our children. Yes it is legal, but we do not need it in our community.
C&T 1.31	A	Address one of these needs each Quarter with a community meeting to discuss
C&T 1.32	C	Not enough low income housing
C&T 1.33	C	Affordable housing seems to be a top priority in this area as both affordable homes and rentals are scarce.
C&T 1.34	C	I would like to see this.
C&T 1.35	C	I see this as a great need in our police force. Our policemen are often surly and unapproachable. I wish we could ask them to be more personable and welcoming. I am not a bad person, and yet I always feel like a criminal when trying to have a conversation with a person from the Silverton PD.
C&T 1.36	C	In order to keep a well-rounded community we need to do this.
C&T 1.37	C	The homeless? Many have no means of paying rent and even if they did have no credit references that are acceptable,most have been into drugs or alcohol and have a rap sheet,surely something can be done so they don't have to live under a bridge
C&T 1.38	C	This involves individual responsibility supported by community support when needed. Being a small town, jobs will vary in pay. If the community supports business, better jobs could be in our future.
C&T 1.39	C	Community/Public Safety is important. Silverton has excellent livability and prompt corrective action on issues that effect or impact those Qualities.
C&T 2		<b>WE ENVISION a Silverton that utilizes new tools and local resources to ensure that basic community needs are always addressed.</b>
C&T 2.1	C	don't understand meaning of new tools

C&T 2.2	Q	vague -- new tools? What does that mean?
C&T 2.3	C	Though it depends on how you look at it. We have abundant natural resources. Especially water. I've spoken to those in public works who assured me that with both the AbiQua and Silver Creek sources, there is no lack. Our NEEDS are abundantly met.
C&T 2.4	C	I'm not convinced we need to use local resources or new "tools" to achieve this goal.
C&T 2.5	C	Silverton seems to be on the lookout for new ways to make this happen.
C&T 2.6	C	Local resources? Sounds like city government is captive to local businesses amid industry.
C&T 2.7	C	Somehow I feel there is the citizens and then there is city hall. Do you really care?
C&T 2.8	Q	I don't understand 'new tools'. What does this imply? What's wrong with the 'old/current tools' whatever they may be?
C&T 2.9	A	Define basic
C&T 2.10	A	Repurpose vacant buildings and storefronts
C&T 2.11	C	Water rates keep increasing.
C&T 2.12	C	I'm not clear on the meaning of this one, sorry.
C&T 2.13	A	Can you say pay as you go infrastructure
C&T 2.14	C	Silverton has an extraordinary opportunity with social media.
C&T 2.15	A	Need a definition for "basic community needs."
C&T 2.16	Q	This sounds more like a slogan than a plan. What do you mean?
C&T 2.17	C	Depending on what you call new tools. Wasting money on green energy and other new tech until it actually pencils out is a waste of effort and MONEY.
C&T 2.18	C	Water in this community is a puzzling thing. It is ridiculously expensive and tastes awful.
C&T 2.19	C	Yes, I believe we must take care of our own and give locally.
C&T 2.20	C	Sounds good but not sure exactly what this means.
C&T 2.21	Q	Silverton does a good job in assisting those in need from what I know. My Question is if there are mechanisms in place to help get those on different programs back to being self-sufficient? I believe in helping those who hit a bump, but are working to make their situation better.
C&T 3		<b>WE ENVISION a Silverton where critical needs of low-income families, children and the elderly, including decent, affordable housing, nutrition and medical care, are a priority. Silverton's citizens are empowered to take the lead in meeting special community needs.</b>
C&T 3.1	C	I see potential for a growth in more low income elders, including long-time Silverton residents, as their incomes remain fixed as they age and cost of living goes up. Medical and long term care are the real cost busters. Unfortunately I don't have any ideas, big or small, on how Silverton as a small, local community, addresses all of this growing "special need"
C&T 3.2	A	Make use of existing structures. Encourage co-living.
C&T 3.3	C	Not using the system, learning to work
C&T 3.4	A	Find additional ways of letting the community know of these kinds of needs and ways to access them.
C&T 3.5	C	We need affordable housing, but building more in Silverton and making it a bigger city is not what I hope for Silverton. The community is a nice size and the schools need to be able to house and meet the needs of the students, etc. So, the bigger the community, the more stresses on the other aspects of the city.
C&T 3.6	A	Promote community gardens and edible landscapes at homes and apartments.
C&T 3.7	C	We do amply supply Quite generously. Even those who choose not to work. At the check out counter with my rice and beans (hard to afford fresh produce), sometimes I envy those who, with their Starbucks coffee in hand, in pay for pounds and pounds of fresh beef with Oregon trail food stamps. Some of these have been guests in our home for extended periods of time. My husband works hard for over 40 hours a week, while they bought a TV (we don't own one) to watch and while away our hours. They didn't often deign to eat our food, it was too humble. "We need fresh meat!", they said. (And took their kids to McDonalds sometimes) I kindly asked if they would smoke their \$5/pack cigarettes outside. Thankfully, they at last got (subsidized) housing of their own! Is there something wrong with this picture? America has the best healthcare in the world. My daughter worked as an E.R. nurse in the local hospital for years. She got tired of treating common cold for people who 'couldn't pay'. Especially when others spent a good part of their income for insurance and rarely afforded to take her children to the doctor.



<b>C&amp;T 3.8</b>	<b>C</b>	There seems to be strong support of all levels of needs for the low income/elderly population.
<b>C&amp;T 3.9</b>	<b>C</b>	Silverton's low income clinic, food bank, free meals to children during school and summer and housing assistance at apartments are a reasonable start. I suspect Silverton is within normal limits of other communities and that this is not a main community priority. Possibly more housing assistance from the state would be helpful. Those choosing Silverton to live have traditionally dealt with the increase in rent and housing costs over Salem.
<b>C&amp;T 3.10</b>	<b>C</b>	Not a primary responsibility of the city
<b>C&amp;T 3.11</b>	<b>C</b>	Agreed but this seems to be a state, rather than a city, issue.
<b>C&amp;T 3.12</b>	<b>C</b>	Our food bank really does do a great job. Our senior center location makes me wonder. How many can actually get there without a car?
<b>C&amp;T 3.13</b>	<b>A</b>	I love Silverton, but at age 73 I'm having to face the fact that I may have to leave Silverton to move to retirement community elsewhere. I would LOVE to see Silverton build just such a facility right here, offering Independent Living. I appreciate that we already have an Assisted Living facility, which is great, but we need a place for people who want to live Independently in a Retirement Community setting.
<b>C&amp;T 3.14</b>	<b>C</b>	Of course I do. Again, it's up to the individual citizens and their own generosity to accomplish this. No taxes to force people to do it!
<b>C&amp;T 3.15</b>	<b>A</b>	Affordable housing doesn't mean cramming 93 units behind Wilco, this is going to be a nightmare. Maybe these units need to be built in the "wealthier" areas, so you'll understand what we're talking about.
<b>C&amp;T 3.16</b>	<b>A</b>	But not that we can do this alone. These efforts need to be supported with the use of county, state, and federal funding, as well as grants.
<b>C&amp;T 3.17</b>	<b>C</b>	Citizen's are empowered, not local government
<b>C&amp;T 3.18</b>	<b>C</b>	Providing we don't do so much outreach that other cities send us there homeless, sounds harsh but it happens
<b>C&amp;T 3.19</b>	<b>C</b>	I don't think this is something that can be tackled at the community level alone.
<b>C&amp;T 3.20</b>	<b>C</b>	Citizens sometime feel powerless
<b>C&amp;T 3.21</b>	<b>A</b>	Local churches, charity's and private wealthy donors can help along these lines rather than Government.
<b>C&amp;T 3.22</b>	<b>C</b>	This can all be found in Salem it's only a few miles away and has all the infrastructure to meet those needs.
<b>C&amp;T 3.23</b>	<b>A</b>	Are citizens eQuipped to meet the challenges? SACA may need to be much larger; larger staff, more funding. I'd like to see other non-profits working from the building.
<b>C&amp;T 3.24</b>	<b>A</b>	If the citizens are going to be "empowered" then the city better start listening to them. Local government is a good old boys club! (Yes, i understand that there are good old girls, too)
<b>C&amp;T 3.25</b>	<b>C</b>	This reQuires more government intervention than I feel comfortable engaging.
<b>C&amp;T 3.26</b>	<b>A</b>	Have community work days where we involve the young people with adult supervision to give back, such as cleaning up sections of town, where our elderly live, who cannot take care of their yards or homes on the outside. Maybe some of the church youth groups could be involved. My daughter in another city was part of a youth group that would take a block of the city at a time and the teens with adults would clean up yards and haul trash away for the elderly, then have a pizza lunch, it was a party and the teens loved it, the homeowners/renters could give a donation if they wished to the food bank, but our city looked great.
<b>C&amp;T 3.27</b>	<b>A</b>	Encourage early childhood education by providing Quality preschool experiences for all children no matter income...does silverton have a head start program?
<b>C&amp;T 3.28</b>	<b>C</b>	But aside from Private charities this is the States responsibility.. If Citizens want to help that is fine but its not the City TAX PAYERS responsibility to support low income people.
<b>C&amp;T 3.29</b>	<b>A</b>	SACA is an amazing resource. We must continue to support the program and find ways to extend their services.
<b>C&amp;T 3.30</b>	<b>C</b>	I think this could be a bit better.
<b>C&amp;T 3.31</b>	<b>C</b>	I realize that the attraction of Silverton is in part its beauty and "Quaintness", but that attractive pull shouldn't also push out people from the community because they can't afford housing. The property taxes in this town are ridiculously high and unfair. So many people who live in poverty in this community are in poverty because of the expense of living here.
<b>C&amp;T 3.32</b>	<b>A</b>	I would like to see a multilevel senior living facility put in Silverton. It must be affordable and meet the needs of a diverse population.
<b>C&amp;T 3.33</b>	<b>C</b>	I like the emphasis on citizen leadership in lieu of reliance on the City.
<b>C&amp;T 3.34</b>	<b>C</b>	There are several resources for this currently through the city, county and state programs,

<b>C&amp;T 3.35</b>	<b>C</b>	It important to help if we can, but its not our responsibility to provide low income families with critical needs.
<b>C&amp;T 4</b>		<b>WE ENVISION a Silverton where neighborhood groups look out for our community at the local level, focusing on safety, security and emergency preparedness.</b>
<b>C&amp;T 4.1</b>	<b>C</b>	I don't know what these neighborhood groups are however. Emergency preparedness is the priority as that's when I feel more at risk of personal safety problems or property security. The flip side of the above perception, is that I find Silverton to be a very safe overall, especially downtown.
<b>C&amp;T 4.2</b>	<b>A</b>	We need to focus on earthQuake preparedness in the schools.
<b>C&amp;T 4.3</b>	<b>A</b>	Promote CERT (via Silverton Fire Dept.)
<b>C&amp;T 4.4</b>	<b>C</b>	This is confusing. I like neighbors supporting neighbors. Indeed. I'm proud of my (nurse) daughter. She did welcome and treat those in her neighborhood; free wound care and emergency treatment. (Shh... this may have been illegal.) Unfortunately, both my children have moved out of town, to nearby communities. They work full time. Also take in single moms, and found it expensive to live here. Emergency preparedness is NOT a priority. EarthQuakes? Floods? Yup, they happen. Every dies at some point. Let's not spend our living hours worrying about how to extend our lives.
<b>C&amp;T 4.5</b>	<b>C</b>	The emergency Early Warning System that is currently in place is great! The police/fire systems also appear to be providing very good services.
<b>C&amp;T 4.6</b>	<b>A</b>	Increasing number and visibility of neighborhood groups focusing on safety, security and emergency preparation is highly desirable.
<b>C&amp;T 4.7</b>	<b>Q</b>	Are there neighborhood groups in Silverton? The only unifying voice I'm aware of is Silverton Connections.
<b>C&amp;T 4.8</b>	<b>C</b>	For the most part I have wonderful neighbors and we do look out and are kind to each other. We do realize that if the dam ever broke we would be history. I have lived here since 1979 and cannot to afford to move. If I had known there was an earthen dam here I would never would have bought in the canyon and close to the creek. I have informed others of this if they are thinking about moving here.
<b>C&amp;T 4.9</b>	<b>C</b>	Building a new police station and city hall in the old sQuare deal lumber yard, probably the lowest elevation around and certainly the first place flooded if the dam breaks or other flooding occurs. Where will our first responders be?
<b>C&amp;T 4.10</b>	<b>C</b>	I class from a community where there was a neighborhood coalition, made up of neighborhood associations that were mainly social groups. These associations met regularly and created a forum for addressing problems our simply getting to know and look out for our neighbors.
<b>C&amp;T 4.11</b>	<b>A</b>	We should encourage more community out events so neighbors get to know neighbors.
<b>C&amp;T 4.12</b>	<b>C</b>	Neighbors need to take care of each other and spend time together.
<b>C&amp;T 4.13</b>	<b>C</b>	Disagree only because people tend to keep to themselves. Neighborhood groups like this only work when those who can actually do for those who can't.
<b>C&amp;T 4.14</b>	<b>Q</b>	What neighborhood groups? There are neighborhood groups?
<b>C&amp;T 4.15</b>	<b>C</b>	Right minded volunteers are important to the fabric of a community.
<b>C&amp;T 4.16</b>	<b>C</b>	Need neighborhood watch groups,
<b>C&amp;T 4.17</b>	<b>A</b>	Offer emergency preparedness workshops to community several times a year
<b>C&amp;T 4.18</b>	<b>C</b>	We still have neighborhoods were neighbors don't know neighbors. We need to find a way to get back to the old fashion way where we know each other, care about each other, and take care of each other.
<b>C&amp;T 4.19</b>	<b>C</b>	The force and power of our little town is in its people. We enjoy being a community and truly want to create change in the world. Community/neighborhoods should get together and form cohesive units. Everyone is safer when we look out for each other.
<b>C&amp;T 4.20</b>	<b>C</b>	Silverton has always been a safe community. I would like to continue to see a community where children and adults feel safe. to walk the streets.
<b>C&amp;T 4.21</b>	<b>A</b>	I would love to see a system whereby neighborhoods could come together and gdt to know one another.
<b>C&amp;T 4.22</b>	<b>A</b>	As long as it is not up to the City to create and manage each of the groups.
<b>C&amp;T 4.23</b>	<b>A</b>	I would love to see a coordinated effort between all Silverton residents, churches, etc. to put a special emphasis on neighborhood block parties, caring for your neighbor. So much could be prevented if neighborhoods were more strongly connected and individuals are involved in their neighbor's lives.

C&T 4.24	C	with neighborhood groups working with support from the Police, Fire Dept and other city dept's, I believe its strengthens our community.
C&T 4.25	A	Neighborhoods can only do so much for safety and security. We need to continue to have a fully funded police department that we can rely on to provide those services and protect our livability.
C&T 5		<b>WE ENVISION a Silverton where we engage, connect and volunteer to assure that a basic quality of life is available to every member of our community.</b>
C&T 5.1	C	Again I support/agree in principle. However I'm unclear on how "basic Quality of life" is defined and the words to "assure" (vs. help, facilitate, etc.) and "every member". 1) I have a similar unease with sense of entitlement I expressed in the education section. 2) I've got some concerns on how sustainable this is for "every member". How does Silverton attract and *retain* community members who are self-sustaining and contributing vs. being a magnet for those who participate little in improving their situation -- whether they grew up in Silverton, their grandmothers grew up her, or they just moved here last month. I'm unclear and unsure how to find that balance. It's possible Silverton already has it.
C&T 5.2	A	A City Council that listens to the populace. e.g. concern from a neighborhood re. a "next door" large marijuana grow with specific concerns re. odor and security (talk of armed guards!), possible abundance of lights, etc.
C&T 5.3	A	Outreach to new folks through meetings, gatherings, volunteering and opportunities to get a sense of "ownership" in the community
C&T 5.4	C	Our community has amazing volunteers who care so much about so many aspects of Silverton.
C&T 5.5	C	Yup. That's why I volunteer for an hour or two weekly. It hurts my feelings, though, when persons (with fancy coffee in hand), on disability (for some reason?) turn up their nose and tell others, "There's nothing good at the food bank this week."
C&T 5.6	C	Again, this appears to be the norm.
C&T 5.7	C	Individual volunteerism is a wonderful thing.
C&T 5.8	C	There are already many ways to connect in Silverton for those with time and inclination. Service groups, gyms, ymca, churches, school sports, etc. I don't see that this should be a focus to increase, just to maintain.
C&T 5.9	C	A nice thought but as we grow it is less and less likely.
C&T 5.10	A	we need a volunteer coordinator's office
C&T 5.11	C	See above
C&T 5.12	C	See #4.
C&T 5.13	C	City government needs to learn to talk with citizens. If any town can do it, it will be us.
C&T 5.14	C	Again, would like to know the definition for "a basic Quality of life," as this more often than not seems to mean "a mid-to-upper-middle class Quality of life."
C&T 5.15	C	What???
C&T 5.16	C	EVERY member is hugely optimistic. The reality is that not everyone is able to live in Silverton.
C&T 5.17	C	Volunteerism in this community and maybe everywhere seems to fall on the shoulders of our elderly. We need youth to engage and see the value of giving back to the community.
C&T 5.18	C	I don't think you'll have to look too far for volunteers. However, people won't put their time and energy towards something that does not result in the betterment of our community. They need to see a plan and its parts in order to get the ball rolling.
C&T 5.19	C	We all need to work together to see this happen.
C&T 5.20	C	Unrealistic goal, as we actually have less volunteerism in town than 10 years ago.
C&T 6		<b>Optional: What is one action or strategy to help achieve this vision?</b>
C&T 6.1	A	Senior living facility at the Oregon Garden or property across the street - land that the city already owns.
C&T 6.2	A	Brainstorm more specifics.
C&T 6.3	A	Presenting at senior center for seniors to be more informed. Lunch time topics for meals on wheels attendees.
C&T 6.4	C	The city has had an adversarial attitude towards growth and development. New initiatives always meet opposition. More inviting and forward thinking needs to emerge.
C&T 6.5	A	We need affordable housing built or reconstructed.

<b>C&amp;T 6.6</b>	<b>A</b>	Church (faith-based groups) could sponsor/coordinate specific projects and programs that benefit the community (for instance, a church coordinates emergency neighbor-to-neighbor caring networks in times of disasters.
<b>C&amp;T 6.7</b>	<b>A</b>	Youth Center? Rental property director. Transitional housing.
<b>C&amp;T 6.8</b>	<b>A</b>	Mobilize volunteers through churches. Sponsor low-income housing. Rental properties. Youth Housing. Places for youth.
<b>C&amp;T 6.9</b>	<b>C</b>	put our money where our mouth is - to fund these supports, decrease cost of live. lead by example - people follow, not where they're told to go, but when they see it -volunteer leadership. examples in Salem like Sawuk house - mental health support. Look at "traditional" housing Youth center.
<b>C&amp;T 6.10</b>	<b>A</b>	Community Watch
<b>C&amp;T 6.11</b>	<b>A</b>	Identify neighborhoods, boundaries, resources, not easy to do ion a mix of homeowners, renters, etc. praying for the community.
<b>C&amp;T 6.12</b>	<b>A</b>	After school programs that are designed to assist neglected children to learn basic life skills.
<b>C&amp;T 6.13</b>	<b>A</b>	Name "Churches" somewhere in the vision statement. I would suggest "community needs. Churches and neighborhood groups look out for..."
<b>C&amp;T 6.14</b>	<b>C</b>	For people to give themselves and engage in this way we are going to need to team to celebrate our town more make people proud of our community.
<b>C&amp;T 6.15</b>	<b>A</b>	Preparation using the churches for the Cascadia earthQuake. Training, resources, planning, groupings, chain of communication.
<b>C&amp;T 6.16</b>	<b>C</b>	Minority groups: -Russians/ Eastern European -Hispanics
<b>C&amp;T 6.17</b>	<b>A</b>	Faith based organizations in the community need to work together in providing support for the low income families.
<b>C&amp;T 6.18</b>	<b>C</b>	Wish I had more....
<b>C&amp;T 6.19</b>	<b>A</b>	I like the idea of neighborhood groups. I would also like to see public recruiting on a regular basis for volunteers with specific skill sets
<b>C&amp;T 6.20</b>	<b>A</b>	Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools.
<b>C&amp;T 6.21</b>	<b>A</b>	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years. • Provide effective support to local food ventures, such as the farmers' market, Silverton Food Co-op, and other ways of connecting residents to locally and sustainably grown food. • Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools. • Assess and reduce water and air pollutants.
<b>C&amp;T 6.22</b>	<b>A</b>	Provide maximum support to local food ventures, such as the farmer's market, the coop, and other ways of connecting local residents to locally-grown food. Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools.
<b>C&amp;T 6.23</b>	<b>A</b>	Everything cannot be a handout, resources will run out eventually. Teaching under privileged to work and be successful
<b>C&amp;T 6.24</b>	<b>A</b>	Continue and expand the efforts to partner/coordinate with all community agencies such as nonprofits, churches, schools, health care organizations, etc. The city has made efforts to be a hub for distribution of information about opportunities to inform citizens of opportunities to serve and should continue and expand these activities whenever possible.
<b>C&amp;T 6.25</b>	<b>A</b>	a cap on rent charges
<b>C&amp;T 6.26</b>	<b>A</b>	FreQuent and on going communication...I know folks think this is being done but even "established" community members are sometimes not in the know...and we know folks have to hear the information many many times before they remember it or understand its implications.
<b>C&amp;T 6.27</b>	<b>A</b>	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
<b>C&amp;T 6.28</b>	<b>C</b>	I don't know. Certainly not more freebies and enabling people to get free and subsidized food. We have actually 'created' jobs to give work to some. Unfortunately, they didn't care to take us up on it, and work alongside my husband who was contributing to their support.
<b>C&amp;T 6.29</b>	<b>A</b>	Seek and find alternative funding sources and balance affordable with what Silverton should look like in the future. Be willing to accept that we may not be able to make Silverton affordable to everyone. Focus on the things we can provide.

<b>C&amp;T 6.30</b>	<b>A</b>	We should rethink how we recruit and elect to local offices and boards. Representation on the City Council should be on an area-by-area basis. Neighborhood or geographical seats on Council would ensure a more equitable voice among residents, rather than the system we currently have. The current system, frankly, perpetuates a reality in which a very predictable and non-diverse set up individuals from an almost fixed demographic will be elected to the limited representational seats available. Put shortly -- what other way do you see to ensure that Mill Town (and other neighborhoods) is/are represented on City Council?
<b>C&amp;T 6.31</b>	<b>A</b>	Keep taxes low and limit city programs, while encouraging philanthropy and volunteerism.
<b>C&amp;T 6.32</b>	<b>A</b>	The infrastructure such as streets, side walks and street lighting needs improvement in all areas of the city. Many back street areas are in poor condition.
<b>C&amp;T 6.33</b>	<b>A</b>	A central non-Facebook site where citizens can learn about and subscribe to news.
<b>C&amp;T 6.34</b>	<b>A</b>	Publish areas where volunteers are needed in the our town or appeal Quarterly or semi-annually. Those who would volunteer are more likely to make that step if they are aware of needs.
<b>C&amp;T 6.35</b>	<b>A</b>	Be transparent and constantly remind community to be part of the decisions
<b>C&amp;T 6.36</b>	<b>A</b>	Keep the pool open year-round; find funding
<b>C&amp;T 6.37</b>	<b>A</b>	Emphasize partnerships with organizations with expertise on these issues. City government doesn't need to do everything. It should facilitate collaboration to address important issues.
<b>C&amp;T 6.38</b>	<b>A</b>	Develop easy ways and access to volunteer activities. Provide activities that make volunteers feel meaningful, whether they can donate two or 20 hours of time a week.
<b>C&amp;T 6.39</b>	<b>Q</b>	I'm unsure of the surveys direction and intent of several of the Questions in this section.
<b>C&amp;T 6.40</b>	<b>A</b>	Inclusive neighborhood associations, as above.
<b>C&amp;T 6.41</b>	<b>A</b>	Need a better way to disseminate information to neighborhood groups and all other citizens. Almost all of the information I get about the Silverton area comes from the 'Our Town' newspaper. I didn't find out about the 'Envision Silverton' project until it was almost over.
<b>C&amp;T 6.42</b>	<b>A</b>	The city waste water treatment plant needs massive upgrades. It is unhealthy for the workers there and for the residents that have to constantly deal with the messes that back up from issues. Also, More needs to be done about the dam. It needs to not get swept under the rug, because it WILL ruin the town WHEN it breaks.
<b>C&amp;T 6.43</b>	<b>A</b>	A strong, vibrant police force to keep crime out of our neighborhoods and our citizens safe.
<b>C&amp;T 6.44</b>	<b>A</b>	More readily available notice of what is on City Council agenda.
<b>C&amp;T 6.45</b>	<b>A</b>	Healthier dining out options. Education on healthy from the earth. farm to fork flyers that show support and offer suggestions
<b>C&amp;T 6.46</b>	<b>C</b>	Follow the money and be accountable to tax payers.
<b>C&amp;T 6.47</b>	<b>A</b>	Increase efforts to support local organizations already doing this work, such as SACA and local churches.
<b>C&amp;T 6.48</b>	<b>A</b>	Improve public transportation to intersect with Salem, Oregon City and PDX so people can get what they need outside the immediate community.
<b>C&amp;T 6.49</b>	<b>A</b>	Local liscensing of day-care and elder-care facilities. Support groups for families in crisis. Shelter for people that need out of a untenable situation
<b>C&amp;T 6.50</b>	<b>C</b>	You can't legislate values.
<b>C&amp;T 6.51</b>	<b>A</b>	Provide additional assisted care facility for elderly.
<b>C&amp;T 6.52</b>	<b>C</b>	See above
<b>C&amp;T 6.53</b>	<b>C</b>	Know your neighbors!
<b>C&amp;T 6.54</b>	<b>A</b>	The city should consider "green villages" which includes a kitchen garden, small orchard, energy efficient building, water collection, etc...as a form of affordable housing. There are many models across the country to study. The process could model what Habitat for Humanity does where applicants for the "green village" who will get a reduced rent rate must perform "sweat eQuity" in terms of volunteering for the community.
<b>C&amp;T 6.55</b>	<b>A</b>	Perhaps we could choose different neighborhoods to stage community BBQs in order to talk, meet and greet with neighbors, befriend the SPD force, and discuss ways to take action.
<b>C&amp;T 6.56</b>	<b>A</b>	Multilevel affordable senior living facility.
<b>C&amp;T 6.57</b>	<b>A</b>	encourage volunteering from local residents.
<b>C&amp;T 6.58</b>	<b>A</b>	Meet the police and fire like Take Back The Night are not that great in town. A big event by the park or garden would be fun for residents with a movie and free popcorn.
<b>C&amp;T 6.59</b>	<b>A</b>	The City should have a list of resources available to needy families/individuals and staff with customer service skills to point them to the appropriate resource.

<b>C&amp;T 6.60</b>	<b>A</b>	We need well managed low income housing for young people and young families.
<b>C&amp;T 6.61</b>	<b>A</b>	See above - neighborhood block parties. Maybe we already have a day and I just haven't heard about it?
<b>C&amp;T 6.62</b>	<b>A</b>	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
<b>C&amp;T 6.63</b>	<b>A</b>	Provide effective support to local food ventures, such as the farmers' market, the co-op, and other ways of connecting residents to locally and sustainably grown food.
<b>C&amp;T 6.64</b>	<b>A</b>	Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools.
<b>C&amp;T 6.65</b>	<b>A</b>	Assess and reduce water and air pollutants.
<b>C&amp;T 7</b>		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
<b>C&amp;T 7.1</b>	<b>A</b>	We must be realistic about what health services and facilities can be sustained at the city level. Conversely all residents must have the mobility necessary to reach needed services be they in Silverton, Saem or beyond.
<b>C&amp;T 7.2</b>	<b>A</b>	Statement 4: Determine areas that lack neighborhood groups. Need transportation to take advantage of most of these, eg. job interview, find housing, community services.
<b>C&amp;T 7.3</b>	<b>A</b>	Certificate of need R/T Sr. Housing Presenting info to Hispanic group that meets every Thursday at senior center. Sending info to InHome folks that meals on wheels delivers to -survey. Presenting at lunchtime.
<b>C&amp;T 7.4</b>	<b>A</b>	All of the "goals" here of a basic needs criterion...there is nothing having to do with aiming/reaching higher. Nothing having to do with a true improvement in Quality and achieving potential in life. My dream for my family is not just "meet all their needs". Increase in higher education. Greater access to trade training programs. Increased focus on art and music.
<b>C&amp;T 7.5</b>	<b>C</b>	Statement 3: Housing for young people is just impossible. Let's find a way to make Silver Creek a significant feature.
<b>C&amp;T 7.6</b>	<b>A</b>	As Eugene Field School is removed, maybe build new housing and/or park and parking.
<b>C&amp;T 7.7</b>	<b>A</b>	Statement #2: Groups, including churches, could be asked to provide community-building events and programs in local parks. Creative, helpful, inspiring gatherings.
<b>C&amp;T 7.8</b>	<b>A</b>	Statement 1: One area that seems a challenge is the lack of transitional or rental properties. I find many families having a hard-time finding places to transition in Silverton. Lack of jobs. Youth homelessness - all youth who need a place to come together. Community Center for kids!
<b>C&amp;T 7.9</b>	<b>A</b>	Statement 1: Most jobs in this community are outsourced, can you bring in good jobs? I've heard it said that it is very expensive to run a business here. Consider Shilo waters, they left Silverton for Mt. Angel. Statement 3: The challenge in "low cost" housing is layered, concern with decreased property values, concern on crime, etc. Statement 4: Is part of why we live here, we feel a part of the community. All of that said, it is very expensive to live here. Practical ideas...low cost of building, incentivize business and commerce. Consider building/expansion with green space in mind - like P town. Prayer/foster spirituality. Create organized and publicized inroads to serve. Open eyes to see needs - awareness.
<b>C&amp;T 7.10</b>	<b>A</b>	Statement 4: Help define neighborhood group- boundaries, more or less then noise, yard care, activity Statement #3: Are the needs being met for middle class/middle income.
<b>C&amp;T 7.11</b>	<b>C</b>	Neighborhood groups overlap with other volunteer associations, people who live in one neighborhood, work in another, worship in another, recreate in yet another.
<b>C&amp;T 7.12</b>	<b>A</b>	Statement #5: "a basic Quality of life" - is good, but how about: "volunteer to assist each member of our community to reach their full potential" ? Name "Churches" in "How we Connect and Coordinate"
<b>C&amp;T 7.13</b>	<b>A</b>	Coordination of efforts of nonprofits/faith based groups. So much is being done, but community is unaware so in many areas groups are duplicating efforts unknowingly.
<b>C&amp;T 7.14</b>	<b>A</b>	I would like to see the churches take a stronger role in leading their bodies to address the visions on this page. I'd like to thank the city for creating visions and hope we find ways to care for Silverton's people through the churches. I'd like to see meetings with the city and church leaders like this one. I really think emergency preparedness is a great common ground for all people to get together and start uniting the community. Especially considering the earth Quake on the back of people's minds.

<b>C&amp;T 7.15</b>	<b>C</b>	One area that I have observed in Silverton is the influence and incorporation of minorities and meeting their needs. It becomes difficult because of the language barrier and some of them do not want to be found and/or focused on. There also appears to be a lot influx of people coming to Silverton that don't live in Silverton for community help.
<b>C&amp;T 7.16</b>	<b>C</b>	no.
<b>C&amp;T 7.17</b>	<b>C</b>	I posted disagree on a couple because the statements were too encompassing. I feel like we already have too much housing and do not want the apartment buildings that are being crammed down our throat in the guise of a need for low income housing.
<b>C&amp;T 7.18</b>	<b>A</b>	Silverton will be a thriving food community in which all residents have the opportunity to grow, prepare and consume nutritious local food in order to support the health of the land and its people. City code will protect all citizens' rights to grow edibles and raise chickens, ducks, and bees within the city limits.
<b>C&amp;T 7.19</b>	<b>A</b>	I wish we could find funding for a new position on the city staff that would be a community builder responsible for spreading information and encouraging involvement in the many opportunities that already exist for citizens to be involved in improving our lives together and initiating new ones.
<b>C&amp;T 7.20</b>	<b>C</b>	Silverton is a gem...but we can always do self reflection...I have not heard if we have a homeless issue or if there are adequate mental health support within this community...do we have community established "norms" for what we expect for our youth...e.g., do parents allow alcohol to be served in their homes to underage children and friends of their children? At one time, many families got together to agree to some of these basic agreements and it gave parents a sense of security that we were all on the same page.
<b>C&amp;T 7.21</b>	<b>A</b>	Silverton needs to do a better job of planning - it is preferable to use the downtown buildings before building new buildings on unused land, for example. Rite Aid should not have been able to build a new store without the old one having a purpose, for example. We need to plan responsibly with a clear vision for the future of our town.
<b>C&amp;T 7.22</b>	<b>A</b>	Provide effective support to local food ventures, such as the farmers' market, the co-op, and other ways of connecting residents to locally and sustainably grown food.
<b>C&amp;T 7.23</b>	<b>C</b>	I wish I knew the answer... Our family has lived here for four generations (in humble one and two bedroom homes; imagine that!) We're considering moving to a less fancy town, where perhaps we can be good neighbors to those with more critical needs...
<b>C&amp;T 7.24</b>	<b>A</b>	We cannot be all things to all people. Affordable housing is a worthwhile goal, but not everyone will be able to afford to live in Silverton. I believe we need to acknowledge that Silverton may, in fact, not be affordable to everyone. I do not want to see us sacrifice the "Silverton" we know and love by urban sprawl in an effort to make Silverton affordable to all.
<b>C&amp;T 7.25</b>	<b>A</b>	As above. We need to create a service and electoral structure in our community which offers a real shot at voice and participation to the non-white, non-business owning, non-upper income members of the community. As it is, those demographics have a disproportionate say and, frankly, do not have any understanding of the realities on the other side of town or at the bottom of the hill.
<b>C&amp;T 7.26</b>	<b>A</b>	We should not be funding social programs through taxes and fees.
<b>C&amp;T 7.27</b>	<b>A</b>	1. Adopt policies that promote affordable housing; 2. Promote senior affordable senior housing; and 3. Promote community policing and a strong police force.
<b>C&amp;T 7.28</b>	<b>C</b>	See note in #3 above....
<b>C&amp;T 7.29</b>	<b>C</b>	I believe in a free market for real estate, our zoning laws, and capital investments from Investors. I do not support local government subsidized housing. I think some of this survey is designed poorly and could be misconstrued.
<b>C&amp;T 7.30</b>	<b>A</b>	Neighborhood groups should also address cleanliness and upkeep of properties, especially where the elderly or invalid may be unable to keep up their property. That is, volunteer to clean up a neighbor's yard for example.
<b>C&amp;T 7.31</b>	<b>A</b>	Love to have city have low income assistance for water & sewer bills.
<b>C&amp;T 7.32</b>	<b>C</b>	I'm concerned with too much government over reach in these area's. No one want's too much control over their personal freedoms, rich and poor alike.
<b>C&amp;T 7.33</b>	<b>A</b>	Charge developers the full cost of adding to the system over time.
<b>C&amp;T 7.34</b>	<b>A</b>	Community involvement and volunteers does not negate the need for strong leadership and support from city government. This requires staffing and salaries. The potential outcome is huge but it does require an investment
<b>C&amp;T 7.35</b>	<b>A</b>	CERT Training run by several agencies and not the fire department.

<b>C&amp;T 7.36</b>	<b>A</b>	Walking/running trails. There are too few places to walk that aren't shared with cars.
<b>C&amp;T 7.37</b>	<b>C</b>	I am not sure. I feel like people are busy. There are more stressors and less reward for hard work these days. People want to be involved I just don't know how to achieve that involvement without making people feel like they are giving up any of their family time. It is important to allow people to feel empowered and part of a community, without feeling like it is a requirement or sense of entitlement.
<b>C&amp;T 7.38</b>	<b>A</b>	I think we should try to provide subsidies for lower income community members to help with water bills and/or property taxes to offset the costs of living in this community.
<b>C&amp;T 7.39</b>	<b>A</b>	I love that we feed low income families and would love to see kitchen garden projects sprout from this. Finding a way to feed those in need by building gardens for them and offering workshops off gardening builds confidence, health, and offers a sustainable way for families to grow/receive food.
<b>C&amp;T 7.40</b>	<b>A</b>	We need to zone more property downtown for affordable multi-family housing.



<b>C&amp;C 1</b>		<b>WE ENVISION a Silverton that is a connected community with strong citizen engagement, a clear vision for the future, and a detailed blueprint to achieve it.</b>
<b>C&amp;C1.1</b>	<b>C</b>	not if you mean on-line blueprint
<b>C&amp;C1.2</b>	<b>C</b>	Like the "blueprint" idea....
<b>C&amp;C1.3</b>	<b>A</b>	We don't need a clear vision for the future. We need a clear path to correct our past. All this talk of new housing and new jobs can't be handled without a complete overhaul of our infrastructure first.
<b>C&amp;C1.4</b>	<b>C</b>	Good luck
<b>C&amp;C1.5</b>	<b>C</b>	Not sure. I thought we had a blueprint...which generously provided for community growth. So a decade ago I attended City Council meetings. However, I got discouraged and discontinued. Because those reasonable boundaries seemed to be extended/ granted an easement whenever ones rich enough saw opportunity for speculation. Even though I counted more than 40 houses for sale within city limits. We don't seem capable of adhering to blueprints if they restrict opportunity for revenue.
<b>C&amp;C1.6</b>	<b>A</b>	Communication from the city would be welcome. Maybe a monthly newsletter, short email, or some other form of communication that reminds the community that mutual input and communication is valuable. Like this questionnaire!
<b>C&amp;C1.7</b>	<b>C</b>	Until recently, the impression of "a clear vision for the future" was simply not in place. Under past governance, Silverton was devastatingly let down in terms of support of the water/sewer infrastructure. Now there's an unbalanced scramble. Shame!
<b>C&amp;C1.8</b>	<b>Q</b>	How will you get those who feel they cannot engage to engage? This is a challenge.
<b>C&amp;C1.9</b>	<b>C</b>	Yes on citizen involvement but it needs to be reasonable. The vocal minority of a topic should not be the major influence of local decisions. Some in our community believe in making decision by making the most noise. That's not right.
<b>C&amp;C1.10</b>	<b>C</b>	During a last community survey (?2004?) citizens requested slow growth - the major and council then authorized development in Ike Mooney subdivision and other areas without infilling existing lots. While we are not opposed to Ike Mooney subdivision, many did not feel the survey results were taken into account in this respect.
<b>C&amp;C1.11</b>	<b>A</b>	Create an interactive city website and promote the use of social media
<b>C&amp;C1.12</b>	<b>C</b>	That statement pretty much means nothing.
<b>C&amp;C1.13</b>	<b>A</b>	Vision should be flexible enough to adapt to cultural, technical and social changes.
<b>C&amp;C1.14</b>	<b>C</b>	The only time there is citizen engagement is if it affects that person. Nice thought.
<b>C&amp;C1.15</b>	<b>A</b>	Can't agree with the 'detailed blueprint' part of it. Almost by definition, a 20-year plan can't be cast in stone, it needs to be flexible. If you run into roadblocks or can't achieve milestones for any reason, the plans will have to be modified to keep up with reality.
<b>C&amp;C1.16</b>	<b>A</b>	STRONG input by the community
<b>C&amp;C1.17</b>	<b>A</b>	Two words: Silverton connections Lol. Facebook is awesome, but Silverton connections is unique!
<b>C&amp;C1.18</b>	<b>C</b>	Silverton will happen it just needs a little guidance and a few rules.
<b>C&amp;C1.19</b>	<b>Q</b>	What do you mean by "connected"?
<b>C&amp;C1.20</b>	<b>C</b>	Detailed blueprint implies no flexibility; too rigid a plan can be as problematic as no plan.
<b>C&amp;C1.21</b>	<b>C</b>	If you don't plan you plan to fail!
<b>C&amp;C1.22</b>	<b>C</b>	I like being involved, to learn about the issues and where I feel appropriate, to voice my support or concerns. I would have liked to had a voice in the decision to allow marijuana stores in our city by a vote as other city's did. I do not support how the council voted to allow it.
<b>C&amp;C1.23</b>	<b>C</b>	We already have strong citizen engagement, what we don't have is a clear vision of the future and hopefully we are working to find out what that looks like.
<b>C&amp;C 2</b>		<b>WE ENVISION a Silverton that has exceptional civic pride and community involvement.</b>

C&C 2.1	C	I believe there is a pride of community we just need to build on that and promote it.
C&C 2.2	C	I think we have this just need to sustain it
C&C 2.3	C	I believe Silverton currently does a wonderful job in this area.
C&C 2.4	C	make sure all schools know proper flag etiquette and enforce it!
C&C 2.5	C	We hope. We used to love Silverton.
C&C 2.6	A	More volunteer opportunities would be great.
C&C 2.7	C	Yes!
C&C 2.8	Q	Again, you have to make a real community, not just a social club. How are we actively reaching out to the invisible corners of our community.
C&C 2.9	C	I am Ok with average.
C&C 2.10	A	Down town areas needs to be more attractive with updated side walks, cross walks, lighting and a face lift of many of the buildings.
C&C 2.11	C	City could do much more to encourage constructive public involvement.
C&C 2.12	A	You should look to Mt Angel and their fests. The town seems to go all out.
C&C 2.13	C	Only the people who have moved here recently got involved have created their own committees that don't include the old silvertonians
C&C 2.14	C	I believe we already have that.
C&C 2.15	C	I believe we already have that.
C&C 2.16	A	Keep this place unique. No big box stores. And keep those festivities like homer davenport, first Fridays, and more. Keeping a schedule that we can rely on and our children can bring there children to is a wonderful thing that seldom occurs in cities these days
C&C 2.17	A	Silverton is special in community involvement, lets keep it that way with opportunities to do so. We need to build a new City Hall and Police Dept as they are some of our basic foundation. The staff help citizens in all areas, which benefits the community more than most realize.
C&C 2.18	C	Already have this in our community.
C&C 2.19	C	there should be a way to organize all the options to get involved and choose
C&C 3		<b>WE ENVISION a Silverton where a genuine partnership between citizens and leaders encourages meaningful dialogue that builds trust and lets people be heard.</b>
C&C 3.1	C	No hidden agendas
C&C 3.2	C	I went one level down from strongly agree because I recognize how important the dialogue is, especially being heard. However, for some people or group interests it is impossible for them to "be heard" unless city leaders agree to do what they want or otherwise meet their demands. And that is impractical many scenarios; probably impossible in all. That said, I strongly believe community leaders, whether elected, appointed or hired (e.g. police), have more responsibility to foster that trust between themselves and citizens.
C&C 3.3	C	See comments previous category re. the City Council listening to concerns of citizens vs. "already having made a decision" and disregarding citizen input.
C&C 3.4	C	Being heard isn't as important as solutions of action that achieve those needs.
C&C 3.5	A	Kick out the California residents so the school bonds can pass and we can focus on this towns future.
C&C 3.6	C	That has not been my experience. I try to be optimistic and keep hoping.
C&C 3.7	C	This needs to happen.
C&C 3.8	A	I agree. In order to build that trust, community members must see greater evidence of responsiveness to community needs on the part of representatives -- council meetings must not be pro forma exercises.
C&C 3.9	A	Let other voices be heard not just the "Good Ole Boys" network.

C&C 3.10	A	Leaders should listen to the citizens before making decisions, and should consider all views, not just the loudest.
C&C 3.11	A	Staff and elected officials must be open and transparent
C&C 3.12	C	Key word is genuine. "Check the box" engagement efforts are infuriating and lead to skepticism and distrust.
C&C 3.13	C	Again nice thought. Good luck achieving it.
C&C 3.14	C	Some of the city council members seem to only being voting in their interest and not in the interest of the people. such as the marijuana issues.
C&C 3.15	C	EVERYBODY needs to be honest.
C&C 3.16	Q	Are there opportunities to do "meet and greets" where you can show up and talk with our leaders without having to pay to go to a fundraiser or event?
C&C 3.17	C	City has a long way to go on this communication bit
C&C 3.18	C	This requires individual responsibility that works to achieve a greater good. We have had mixed results but it is a goal worth keeping.
C&C 3.19	C	We all hope our City Council reflects this view!
C&C 3.20	A	Community meet ups scheduled before city hall meetings??
C&C 3.21	C	That trust word is really, really challenging these days. It seems it is a national issue that has local implications. Would love to see working together and the spirit of cooperation and compromise be the norm.
C&C 3.22	C	I know our city council and leaders are busy, but they need to hear our concerns. I like how approachable the police officers are and support them. I look to our police officers as leaders when something happens.
C&C 3.23	C	I appreciate the involvement in town meetings and forums.
C&C 4		<b>WE ENVISION a Silverton where we encourage open, honest communication, with multiple ways for sharing information, respectfully deliberating on important issues, and seeking consensus on key decisions.</b>
C&C 4.1	C	In my view, based on early training, it is important to get ongoing buy-in to a working definition of "consensus" as being able to accept a position, action or decision that I may not 100% agree with or like. Consensus is *not* unanimity. Therefore consensus on a decision does not mean everyone is happy, but everyone can live with and accept the decision for the overall or bigger well-being of the community.
C&C 4.2	A	Let's encourage, support and sustain civil discourse by teaching civics in schools and, if necessary, through community service outlets.
C&C 4.3	C	See above.
C&C 4.4	C	Keep business, business and personal at home... Thoughts and ideas should be shared but when disagreement occurs (and it will), unpopular beliefs should not affect ideas and reviews of that person for future decision making.
C&C 4.5	A	Some kind of "billboard" where facts can be posted for all of us to read...again,a kind of "fact check" to address rumors...Silverton Connections on Facebook is a great media tool...we need more for dispelling rumors or mis-perceptions...the last bond election was a time where we could have used this...so many people had what they thought were the facts and were told to others as if they were facts...but they weren't and the schools suffered...and this is a bigger responsibility than just the supt or the chief of police or the fire captain..the leaders can provide the correct info and then all of us should be conveyors of the true message...
C&C 4.6	C	I agree with collaboration, but we also need strong, competent leaders who can make sound decisions for the community when a decision needs to be made.
C&C 4.7	C	Again, I hope so, but that has not been my experience. I try to be optimistic and keep hoping.
C&C 4.8	C	This also needs to happen.
C&C 4.9	C	Yes, but please see answer in #1.

<b>C&amp;C 4.10</b>	<b>A</b>	This means informing citizens of important decisions being considered by leaders. Notification can not be left to a website or obscure posting. Mailers should go out to each household.
<b>C&amp;C 4.11</b>	<b>C</b>	The city council has improved this area.
<b>C&amp;C 4.12</b>	<b>C</b>	There are many existing ways for information sharing including our town, appeal, council meetings, silverton together, town halls etc. However in some situations it appears to be window dressing (i.e., see comments in section one about school board which seems to hand pick those who support its agendas)
<b>C&amp;C 4.13</b>	<b>C</b>	Have a problem with consensus. Without that word this would be a great statement. Problem is it will be difficult to come to consensus on many of the items we are faced with.
<b>C&amp;C 4.14</b>	<b>A</b>	Local government needs to adapt its communication and outreach efforts to changing society. Newspaper stories aren't enough anymore.
<b>C&amp;C 4.15</b>	<b>A</b>	You need a different criterion for picking council members. Who are they listening to...
<b>C&amp;C 4.16</b>	<b>C</b>	I have previously brought up my concerns to various city people only to be told that is just not possible, or just ignored all together. It would be nice if some things had some actual thought put into them.
<b>C&amp;C 4.17</b>	<b>C</b>	#3 and #4 are basically the same.
<b>C&amp;C 4.18</b>	<b>C</b>	I survey like this one promotes this cause.
<b>C&amp;C 4.19</b>	<b>C</b>	While this is the ideal, I am also realistic enough to know that it is unachievable.
<b>C&amp;C 4.20</b>	<b>A</b>	Consensus is nice, but I don't know it attainable. Maybe compromise may be better. With all the varying views, there comes a point where decisions have to be made and not all will be happy.
<b>C&amp;C 5</b>		<b>WE ENVISION a Silverton where collaborative communication helps Silverton make tough financial choices and secure resources to fund our priorities.</b>
<b>C&amp;C 5.1</b>	<b>Q</b>	where collaborative comm helps - or makes tough decisions???
<b>C&amp;C 5.2</b>	<b>C</b>	Communication does not seem to be the issue. 'Our' priorities seem different.
<b>C&amp;C 5.3</b>	<b>C</b>	A self reliant Silverton would be optimal.
<b>C&amp;C 5.4</b>	<b>C</b>	Sooner rather than later.
<b>C&amp;C 5.5</b>	<b>C</b>	I see little evidence of Silverton making tough or sound financial choices. New HS is a classic example. Waste of money. Failure to properly maintain our other existing schools will result in future wastes of money. We must make sound decisions and use our resources with an eye toward long term success and sustainability.
<b>C&amp;C 5.6</b>	<b>A</b>	Continue to address the need to repair and replace our aging infrastructure while at the same time being sensitive to the ratepayer's ability to pay
<b>C&amp;C 5.7</b>	<b>A</b>	Admirable goal but elected officials must have the courage to tell voters they can't have everything. Public services cost money. It is cynical to promise improvement and to not raise services.
<b>C&amp;C 5.8</b>	<b>C</b>	I hear that money is not always well spent. What's with that?
<b>C&amp;C 5.9</b>	<b>A</b>	No new taxes, and no new fees (such as the never ending \$7.50 charged in our water bills). I simply cannot afford to pay for everything you envision.
<b>C&amp;C 5.10</b>	<b>Q</b>	'collaborative communication' among whom? Why not use 'collaboration' in place?
<b>C&amp;C 5.11</b>	<b>C</b>	But sometimes decisions have to be made in a timely manner. Collaboration takes time and must be planned. It doesn't just happen.
<b>C&amp;C 5.12</b>	<b>Q</b>	Not happy with the role of government at this point in time period. Is it governments role to secure resources?
<b>C&amp;C 5.13</b>	<b>C</b>	Our priorities though tend to be only the ideas of the leaders at present - like those who word these questions!
<b>C&amp;C 5.14</b>	<b>A</b>	Will require clearly articulating the reasons for tough decisions.

C&C 5.15	C	To a point. We're all going to want more service, better infrastructure, and less taxes, so at some point leadership will have to make decisions. The "buy now, pay later" decisions of the past haunt us.
C&C 5.16	C	Effective leadership does not allow ignoring tough decisions like keeping our spending in balance with our income. Define "secure resources" - that apparatus is already in place. We must live within our income.
C&C 5.17	A	We don't need fancy, we do need beauty (art), a city that is easy to walk around. Places where community members can gather.
C&C 5.18	A	I agree and support strengthening our Police, Fire and Public works. For so long, they have been put off to the side. We need a new Police Dept and City Hall/Council chamber badly. If they are not able to work at the highest level of productivity possible, it affects so many other aspects of Silverton business, schools and support agencies.
C&C 6		<b>WE ENVISION a Silverton where dedicated volunteers and generous donors help fulfill our community's unmet needs.</b>
C&C 6.1	C	In principle I definitely agree. However I'm concerned that some critical minimum levels of support could be brushed off onto volunteers & generous donors. Perhaps this is part of the above statements about collaborative communication and consensus about priorities.
C&C 6.2	C	can't plan for volunteerism. can't put volunteerism in plan.
C&C 6.3	C	I feel this goes along with helping the elderly. How is a senior citizen who brings in only so much in social security supposed to put a new roof on their home, for example? Will a bank give them a loan if they are 85 years old and possibly will not be able to make the full payment? Assets would likely be seized upon death to pay for it. Wouldn't it be great if that was one less burden on our senior citizens who cannot afford to fix their homes? Truthfully, it's all around. Loan after loan after loan in order to fix our homes, and no way to ever feel like we have a handle on it.
C&C 6.4	C	Volunteerism is important and soul fueling, BUT we can not depend on them to fulfill unmet needs.
C&C 6.5	Q	And they are....we ask so much of our donors and we are so blessed that they care so much and are so generous...are their grants out there we are not pursuing??
C&C 6.6	C	Volunteers and donors are great, but can't be relied upon. They can't be planned for.
C&C 6.7	C	They need to be NEEDS though, not extras.
C&C 6.8	C	We try, but 'wants may be more accurate.
C&C 6.9	A	More volunteer opportunities. The more community members we have taking part in the upkeep of our city, the more 'pride in ownership' we will have.
C&C 6.10	C	That would be lovely.
C&C 6.11	A	Volunteers is a well-and-good concept. However, generous donors is a perpetuation of giving disproportionate power and voice to the moneyed. It allows them to determine the path forward for the entire community because of their wealth. Donors should have no role in public processes -- there is always a string attached.
C&C 6.12	A	Use taxpayer funds wisely. Can't rely on donors to always meet needs
C&C 6.13	C	I would be willing to pay more taxes if the money would be used to provide services fro those in need.
C&C 6.14	C	What? Pass the hat to fund city services? Services cost money for staffing, equipment, etc. Have the fortitude to tell voters that if they want services they have to pay.
C&C 6.15	C	I think we have that in our food bank and library.
C&C 6.16	A	we need a Silverton volunteer office that promotes and coordinates volunteers with people, schools, agencies that have needs
C&C 6.17	A	Let's raise taxes and meet needs without relying on volunteers and philanthropy.
C&C 6.18	C	I do donate. As Silverton adds new fees and allows utilities to raise charges, I have less money to donate. I'm seeing more people go to the food bank on a regular basis (some that may not really need the service).

<b>C&amp;C 6.19</b>	<b>A</b>	How about the not-so-generous donors? 'Dedicated' could be taken to mean dedicated to one thing/project. Couldn't you just say 'volunteers and donors'?
<b>C&amp;C 6.20</b>	<b>C</b>	Our taxes are the highest around. How do we still have unmet needs?
<b>C&amp;C 6.21</b>	<b>C</b>	It is nice, but not everyone has time to volunteer.
<b>C&amp;C 6.22</b>	<b>C</b>	The need for volunteers in the community is scattered through too many sources.
<b>C&amp;C 6.23</b>	<b>A</b>	Great idea but there must be a plan to take care of things when the volunteers aren't available. The volunteer jobs need to allow people to make choices to select and have ownership to help see through. I'm happy to do a job but don't micromanage it if I'm volunteering.
<b>C&amp;C 6.24</b>	<b>A</b>	We have that - We need the Leaders to listen to the people and spend on what is needed and not on revitalization and clinics etc.
<b>C&amp;C 6.25</b>	<b>C</b>	Volunteers can help buy this still requires a significant investment by the govt. If this is simply viewed as a way to get cheap labor, it will fail. If it is viewed as a way to supplement city services through the contribution of committed creative citizens, it will flourish and greatly improve our community.
<b>C&amp;C 6.26</b>	<b>C</b>	One of the beauties of volunteerism is that every socio-economic demographic can, and should, contribute.
<b>C&amp;C 6.27</b>	<b>Q</b>	Donors? what donors?
<b>C&amp;C 6.28</b>	<b>C</b>	Our city income IS what it is. We can't provide everything for every citizen, no matter how we may want to. This means we must rely on the generosity of locals who have the resources and time to help our town. Much better than increased government intervention.
<b>C&amp;C 6.29</b>	<b>C</b>	Yes!
<b>C&amp;C 6.30</b>	<b>A</b>	In lieu of "generous donors" - because this is not a community of wealthy people - we need to make sure we do not exhaust the "dedication" of our volunteers. Our community is full of great people - but most of them are scraping to get by and working hard to do it. If you expect volunteerism, you need to make it possible (financially) for people to donate some of their time, energy and knowledge to the cause. That being said, I think we have a wealth of untapped knowledge and experience hidden in our retired community members. We also need to welcome businesses into our community that will benefit the community and partner in community projects. For example - Wilco supports our local FFA. The new Dutch Bros. donated their opening days' funds to the school district. One of our local dentists, Dr. Kim, often donates to our children and the community at large. In order to keep these types of generous fundings, we need to understand that we must welcome in new businesses to share in that community burden. Otherwise, we are going to bleed the wonderful people we do have dry.
<b>C&amp;C 6.31</b>	<b>C</b>	We all need to do our part.
<b>C&amp;C 6.32</b>	<b>A</b>	Support the concept, but it seems the same people show up. We need to figure out ways of getting more volunteers involved.
<b>C&amp;C 6.33</b>	<b>C</b>	Sounds good in theory, but what are the unmet needs and who is really qualified to volunteer to assist in these areas. To vague of a question!
<b>C&amp;C 6.34</b>	<b>A</b>	We need to have a way to know what those needs are, at this point we don't have a plausible way to volunteer to meet unmet needs.
<b>C&amp;C 7</b>		<b>WE ENVISION a Silverton where leadership reflects the diversity of our community and people of all backgrounds are empowered to lead. We see our diversity as a strength and an opportunity.</b>
<b>C&amp;C 7.1</b>	<b>C</b>	Yes I believe in this vision statement. However I'm not sure I'm in tune with how others in Silverton define "diversity." I've observed an overwhelmingly white, Christian, "Oregon Trail" community, strongly reflected in City Council & Police. I've seen little geographic, cultural or religious diversity. Being from "out of town" is Molalla. There is very little racial diversity. I'm unsure if this is a blind spot for Silverton or a reflection of Oregon overall.

<b>C&amp;C 7.2</b>	<b>A</b>	'More encouragement of Hispanic and Russian populace to take part in governance, organizations etc. as well as other groups to provide more diversity in leadership.
<b>C&amp;C 7.3</b>	<b>C</b>	Not really all that sure how diverse a community we are.
<b>C&amp;C 7.4</b>	<b>A</b>	I believe we need to make this a priority. Our city, community and school governing groups, committees and boards are not diverse. We need more women and minorities in these roles immediately.
<b>C&amp;C 7.5</b>	<b>C</b>	We've been quite impressed and happy with the opportunity to access folks who ARE representing us as city council members, chamber of commerce, mayor, etc.
<b>C&amp;C 7.6</b>	<b>C</b>	IF this means we are promoting lifestyles that are less than beneficial to our children. It has been substantiated that children raised with both a father and mother do well comparatively.
<b>C&amp;C 7.7</b>	<b>C</b>	This is particularly true as it relates to young people.
<b>C&amp;C 7.8</b>	<b>C</b>	Yes!
<b>C&amp;C 7.9</b>	<b>C</b>	Absolutely. We must make this happen. We must also recognize this is *not* our current reality.
<b>C&amp;C 7.10</b>	<b>A</b>	Diversity is fine but should not be a goal unto itself. We should seek the best and brightest as our leaders, regardless of their background. Forced diversity is simply prejudice in another form if it excludes the best qualified.
<b>C&amp;C 7.11</b>	<b>C</b>	I do not see enough diversity
<b>C&amp;C 7.12</b>	<b>C</b>	We are not a diverse community. We are primarily WASPs.
<b>C&amp;C 7.13</b>	<b>C</b>	Continue to build on the progress made in the last year
<b>C&amp;C 7.14</b>	<b>C</b>	I'm not sure there's as much diversity in silverton as this question suggests.
<b>C&amp;C 7.15</b>	<b>A</b>	Talents and abilities should be the determining factors, not diversity.
<b>C&amp;C 7.16</b>	<b>C</b>	I'm unclear on the intent of this question. I do not support the change of our local government in creating the voting districts. I support a popular vote for all.
<b>C&amp;C 7.17</b>	<b>C</b>	Most of the council members have already demonstrated they are unable to handle diversity (given how they treated our former Mayor, and how childish they reacted to anything he suggested). Having a professional politician on our city council doesn't encourage what you envision.
<b>C&amp;C 7.18</b>	<b>C</b>	doubtful if present city powers are really behind this
<b>C&amp;C 7.19</b>	<b>C</b>	Community Leadership can only be as diverse as those who choose to participate.
<b>C&amp;C 7.20</b>	<b>C</b>	As long as diversity does not trump qualifications.
<b>C&amp;C 7.21</b>	<b>C</b>	I want to see the best leaders lead. I don't want to get caught up with the issues of the 80s and 90s that paralyzed towns that diversity classified that if you were different you automatically had more say than the majority. I'm a Generation X and I want leadership that is authentic.
<b>C&amp;C 7.22</b>	<b>C</b>	However, caution is needed in these troubled times and careful vetting is a must.
<b>C&amp;C 7.23</b>	<b>C</b>	we need people who are for community not diversity - we need unity - division and diversity doesn't work - a more perfect union might.
<b>C&amp;C 7.24</b>	<b>C</b>	What diversity?
<b>C&amp;C 7.25</b>	<b>C</b>	Investment and service are the greatest means of empowerment and the true marks of a leader.
<b>C&amp;C 7.26</b>	<b>C</b>	What does that even mean?
<b>C&amp;C 7.27</b>	<b>C</b>	Uhm, you remember our previous Mayor? Need you ask this question??? Silverton has demonstrated this concept.
<b>C&amp;C 7.28</b>	<b>C</b>	Our leadership should be based on what they can offer our community, not diversity, it doesn't matter if they are purple with pink polka-dots, or have green hair, it is what they can do to make our community work better together. Diversity is used as an excuse as to why something doesn't work.

<b>C&amp;C 7.29</b>	<b>C</b>	I've said it before and I'll say it again. Our School board and our City Council need more diversity. It is 2015. We need to get with the times and understand that unequal representation of our community means our community suffers as a whole because parts of it are being overlooked.
<b>C&amp;C 7.30</b>	<b>C</b>	Diversity makes for a more interesting community.
<b>C&amp;C 7.31</b>	<b>C</b>	I don't see a lot of diversity and maybe that's my own insulated world. What diversity that is present will always have different priorities.
<b>C&amp;C 7.32</b>	<b>A</b>	We must find ways to have racially and ethnically diverse people at the table. If they are not there it's not their fault, it's ours. We need to create a safe place where multiple languages are spoken and people from different cultural experiences find their experiences reflected and valued.
<b>C&amp;C 7.33</b>	<b>C</b>	I agree, but I also want those truly interested in improving the Silverton way of life and safety. I want those in leadership to qualified and not a situation based on classification or status.
<b>C&amp;C 7.34</b>	<b>C</b>	Council and Mayor are voted in. It's hard to get diversity when opening are filled via an election. When filling city positions it should be by the best candidate, not trying to hire someone who is a certain ethnic minority.
<b>C&amp;C 7.35</b>	<b>A</b>	This should be seen in schools so that the kids of today are open to a diverse tomorrow.
<b>C&amp;C 8</b>		<b>Optional: What is one action or strategy to help achieve this vision?</b>
<b>C&amp;C 8.1</b>	<b>C</b>	The envisioning process is a god start.
<b>C&amp;C 8.2</b>	<b>C</b>	We already have two-the City of Silverton's newsletter and the S. Falls School District's newsletter, both inserted in our town. The hospital used to have a similar publication.
<b>C&amp;C 8.3</b>	<b>C</b>	These are easy to answer - in a perfect world there would be no need to ask! 4. We are moving this way using social media.
<b>C&amp;C 8.4</b>	<b>C</b>	I like "leadership reflects the diversity of our community"
<b>C&amp;C 8.5</b>	<b>A</b>	I think that offering community classes in Spanish might go a long way towards encouraging cultural exchange and communication. Perhaps Russian classes might also be offered. Recognizing and supporting cultrual diversity and exchange would enliven the community culture rather overall.
<b>C&amp;C 8.6</b>	<b>C</b>	Energy independence
<b>C&amp;C 8.7</b>	<b>A</b>	<ul style="list-style-type: none"> <li>• Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.</li> <li>• Silverton will embrace its identity as Oregon's Garden City and our heritage as an agricultural community by creating the local capacity to meet our own nutritional needs. All residents will have the opportunity to grow, prepare, and purchase nutritious, sustainably-grown local food that supports the health of the land and its people. City code and resources will protect and support all citizens' right to grow edibles and raise small-scale livestock within the city limits.</li> </ul>
<b>C&amp;C 8.8</b>	<b>A</b>	Silverton should select a Sustainable Community standard and certify as a Sustainable Community within 5 years.
<b>C&amp;C 8.9</b>	<b>C</b>	The strong presence of Silverton Together years ago made many of these goals attainable. It is unfortunate that Silverton Together lost funding and became anemic and ineffective over the past decade. It was an example of how one well-run and carefully staffed entity could stretch limited funding to do tremendous good for our town.
<b>C&amp;C 8.10</b>	<b>A</b>	First Fridays and other "get together" days downtown, in the park, and in the community center are good opportunities to brings diverse folks together.



<b>C&amp;C 8.11</b>	<b>A</b>	Silverton will embrace its identity as Oregon's Garden City and our heritage as an agricultural community by creating the local capacity to meet our own nutritional needs. All residents will have the opportunity to grow, prepare, and purchase nutritious, sustainably-grown local food that supports the health of the land and its people. City code and resources will protect and support all citizens' right to grow edibles and raise small-scale livestock within the city limits.
<b>C&amp;C 8.12</b>	<b>A</b>	Engage youth and encourage volunteerism at an early age.
<b>C&amp;C 8.13</b>	<b>A</b>	Access to sharing information. Remind people not to rely exclusively on social media for their information!
<b>C&amp;C 8.14</b>	<b>A</b>	Eliminate programs specifically targeted toward diversity, but seek citizen engagement from all sectors of the community.
<b>C&amp;C 8.15</b>	<b>C</b>	journalism to let people know what's going on
<b>C&amp;C 8.16</b>	<b>A</b>	we need to do outreach to all neighborhoods of the city with local meetings and asking for input and participation
<b>C&amp;C 8.17</b>	<b>C</b>	I think the development of social media and improved tech for communication (such as this survey) have and are going to be very helpful in getting more of the community involved and receiving feedback from them.
<b>C&amp;C 8.18</b>	<b>A</b>	Need better methods to communicate and coordinate among citizens. Current methods rely on citizens to find out about issues, projects and plans on their own (that is, they have to look for them rather than being told about them)
<b>C&amp;C 8.19</b>	<b>A</b>	Improve online availability of recorded city council meetings and school board meetings. Should be immediately available online instead of weeks later.
<b>C&amp;C 8.20</b>	<b>A</b>	Be sure to continue on-line video's of all government meetings, including the school board meetings.
<b>C&amp;C 8.21</b>	<b>A</b>	lets secure union workers the right to volunteer in their communities....
<b>C&amp;C 8.22</b>	<b>Q</b>	There are no statements here that aren't common sense. I am at a loss--what is it you're trying to do here?
<b>C&amp;C 8.23</b>	<b>A</b>	If we could find a way to make our motto have something to do with volunteering, I think we could do great things.
<b>C&amp;C 8.24</b>	<b>C</b>	If we want a diverse community to care for and act in the best interests of that diverse community, we must be more open and welcoming to our fringe groups at large. We have almost no people of color here. We use our Latino workforce to pack our frozen foods and clean our buildings. We laugh at Stu. We allow our policemen to be less than polite to community members. We complain about our children playing in the streets. We underfund our library so that it is closed two days a week. We don't welcome new businesses that might compete with older ones. We ignore our city streets, water lines, building, etc. for YEARS then expect people to pay for it now.
<b>C&amp;C 8.25</b>	<b>A</b>	Beautification of our city through local art. Benches to sit on everywhere, and bathrooms close to town.
<b>C&amp;C 8.26</b>	<b>A</b>	City staff must be willing to accept that "the way we've always done it" may not be the best way. They must be willing to enter into dialogue with knowledgeable citizens.
<b>C&amp;C 8.27</b>	<b>C</b>	We have to ask for participation.. even when it seems futile. We have to repeatedly extend our hand.. even when it is ignored or rejected. We have to be clear in our timelines, so that people understand their window of opportunity. We have to be flexible enough to listen when others are ready to talk, even when it is inconvenient.
<b>C&amp;C 8.28</b>	<b>A</b>	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.

C&C 8.29	A	Silverton will embrace its identity as Oregon's Garden City and our heritage as an agricultural community by creating the local capacity to meet our own nutritional needs. All residents will have the opportunity to grow, prepare, and purchase nutritious, sustainably-grown local food that supports the health of the land and its people. City code and resources will protect and support all citizens' right to grow edibles and raise small-scale livestock within the city limits.
C&C 9		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
C&C 9.1	A	In a community this size, the local businesses are tapped all to often. Caution is advised about the burnout factor with both volunteers and donors. Student Rep to sit on council, with or without voting power.
C&C 9.2	A	<ul style="list-style-type: none"> <li>• Support local leaders (adult and youth) and grassroots community building via trainings, networking events, and other capacity-building programs, as well as by providing logistical support, gathering spaces, and financial aid for projects that support the city's vision.</li> </ul>
C&C 9.3	C	Honestly, I don't know how it could be done. I just know that if our homes are all taken care of then we all benefit from it. And for senior citizens it's more of a struggle than even we are experiencing.
C&C 9.4	C	These questions are difficult to disagree with.
C&C 9.5	A	Support grassroots community building by providing logistical support, gathering spaces, and financial aid
C&C 9.6	A	Make a concerted effort to obtain new funding and bring back a robust Silverton Together.
C&C 9.7	C	The Community Dinners at First Christian Church have been a wonderful resource to bring those from different faiths, different social and ethnic backgrounds together.
C&C 9.8	A	Support local leaders (adult and youth) and grassroots community building via trainings, networking events, and other capacity-building programs, as well as by providing logistical support, gathering spaces, and financial aid for projects that support the city's vision.
C&C 9.9	C	Communication is a critical component for connectivity, but it is a two-way street. All the efforts in the world to engage are productive only if people avail themselves of the opportunity to become informed.
C&C 9.10	A	Connecting includes transportation, i.e. reliable, regular public transportation, and support of alternative options, such as bicycles and walking.
C&C 9.11	C	The Silverton Appeal does not have enough information. There is more information found about what is going on in "Our Town"
C&C 9.12	C	I don't see how this survey will be useful. Obviously all of the questions are positive utopia ways of living. How will this Lickert scale of nonsense provide any useful information on how to proceed in the future
C&C 9.13	C	Let the old Silverton residents have more of a voice and be open to them instead of letting the new take everything over because they get over bearing
C&C 9.14	C	Volunteerism is alive and well - SACA, the fire department, Wednesday dinner, boy scouts, Lions, Elks, Rotary etc.... Sorry if I missed your efforts this is just a short list.
C&C 9.15	A	Support local leaders (adult and youth) and grassroots community building via trainings, networking events, and other capacity-building programs, as well as by providing logistical support, gathering spaces, and financial aid for projects that support the city's vision.

		<b>WE ENVISION a Silverton that has a strong local economy that carefully balances Silverton's growth with its continued small-town livability, quality of life, and affordability.</b>
<b>HWP 1</b>		
<b>HWP 1.1</b>	<b>C</b>	We all live in Silverton because it is a small town. Quality of life is more important than population growth.
<b>HWP 1.2</b>	<b>A</b>	No sprawl. No development without associated infrastructure -- i.e. sidewalks connecting developments to core, parks, walking
<b>HWP 1.3</b>	<b>A</b>	unfortunately our housing costs are extraordinary for young "newcomers"...join our community
<b>HWP 1.4</b>	<b>A</b>	For this goal, it is essential that we don't allow businesses to build new buildings and leave the downtown and other strip malls vacant. That's not responsible.
<b>HWP 1.5</b>	<b>C</b>	Unfortunately, we are no longer a small town, and I miss it. It now seems to be all about tourism and funky shops and a plethora of fitness centers. It's sprawling all over, continuing to grow. I don't see the need ANY new development to be approved. There should be plenty of existing houses for sale. No wonder: Affordable? When our water/sewer bill is over \$90. in the winter when we are
<b>HWP 1.6</b>	<b>C</b>	As long as the town doesn't grow too much. I moved here for a reason..=)
<b>HWP 1.7</b>	<b>A</b>	Strong local economy requires local ownership and control of a good portion of the Silverton business spectrum.
<b>HWP 1.8</b>	<b>A</b>	Yes, but this community is not affordable. We need increased commerce and industry to help find this balance, to help fund schools and to help provide a quality of life that is comfortable.
<b>HWP 1.9</b>	<b>C</b>	These are mutually contradictory statements.
<b>HWP 1.10</b>	<b>A</b>	Please consider an urban growth boundary.
<b>HWP 1.11</b>	<b>C</b>	This is one of the most important reasons Silverton is a desirable place to live.
<b>HWP 1.12</b>	<b>C</b>	This doesn't mean "no growth" which will only make living here more expensive
<b>HWP 1.13</b>	<b>C</b>	Growth equals doom for a town like Silverton. The basic street layout creates gridlock already during certain times of the day, with small blocks, too much traffic, and stop signs. We need to stay small in order to preserve what charm there is.
<b>HWP 1.14</b>	<b>C</b>	You can't have both growth and the same small town feel. But Silverton lost that small town appeal 20 years ago.
<b>HWP 1.15</b>	<b>A</b>	We need to be open to welcoming to anyone who has Silverton's interest even if they are different than us.
<b>HWP 1.16</b>	<b>C</b>	I do not think this is happening.
<b>HWP 1.17</b>	<b>C</b>	Silverton has grown too fast, "outsiders" moved here because they loved the charming town, then they changed about everything they could about it. I'm fortunate enough to be old enough to have my own home, but it's a struggle for my grandchildren (we were born here) to even find a place to rent.
<b>HWP 1.18</b>	<b>C</b>	At the rate things are going now we will not be a "small-town" we are getting close to Keizer/Salem status.
<b>HWP 1.19</b>	<b>A</b>	The one way streets are a good option. Please do not consider returning to two way streets.
<b>HWP 1.20</b>	<b>C</b>	Please! No big box stores.
<b>HWP 1.21</b>	<b>C</b>	I like the idea, but finding the balance is key. We seem to have new business that come and undercut the old ... too many of them
<b>HWP 1.22</b>	<b>C</b>	Follow the money and be accountable to tax payers.
<b>HWP 1.23</b>	<b>C</b>	More growth we will no longer be a small town
<b>HWP 1.24</b>	<b>A</b>	Housing developments should only be approved in response to growth of local job creation. If we can't recruit and build local business to employ the population, we should not need to build additional housing.
<b>HWP 1.25</b>	<b>C</b>	too many houses being built
<b>HWP 1.26</b>	<b>C</b>	I might prefer the term "paces" over "balances" concerning the growth of Silverton. Healthy, living things grow, and typically continue to experience quality of life. Artificially stimulated growth (think over-active Pituitary gland or HGH) almost always has some downsides
<b>HWP 1.27</b>	<b>A</b>	Encourage call for advertise for help more artists working artists to come to Silverton.
<b>HWP 1.28</b>	<b>C</b>	I disagree with the affordability part. I don't see how we can be all things to all people. I am more interested in keeping our small town livability and appearance than in trying to engineer affordability and diversity.
<b>HWP 1.29</b>	<b>A</b>	Lower taxes and water/sewer rates so that we are not forced out of our homes.
<b>HWP 1.30</b>	<b>A</b>	Tourism seems to be a driving force in the sustainability of this town. It may be difficult but Silverton must be able to grow but still maintain its small Rockwellesque feel that is part of our tourist draw.
<b>HWP 1.31</b>	<b>C</b>	Too much growth, with cheap, slapped together houses. Sad to see the infilling of houses on what we're once large beautiful lots. Makes the city feel cramped and ill planned.
<b>HWP 1.32</b>	<b>C</b>	I don't mind a little growth in this town if it improves the lives and wallets of our community members. I do not think that we have an "envious" quality of life here in Silverton. It is too expensive to live here. For being 15 miles outside of a major city, the goods and services here are far too pricey. More people would shop in town if they could afford to. But that means keeping costs of living and working and shopping in town at an affordable level.
<b>HWP 1.33</b>	<b>C</b>	We simply cannot grow too large given the entries and exits of our community. Traffic could become a nightmare.
<b>HWP 1.34</b>	<b>A</b>	Until our infrastructure is repaired, I do not think we should allow any new construction that will tax those systems even more than they are already capable of.
<b>HWP 1.35</b>	<b>C</b>	No big box stores
<b>HWP 1.36</b>	<b>A</b>	We need more jobs to provide a larger tax base, especially if we want to improve our school buildings and infrastructure.
<b>HWP 1.37</b>	<b>C</b>	I support planning for the future with a balance of business we are proud of. I don't want to be known for marijuana grows. If someone wants to do that, go out in the country.
		<b>WE ENVISION a Silverton that diversifies its economy, welcoming new investment and creating jobs that sustain our families, our community, and our civic institutions.</b>
<b>HWP 2</b>		
<b>HWP 2.1</b>	<b>A</b>	With emphasis on small-town livability and quality of life.
<b>HWP 2.2</b>	<b>C</b>	As long as the new industry contributes positively to good, well paid jobs, education and community involvement. The Quikrete plant was NOT the type of industrial growth that we need/want.
<b>HWP 2.3</b>	<b>A</b>	Non polluting, sustainable developments that maximize the production qualities of the area -- food processing, seed processing, education, tourism --
<b>HWP 2.4</b>	<b>A</b>	only if they do not take away from the specialness of Silverton...I do not want a Walmart or other big store of that nature to come

HWP 2.5	C	The more diversity in the economy, the larger the city. It's great to provide jobs, but not if that means Silverton becomes a large
HWP 2.6	A	Use tools, such as zoning and incentives, to promote local energy independence. Retain and expand local, sustainable businesses via tax incentives, grant programs, and business services.
HWP 2.7	C	Welcoming new investment is code for welcoming the same businesses which have made cookie-cutter communities of zero character and which have choked out locally-owned family-run businesses. We must be extremely cautious about welcoming r
HWP 2.8	C	Silverton is better left as a home away from the city. This is a refuge away from all that is wrong with the failed policies of Portland/Salem. We shouldn't aim to grow ourselves beyond our current agricultural and satellite economy.
HWP 2.9	A	Business owners report extremely high fees to get a business started or a home built. Need to lower these fees to encourage r businesses. Not standards just fees.
HWP 2.10	A	Encouraging excellent businesses, restaurants, etc to remain or come to silverton rather than just landlords filling storefronts w be a very desirable strategy. We REALLY don't need any more coffee places.....
HWP 2.11	A	The shortage of apartments and multi-family housing options is a problem that needs to be addressed
HWP 2.12	C	An excuse for developers to create gridlock in a community they don't live in. Developers don't have a stake in keeping a town charming and livable.
HWP 2.13	C	I do not think this is happening.
HWP 2.14	C	Its not the job of the government to determine diversity in jobs and businesses. That should be determined by the marketplace
HWP 2.15	Q	Who gave Bruce Pac permission to block off two streets?
HWP 2.16	C	Do not agree with commercial marijuana grows in city limits.
HWP 2.17	C	"welcoming new investment and jobs" THAT DO NOT HAVE TO WITH DRUGS!!!
HWP 2.18	C	Again, the goal of diversity should not surpass the true economic needs. Creating jobs for the sake of more jobs is not always best interest of the economy.
HWP 2.19	C	Jobs would be great but Quikrete and BiMart were chased out. We need to help people see how these types of businesses w
HWP 2.20	C	"creating jobs" can sometimes be a code-word for those seeking to lower standards in order to bring less than desirable indu: into town, such as heavy manufacturing or large box stores.
HWP 2.21	A	Keep foreign investors out. Encourage legal immigrants and made in America products that are safe and of good quality, like t
HWP 2.22	A	But within reason, i think Silverton should choose some centers of excellence as focal points for industry. Medical? Hemp? Te Ag? Industries with above median base salaries to create disposable income available to the community. Adding a Bi-Mart, W: Mart, Starbucks is not the right kind of "diversification"
HWP 2.23	A	Ideally, the new "investors" would be expected to "pledge allegiance" to the Vision and Goals being negotiated here and expect tangibly invest in moving Silverton towards what is envisioned just as much as the typical citizen is, if not moreso.
HWP 2.24	C	Chamber not active for its current businesses. Do something. Not talk about it.
HWP 2.25	C	This might sound good but it might change Silverton too much. Is it so wrong to be a bedroom community?
HWP 2.26	A	Silverton has not been friendly to business in the past, we let large businesses take over and put our small businesses out. La corporations do not worry about our community, they are just there to make as much money as possible. They do not give to community activities, because any donations have to go through their main offices and that takes a year. We need to encoura
HWP 2.27	A	We must balance the kind of new investments in order to protect our "small town livability."
HWP 2.28	C	As long as it does not conflict with the previous statements goal.
HWP 2.29	C	But again we cannot grow too large!
HWP 2.30	C	No big box stores
HWP 2.31	C	I think the idea of having Silverton be a place to grow, produce and sell pot is a bad idea.
HWP 2.32	C	Bringing business to Silverton could be good if done with foresight and not just based on money.
HWP 3		<b>WE ENVISION a Silverton where we also strive to support thriving homegrown businesses that r our small-town feel, building on our natural assets and amenities to attract visitors, commerce : economic opportunity.</b>
HWP 3.1	A	I see an untapped potential for Silverton being a hub or a gateway for eco-tourism. E.g. some of the vacant downtown storefront could house outfitter type businesses. Some might meet the needs of high skill and higher risk activities like ice-climbers of Mt Jefferson or guided 3-5 overnight hikes or mountain bike tours through Silver Falls, Opal Creek, etc, Other businesses, or bran of one outfitter business, might focus on bird watching or garden tours, or package retreats at Breitenbush, to wine tours east of the Willamette River. Another business might be equipment rentals & sales needed for some of the guided adventures. Over living quarters could be converted into AirBnB -type rentals meeting different price points. Another business might be a downto shuttle that takes different day hikers to tent campers to Silver Falls Park 3-5 different times of the day from late spring to early Silverton's advantages as a hub or gateway to a unique or hybrid mix of agro-tourism, eco-tourism and adventure travel: 1) clo enough to Portland Airport for out of state/country tourists 2) more charming, compact & walkable than Salem. 3) located anyw
HWP 3.2	C	Yes!
HWP 3.3	C	and we all need to pledge to support our current businesses..e.g....why go to See's in Salem when we have the Chocolate Box Silverton? and on and on!!
HWP 3.4	C	Enough visitors already. We avoid downtown. Only good for tourist junk.
HWP 3.5	C	Same as above
HWP 3.6	C	Prefer local business that sells domestic products, not all imported products.
HWP 3.7	A	This is an area where it is desirable to focus grant monies regarding support for home grown businesses, supporting beautifica and supporting activities related to the garden, and community events such as pet parade, art festival, etc. .
HWP 3.8	C	Attracting commerce and economic opportunity is what Hillsborough, McMinnville, Beaverton did. They've lost quality of life an charm. Why can't Silverton maintain at it's current size? It seems to be doing fine. Why can't people who want growth move to another growing part of the country if they want growth? Why do these individuals not see the danger of growth and not see th

HWP 3.9	C	I really do not think our down town would accomplish this.
HWP 3.10	C	Please ... no Big Box stores. Not having them is one way we retain our small town feel.
HWP 3.11	C	Allowing second hand stores to pile up their products in front of their stores looks really junky, and blocks the sidewalks. The n garbage cans down town are UGLY and dirty, how does that attract visitors? Why are businesses allowed to put tables, chairs boards, etc., on the sidewalks that block walkers. If they want to expand, then they should pay for the space and I'll have to wa the street. Allowing the gallon house to place all it's garbage containers in front and side, on the disabled spot, along with the l stream of refuse water dribbling out to the street is not attractive. Last year, the City allowed them to put a tent up (ugly!).
HWP 3.12	C	I am unsure how the town as a whole would "strive to support" local businesses.
HWP 3.13	C	We need to be able to make wise decisions based on cost. For visitors to impact our city it needs to be for more than just the c weather days.
HWP 3.14	C	Though I would hope "homegrown" does not include marijuana shops and dispensaries.
HWP 3.15	A	Key words: "retain small-town feel"
HWP 3.16	C	I agree if done with baby steps. I do not like the red plastic sign on Dairy Queen. I do not think that Bi-Mart would be a good fit Silverton. I really like the yarn shop on Main Street. I'm picky.
HWP 3.17	C	We need to be more than a bedroom community for Salem and Portland
HWP 3.18	A	I think we should encourage/add more food trucks to the town - much like Old Oak Oven. Also, it would be nice to have shops town that don't simply specialize in one thing. This is not sustainable. Look at Whimzy. They have a little bit of everything. We more clothing/shoe options in town.
HWP 3.19	C	I would like to see all our stores filled.
HWP 3.20	C	If we can keep any more national chains from coming in, that would be great.
HWP 3.21	A	I would like to see a commercial kitchen where people who are starting food related businesses could use it to safely produce
HWP 3.22	A	Limit access to marijuana sales and grows, instead invest in businesses that are quality.
HWP 4		<b>WE ENVISION a Silverton where as we grow, our bottom line is always attuned to balance an providing for the needs of our residents and visitors in a sustainable way.</b>
HWP 4.1	C	not sure what this means
HWP 4.2	A	need to severely limit new construction until we have plenty of water for our needs
HWP 4.3	C	Our streets and stop signs and flow of traffic continues to baffle our "tourists" and we need to address this for safety reasons..
HWP 4.4	C	I agree we need to be sustainable, but I also think we need to be careful about our growth so we don't become a large city.
HWP 4.5	A	Base all relevant city decisions on the most current climate science.
HWP 4.6	C	I disagree with encouraging growth at all.
HWP 4.7	A	Moderate growth with particular attention paid to the ability of our infrastructure to sustain it.
HWP 4.8	C	Visitors are only beneficial to our community to the extent that their visits can help provide for the needs of our residents. Ther need for balance in this. We should attract visitors, but never lose sight of the fact that our town is for residents and visitors sh only be attracted and provided for to the extent that they improve the lives of the full diversity of our community residents.
HWP 4.9	C	Common-sense sustainability is OK, but not if extreme measures are required to achieve it.
HWP 4.10	A	Sustainable growth, more recycling & use renewable resources, solutions outside the box are necessary.
HWP 4.11	C	Very definitely, very important!!!
HWP 4.12	C	This not a lofty goal but the town is made up of its people.
HWP 4.13	C	This seems poorly worded - I can't tell what you're trying to ask.
HWP 4.14	C	The city needs to greatly improve this balance
HWP 4.15	C	residents first.
HWP 4.16	C	However, my understanding is this is currently not in balance due to decades of deferred maintenance - this is a reality people to understand. Maintaining water, sewer, schools, and roads aren't free - and are critical to recruiting and retaining businesses home owners with disposable income) in the community.
HWP 4.17	C	Growth is inevitable; preserving the appearance and flavor of Silverton is a high priority. How do you define "sustainable way"
HWP 4.18	C	Not real big all the stupid sustainable stuff.
HWP 4.19	C	It would be nice if we, as a community, developed a savings account rather than a deficit we must cover.
HWP 4.20	C	It is all about balance!
HWP 4.21	C	If we don't keep our citizens and visitors in mind, they will go elsewhere. We need balance in providing quality products that ar attractive to many and not just a select few.
HWP 5		<b>WE ENVISION a Silverton where a balanced economy means Silverton is prosperous yet afforda dynamic yet down-to-earth – remaining a community where we continue to want to live.</b>
HWP 5.1	C	Small business is Silverton!
HWP 5.2	C	These questions are hard to disagree with
HWP 5.3	Q	are we intentionally surveying new folks in our community to ask them what brought them to Silverton? Are we conducting any interviews as to why folks leave Silverton? Maybe our real estate folks could help with this???
HWP 5.4	C	These questions are a bit ridiculous - who WOULDN'T want something like this???. The question is HOW, not if.
HWP 5.5	A	Increase local, high-quality, green jobs, and create a workforce development plan to train local residents, including our high sc and returning college graduates, for these jobs.
HWP 5.6	C	No longer affordable; Our sewer/water bill is ridiculous.
HWP 5.7	C	Affordable is a relative term and we need to be cognizant of the fact that we cannot make Silverton affordable to all.
HWP 5.8	C	can't be everything
HWP 5.9	A	Be more business friendly.
HWP 5.10	A	Esp. need affordable, yet well-constructed housing for all ages.

HWP 5.11	C	yesssss!!!
HWP 5.12	C	Balanced economy is a fancy way of saying we're going to open the town up to subdivisions and traffic.
HWP 5.13	C	This is what brought me to Silverton but I think it is being lost. Building all those houses at the end of water street was not a good idea and now adding migrant housing will make getting onto Water St from the side streets a bigger nightmare.
HWP 5.14	C	Again, the marketplace will determine balance.
HWP 5.15	C	Our sewer rates and the additional \$7.50 tax is not affordable. The City has allowed too much development, it's overtaxed our
HWP 5.16	C	Would it require new laws in order to have a "balanced economy" and "affordable"? All of those terms would need to be defined
HWP 5.17	C	This is why we live here
HWP 5.18	C	Had 5 businesses in Silverton. I supported it not the other way around.
HWP 5.19	C	Sure, in a perfect world. I don't know how to achieve this but it sounds nice.
HWP 5.20	A	We need to support our Police and Fire Departments to do community education, we have had several home fires in the past but fortunately with no fatalities, but what is going wrong that our homes are burning, look for the cause and educate our people so
HWP 5.21	C	Put very well!
HWP 5.22	A	Keep housing affordable not everyone who lives here can afford 250+ homes.
HWP 6		<b>Optional: What is one action or strategy to help achieve this vision?</b>
HWP 6.1	A	Plan for neighborhood cohesion. Develop neighborhood Advisory Councils.
HWP 6.2	A	Senior living on the land owned by the Oregon Garden or other city owned land.
HWP 6.3	A	1) offer local tax incentives, credits, deferrals, etc. for qualifying outfitter-related businesses &/or alternative lodging (though alternative lodging would come 2nd after reason to visit has more people coming) 2) possible team up with state economic development to see what help or assistance they may provide. at least learn what priority is tourism in general and eco-to-agro-tourism specifically. e.g. I'd guess high-tech, with emphasis on compute manufacturing is in the top 3 priorities for Oregon economic development. Where is tourism? top 5? top 10? other? What economic data, including growth projections, can they share with you? 3) there's also the Travel Oregon dept and recent marketing campaign. While their current focus is on the "7 Natural Wonders of Oregon" the overall objective (I believe) is to increase state tourism income. There may be a useful connection in the early formative stages of biz development, than in the mid to long range stages of development
HWP 6.4	A	SO important not to lose our small town culture! That's what has drawn so many of us to live here. Also, important to keep our beautiful woods, farmlands, openness and not fill them with housing developments!
HWP 6.5	A	I think that the development of a community food co-op is a powerful move in the right direction for supporting local production opening new jobs, and keeping profits at home. More moves in this direction would be ideal. It would be worthwhile for local government and businesses to financially support this movement in order to make this concern a reality sooner.
HWP 6.6	A	<ul style="list-style-type: none"> <li>• Silverton should select the most fitting, desirable, and promotable standards for sustainable and resilient communities and certify within 5 years.</li> <li>• Increase local, high-quality, green jobs, and create a workforce development plan to train local residents including our high school and returning college graduates, for these jobs.</li> <li>• Use tools, such as zoning and incentives, to promote local energy independence.</li> <li>• Retain and expand local, sustainable businesses via tax incentives, grant programs, and bus services.</li> <li>• Adopt a plan for increasing local production for local consumption, as well as for export.</li> <li>• Base all relevant city decisions on the most current climate science.</li> <li>• Reduce idling vehicles and stop-and-go traffic in areas intended for pedestrian traffic.</li> <li>• Eliminate energy and water waste in industry, community, and infrastructure.</li> <li>• Support and create alternative water</li> </ul>
HWP 6.7	A	Kickstarter University. A place where ideas can be built on and creatives can come and make those ideas real.
HWP 6.8	A	Use tools such as zoning and incentives to promote energy independence using green, renewable energy sources.
HWP 6.9	A	While there will be initial costs to building a focus on sustainability, it is a goal that will ultimately grow our economy as we attract new citizens to our town who are mobile and want to live in a place that reflects their personal priorities. Our proximity to Portland and Salem positions us ideally to capture the attention of progressive, educated, involved people who seek a healthy place
HWP 6.10	A	Silverton should select the most fitting, desirable, and promotable standards for sustainable and resilient communities and within 5 years.
HWP 6.11	A	Continue to address the care of our critical infrastructure, realizing that those costs are something we need to accept in order to achieve this goal. Our infrastructure didn't get in its deplorable condition overnight and we won't fix it overnight.
HWP 6.12	A	No more malls, ugly buildings, big corporation businesses. beautify the entrances to town.
HWP 6.13	A	lets help support local small entrepreneurs through affordable commercial rents (enterprise zones), promotion opportunities, careful limitation of outside corporate ventures.
HWP 6.14	A	To invest in our downtown through improvements to the facades, sidewalks, and streets to clean up our small town feel.
HWP 6.15	C	Growth of Silverton should be heavily watched. It has a small-town feel because it is a small town. it will be difficult to maintain "feel" of a small town and maintain balance if it continues to grow at a fast rate.
HWP 6.16	A	If we want more downtown business we should eliminate the parking meters! its hard enough to park downtown and then charge people for it? allow 15 minutes parking for business owners/employees to unload and that's it. Develop more off-site parking
HWP 6.17	A	Don't take leading edge position on marijuana grows. Let other cities figure it out first.
HWP 6.18	A	i believe this vision needs more detail, and more defined terms. A group or forum would need to be developed.
HWP 6.19	A	Focus on recruiting a couple of businesses to open facilities in Silverton.
HWP 6.20	A	I suspect Silverton has one of three routes it can take: 1). Determine to be a tourism town and go "all in" to achieving that end greatly. 2). Determine to bring in some real industry (aside from Hospitality/Tourism) that can generate real value aside from tax revenues, and become an engine for growth. 3). Build on the Tourism industry already present and expand the relative
HWP 6.21	A	More financial support from the city chamber and people.
HWP 6.22	A	Municipal broadband. I've even come up with a name, Silvernet. Free to use at your discretion. Sandy successfully run municipal fiber Internet that we could use as a template.
HWP 6.23	A	Sustainable food and energy systems development to enhance economy.

HWP 6.24	C	City councilors who actually do their homework and don't just jump on the bandwagon of an idea and who understand it's n
HWP 6.25	A	Embrace the hemp industry.
HWP 6.26	C	Newcomers must have easy access to clear guidelines so they can craft plans the fit well with an actively supported comm vision. It is important they don't waste time and money... give them a statement that starts something like: "You are welcom your plans meet codes, your investment promotes livability, you value sustainability..." Of course, I don't know that it is lega that, but giving them a list not just of codes, but of community expectations seems like a kindness, not a burden. A peek int culture may tell them if their dream is a fit with the community.
HWP 6.27	A	Silverton should select the most fitting, desirable, and promotable standards for sustainable and resilient communities and certify within 5 years.
HWP 6.28	A	Increase local, high-quality, green jobs, and create a workforce development plan to train local residents, including our high school and returning college graduates, for these jobs.
HWP 6.29	A	Use tools, such as zoning and incentives, to promotelocal energy independence.
HWP 6.30	A	Retain and expand local, sustainable businesses via tax incentives, grant programs, and business services.
HWP 6.31	A	Adopt a plan for increasing local production for local consumption, as well as for export.
HWP 6.32	A	Base all relevant city decisions on the most current climate science.
HWP 6.33	A	Reduce idling vehicles and stop-and-go traffic in areas intended for pedestrian traffic.
HWP 6.34	A	Eliminate energy and water waste in industry, community, and infrastructure.
HWP 6.35	A	Support and create alternative water sources, such as residential and commercial rainwater catchmentsystems.
HWP 7		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
HWP 7.1	A	Could expand neighborhood watch program as an organizing strategy.
HWP 7.2	C	If this concept takes off or ignites some fires inside Salem, I think cooperation and alliances would greatly benefit BOTH cit a competitive stance or 'us' vs 'them.' Eg. i heard a lot of flack about Dutch Bros moving to town & it not being "local." "We want to be another Salem" I read. Agreed, but because it's sprawled out, boring suburbia with a *dead* street life after 5:30 and *not* because it's the big, bad city. Both cities are in the same COUNTY, which itself is fairly small and probably gets c by Portland and the Columbia Gorge when it comes to tourism dollars. It's one thing to be provincial. I propose there's more be generated (over time perhaps) with a bigger "province" that encompasses surrounding rural counties -- not one small to Silverton has leaps & bounds of build in tourist charm, however Salem has transportation & easily I-5 accessibility. And pro
HWP 7.3	A	A community owned food co-op like Silverton Food Co-op is a great vehicle to providing living wage jobs, creating a econo conducive environment for our local small-scale family farms and supporting a circulating local economy.
HWP 7.4	A	Partner with other Oregon towns that are addressing climate change resiliency to share ideas.
HWP 7.5	A	Encourage green business and consumer choices by adopting city and school district purchasing policies that give preferer local and green businesses, including locally grown foods, and by providing trainings and resources to businesses transitio
HWP 7.6	C	I think a new town hall and police station are a waste of our money. One of the above could have stayed in the old Water s building if they wanted more room. Er- unless our brave police force is scared of earthquakes?
HWP 7.7	C	Jobs that sustain our local families may not be achievable. We need to recognize that in some respects, families will need t elsewhere in order to afford to live here.
HWP 7.8	A	Education vital to prospering. Need less emphasis on building & property, more on-line & quality alternative approaches.
HWP 7.9	C	Those individuals who desire growth typically have a conflict of interest in that they're financially vested in growth. And onc ruin one town, they move on to the next.
HWP 7.10	C	I think I have a great idea to build tourism and community involvement at the same time, but too lengthy to share it here. It involves Silverton's claims to 'Oregon's Garden City'.
HWP 7.11	Q	It appears as if the police department has a new vehicle. Was this a necessary expenditure this year?
HWP 7.12	C	Hard not to strongly agree with all Of these platitudes. I'm afraid I'm not helping rank them.
HWP 7.13	A	Eugene Field is a gem, don't sell it to a housing developer or major retail chain; use it as a recruiting point to bring in new jc and service providers.
HWP 7.14	C	Recognize that for many Silverton is likely to be a bedroom community where people will choose to live while working elsev What can we do to ensure that they are connected, think of local resources and services first and are committed to make Silverton their home, not just where they park their car at night.
HWP 7.15	A	More ads in Portland by city re; our businesses in Silverton.
HWP 7.16	C	I know you are focusing on within city limits but do you spend any time evaluating how farming contributes to Silverton? It is
HWP 7.17	C	We need to capitalize on what's around us.
HWP 7.18	A	Embrace the hemp industry.
HWP 7.19	A	Encourage green business and consumer choices by adopting city and school district purchasing policiesthat give preferer local and green businesses, including locally grown foods, and by providing trainings and resources to businesses transitio
HWP 7.20	A	Partner with other Oregon towns that are addressing climate and disaster resiliency to share ideas.

<b>P&amp;I 1</b>		<b>WE ENVISION a Silverton that is guided by a clear vision and comprehensive plan for the community with meaningful public involvement and strong consensus on a direction for our future growth</b>
<b>P&amp;I 1.1</b>	<b>C</b>	I agree with a vision and public involvement. However, I think strong consensus when the public is too involved leads to decisions using feeling where logistics should be priority. This is a difficult grey area. There are some priorities for Silverton that have been tabled due to community. Somewhat like a child and parent; you want the child to have a voice and guide them to make correct decisions on their own. Ultimately, there are times when the parent needs to make an executive decision for the greater good
<b>P&amp;I 1.2</b>	<b>A</b>	with our current leaders this is very possible...but we need to hear more about discussions at key meetings...like a summary of discussion items and any decisions...
<b>P&amp;I 1.3</b>	<b>C</b>	We need a clear vision for our community and right now, we do NOT have that. Rite Aid's new building and their old, empty one is a classic example of not having a plan for the future.
<b>P&amp;I 1.4</b>	<b>A</b>	Would like to see the growth slow down some. Salem's not far away if we need conveniences.
<b>P&amp;I 1.5</b>	<b>C</b>	what you mean by 'envisioning' ... Planning? Wouldn't it have been more practical to bring Pine Street through to C street? Instead of putting a fancy new building there for Police + City hall?
<b>P&amp;I 1.6</b>	<b>C</b>	This is why we need to complete the vision and planning process in a nutshell.
<b>P&amp;I 1.7</b>	<b>C</b>	THIS IS THE WORST SURVEY IN THE HISTORY OF MANKIND.
<b>P&amp;I 1.8</b>	<b>C</b>	MEANINGFUL public involvement. I'm not convinced this exists.
<b>P&amp;I 1.9</b>	<b>C</b>	Consensus requires the ability of those who disagree to do so without causing a disruption. I agree with consensus but I agree more with our republic model of government where elected officials make informed decisions based upon public input.
<b>P&amp;I 1.10</b>	<b>C</b>	If we all have to agree, nothing will be accomplished.
<b>P&amp;I 1.11</b>	<b>A</b>	Need a good city master plan and shared with every one.
<b>P&amp;I 1.12</b>	<b>C</b>	The councils do not listen to the citizens.
<b>P&amp;I 1.13</b>	<b>A</b>	developing alternate choices we can review and discuss is important
<b>P&amp;I 1.14</b>	<b>C</b>	Emphasis on " meaningful," not just letting us talk about things that are already "a done deal."
<b>P&amp;I 1.15</b>	<b>C</b>	Public involvement is important but with a reminder that some people are totally uneducated in this facet and it's important to let them know
<b>P&amp;I 1.16</b>	<b>C</b>	should not be employee parking on down town streets
<b>P&amp;I 1.17</b>	<b>C</b>	Even when people get involved they do what they want anyway
<b>P&amp;I 1.18</b>	<b>A</b>	Strong commitment to open space and saving wetlands, forests and natural areas
<b>P&amp;I 1.19</b>	<b>C</b>	I am not sure strong consensus is possible since many would prefer zero or negative growth. They don't understand that would be an indicator of social decline.
<b>P&amp;I 1.20</b>	<b>C</b>	How could one not agree with this statement?
<b>P&amp;I 1.21</b>	<b>A</b>	Please listen when we tell you that we do not need more congestion on streets that cannot handle it. Build into the plans for new apartments and developments the cost for increased school sizes and services
<b>P&amp;I 1.22</b>	<b>A</b>	Plans need to be flexible as no one can predict what's going to be changing in the next few years
<b>P&amp;I 1.23</b>	<b>A</b>	Future growth should be very slow and controlled Silverton will lose its smaller town feel.
<b>P&amp;I 1.24</b>	<b>C</b>	We are as strong as our visions.
<b>P&amp;I 1.25</b>	<b>A</b>	It is vital that somebody be hired to make sure that this plan actually gets implemented and is not just a bunch of words
<b>P&amp;I 1.26</b>	<b>C</b>	Consensus is a real challenge... Strong consensus is almost laughable. Noble, but laughable...
<b>P&amp;I 1.27</b>	<b>C</b>	If we don't have a plan, then our city will look like a patch work of mis-matched endeavours.
<b>P&amp;I 2</b>		<b>WE ENVISION a Silverton that is open to new ideas and opportunities. We fund amenities that uplift our community and enhance family life, carefully maintain and improve our public infrastructure, and create jobs for all.</b>
<b>P&amp;I 2.1</b>	<b>C</b>	see earlier comments on the priority of upgrading public infrastructure, its direct impact on public health/well-being and emergency services
<b>P&amp;I 2.2</b>	<b>C</b>	Caution on zoning. Flexible in thoughtful zoning management but not opening anything goes.
<b>P&amp;I 2.3</b>	<b>A</b>	I believe in zoning laws that will prevent overtaxing our resources, so I can't support the vague "flexible approach to zoning" concept. Let's grow sustainably, thoughtfully and carefully and accept that this is not a quick-fix direction.
<b>P&amp;I 2.4</b>	<b>A</b>	But not "too flexible" re. zoning....
<b>P&amp;I 2.5</b>	<b>A</b>	I want to see a bike/pedestrian friendly town that encourages getting out, walking, and riding together throughout our area.
<b>P&amp;I 2.6</b>	<b>C</b>	flexible approach to zoning which benefits the community and not a select few developers to line their pockets at the cost of the community
<b>P&amp;I 2.7</b>	<b>Q</b>	Zoning is the part I am unsure of. What do you mean by zoning? You want to turn residential areas into commercial ones? That's too broad of a question - not sure if it is asked with a hidden agenda in mind.
<b>P&amp;I 2.8</b>	<b>C</b>	I would appreciate the city following through on its old ideas first; like the sidewalk promised on Steelhammer when the FIRS subdivision was allowed there? Now they've allowed a second one...
<b>P&amp;I 2.9</b>	<b>A</b>	We need to adopt clear and protective policies with regard to zoning and development. Flexibility leads to inconsistency and a system which can be manipulated to serve "case by case" scenarios. Generally in such scenarios, the big companies or developers with deep pockets get the advantage. We must hedge against this by drawing clear lines and holding to them in the long run
<b>P&amp;I 2.10</b>	<b>C</b>	What does "take a flexible approach to zoning" mean? This item sounds great up until then. There are some zoning situations where flexibility is needed
<b>P&amp;I 2.11</b>	<b>C</b>	Silverton is quite nice as it is.
<b>P&amp;I 2.12</b>	<b>A</b>	Please consider an urban growth boundary.
<b>P&amp;I 2.13</b>	<b>C</b>	balancing the need to replace or repair aging infrastructure with residents ability to pay increasing utility bills is a major challenge
<b>P&amp;I 2.14</b>	<b>C</b>	Flexible approach to zoning equates to opening up more land to developers.
<b>P&amp;I 2.15</b>	<b>C</b>	Silverton has already lost its appeal to me. I remember the days of Hande Hardware, Western Auto, Chuck's Sporting Goods and all of that. Now it's art galleries, wineries, and bistros.
<b>P&amp;I 2.16</b>	<b>C</b>	Don't agree with flexible zoning



P&I 2.17	C	"Flexible approach to zoning" is code for let developers do what they want. Oregon's strict land use laws are one reason we d suffer from urban sprawl like other states.
P&I 2.18	A	Your decisions are toward what builds the tax base.
P&I 2.19	C	No flexible zoning
P&I 2.20	A	Need more details on what you mean by flexible approach to zoning.
P&I 2.21	A	Don't be too flexible with zoning!
P&I 2.22	C	The city is big enough. We need to utilize the area and buildings already in place without building new, or expanding out.
P&I 2.23	A	I would like the verbage of this statement to be reviewed (i.e. "Fund amenities", "carefully maintain", "flexible approach")
P&I 2.24	A	We need more options. The town is growing towards the falls but what about towards Salem? The city infrastructure would ha less stress if new homes were built on the West Side.
P&I 2.25	C	Disagree opn the flexible approach to zoing issue.
P&I 2.26	C	Sounds good in theory, we must be alert to corruption and back door deals.
P&I 2.27	A	employee/ customer industries should not be down town ie reality, mortgage, and other employee intensive entities
P&I 2.28	A	You had me right up until the flexible zoning part. That suggests sprawl and potentially incompatible uses. I'm more supportive zoning that is carefully aligned with a thoughtful, conservation based comprehensive plan.
P&I 2.29	A	prioritizing public infrastructure funding.
P&I 2.30	C	Flexible suggests exceptions to zoning laws, leading to inconsistent application which can lead to conflict.
P&I 2.31	A	Would prefer, "allow for some degree of flexibility concerning zoning when the community deems it wise, and or necessary." Everything else, I "Strongly Agree" with.
P&I 2.32	C	I'm not clear on zoning flexibility. I would like the City to be flexible on many fronts but not to the degree that anything goes. I v strongly disagree with a rigid, my way or the highway attitude from government.
P&I 2.33	Q	"A flexible approach to zoning" seems very vague; I have no idea what kind of things it might refer to in practice. We don't act like zoning? We will consider every application regardless of our zoning? If so, that seems to vest extraordinary authority with whoever happens to be running city government at the time. If not, what does it mean?
P&I 2.34	C	Flexible approach to zoning? No. Where did that come from? I think I can guess.... some builders and real estate people. How about string requirements and plan and spec review that isn't a joke? New houses are built in a matter of days and I am conc about the quality. Drainage issues, in particular, are often inadequately addressed. A friend was having a house built here and builder told him that their working relationship with the city was "close" and permits would not be a problem. I'd refer permits b
P&I 2.35	C	IF our downtown core is preserved. I value good streets, sewers and water systems above something new like a performing a center (not that it has been proposed).
P&I 2.36	A	This is complicated especially in regards to zoning and "new opportunities." Sometimes zoning feels stringent and unnecessa sometimes it protects the overall health and livability of the town. I believe that each proposal needs to be weighed on a case
P&I 2.37	A	Zoning and plannig code should be reviewed and changes made to support the community not developers. There should be v to stop developers from building huge apartment complexes. There should be more concern about corperate noen signage lik the new Rite Aid instead of community yard sale signs.
P&I 2.38	A	Absolutely not I couldn't disagree more. We ranked as one of the highest taxable cities in the state of Oregon however we do have amenities such as sidewalks that run all the way down from the reservoir of water Street to downtown Silverton ( The mc heavily trafficked area in the city of Silverton), yet more than three quarters of the population of Silverton probably use this fair to either walk, jog, or run. I cannot tell you how many times we've been walking down Water Street with our kids and have had worry about cars coming to close and not having a proper side walk to keep them safe on. Where is the money from our propi
P&I 2.39	C	Here too it is all about balance.
P&I 2.40	A	Penny tax to build a new playground for our kids. One they can use year round ( it's out of commission right now).
P&I 2.41	A	I like everything except I am concerned about "flexible approach to Zoning". I agree we need to be flexible when it comes to Commercial and Industrial. Based on recent events "flexible zoning" under state law will mean we will have no control and developers will be able to do what ever they want. We need clear and specific land use laws when it comes to residential zon
P&I 2.42	A	Keep families a priority with a balance of parks, schools and green space. I don't want to see marijuana stores or grows on ev other block. They will have an adverse impact on our young people over time.
P&I 2.43	C	Set zoning laws are there to protect us from the unknown. You can't change zoning laws on a whim just to bring new busines town that was restricted in the past. That 's not what Silverton is or is about!
P&I 3		<b>WE ENVISION a Silverton where viable small businesses in downtown are a focal point of Silverton's growth plan, with support for its arts, culture, and natural attractions.</b>
P&I 3.1	A	EDIT: We Envision a Silverton where unique, locally-owned businesses are a focal point of Silverton's growth plan, with supp for its arts, culture, and natural attractions.
P&I 3.2	Q	Small businesses? Downtown?
P&I 3.3	C	Absolutely!!!!!!
P&I 3.4	C	Yes!
P&I 3.5	C	No more chains or box stores please.
P&I 3.6	C	Doing well. Continue on this path to get more businesses here.

P&I 3.7	C	I think many of the "non store front" businesses in Silverton are overlooked and under recognized. My husband is a small bus owner of a construction company and I feel these businesses are not taken into consideration when thinking about Silverton's viability. The amount of employment and business (accounting/payroll/etc) these types of businesses bring to the area is offer undervalued and the "downtown" businesses who have a hard time sustaining themselves at times are overvalued in this tow There is a "downtown core" however, their are businesses all over that sustain Silverton. (example: Seven Brides...great busi
P&I 3.8	A	Close a couple streets on various week-end days. Create a downtown pedestrian-friendly zone to shop and eat and relax.
P&I 3.9	C	Natural attractions: I want to thank the city for installing new steps down to the creek, across from the city park. Unfortunately, city pool is too expensive for us to use.
P&I 3.10	A	The downtown is important and needs to be vital, but let's not ignore other business ventures outside the downtown.
P&I 3.11	A	Build up, not out. Silverton's downtown is so unique and valuable.
P&I 3.12	C	Again the city needs to be more business friendly.
P&I 3.13	A	We need to revitalize our downtown while at the same time promoting business and job growth in the entire town
P&I 3.14	A	Silverton's downtown has many opportunities and nice shops. Rejuvenation or closure of streets to make park like setting wot
P&I 3.15	A	Nation wide franchises are extractive while locally owned business's keep more of their income local. There should be a local
P&I 3.16	A	We need to get a mix of businesses. It seems like we have lots of the same type of things which just undercuts the other businesses that have been established. Competition is good but we can only have so many coffee shops and Asian food opti
P&I 3.17	A	There should be more upkeep of downtown. . . its what gives Silverton character. Less focus on the outlying strip malls and m on downtown. The sidewalks are becoming terrible.
P&I 3.18	C	inclusion of above detract from this idea
P&I 3.19	A	Getting people in existing buildings is fine but we need no more building just fixing
P&I 3.20	C	ONLY agree "IF" the downtown is "a" focal point and not THE ONLY focal point.
P&I 3.21	Q	What does this mean?
P&I 3.22	C	I would love it if downtown Silverton could continue as it was 60 years ago, filled with small independent businesses. I'm glad old buildings are still here. I understand that it is very difficult to make small businesses thrive as in the old days. Are you think of tax incentives to help small businesses? I'm in favor of preserving Silver Creek, the city park, the downtown core. What do
P&I 3.23	A	I don't believe Silverton welcomes new businesses. There are too many hoops young entrepreneurs have to jump through. I v like to see this changed, to find a way to encourage local businesses to start up in Silverton.
P&I 3.24	A	I would love to see more retail stores downtown in all the empty spaces. Silverton needs to support local small businesses no
P&I 3.25	C	Honestly, I feel there is a great "push" for small window businesses in Silverton. However, the other construction type/out of th box businesses get overlooked. How can we focus not just on the "window/downtown" businesses, but, everything that make:
P&I 3.26	C	One way streets have always been a problem.
P&I 3.27	C	Incentives on local business for those who run their business and live in the city.
P&I 3.28	C	These are the businesses which make Silverton special, which draws visitors to our city.
P&I 3.29	A	It's got to be a bigger picture than that which includes mid size commercial properties and industrial businesses.
P&I 4		<b>WE ENVISION a Silverton where good planning in Silverton means our city achieves sustainab economic development, affordable housing and senior living options, bike and pedestrian-frien streets, ample parks and community spaces, and more effective use of our public buildings.</b>
P&I 4.1	C	Our new agricultural affordable housing is a wonderful first step. Mixed use housing as Mt. Angel has with the Glockenspiel
P&I 4.2	C	Bikes & cars do not play well together! Down town core streets are too narrow to add a bike lane.
P&I 4.3	A	So many neighborhoods are cut off from each other when walking or biking. We need to make it easier to go between all the neighborhoods on bikes and walking.
P&I 4.4	A	More bike paths and bike friendly streets
P&I 4.5	C	Absolutely. Please focus on quality of life instead of on population growth.
P&I 4.6	C	affordable housing is especially important
P&I 4.7	A	Use planning, infrastructure, and amenities, including bike lanes on existing roads, to make walking and biking safe, healthy, ;
P&I 4.8	A	I would certainly like to see more family-oriented, affordable things. How about the ugly lot between C street and the sub sanc place made pretty; not with weird art, but with climb on-able statues of lions or horses...Likewise the (other Christmas tree) lot the corner of C/Westfield and McClaine. Both are real eye-sores.
P&I 4.9	C	All of these things consistent with the character of the community.
P&I 4.10	A	Agreed. Public buildings are underutilized and spend too much time shuttered. Almost all of them are potential revenue sourc events, clubs, sports teams, et cetera. Systems need to be constructed which enable these buildings and facilities to be fully ;
P&I 4.11	C	Affordable housing should not be part of a city plan. Tax dollars should not be wasted on bike-friendly streets.
P&I 4.12	A	Bike lanes please! Bike path to Mount Angel please.
P&I 4.13	C	A good master plan.
P&I 4.14	C	Don't follow Portland's lead!!!!
P&I 4.15	A	How will we fund the pool and maintenance of our park & recreation programs without increasing the park fee? At a minimum new 5 year special levy for the pool is needed
P&I 4.16	A	bike / walking paths in town and along the creek also bike ways outside of down town , connecting to Mt. Angel and from town
P&I 4.17	C	Sustainable economic development equates to ruining the small town feel. There's already been too much development in the form of cookie-cutter tract homes.
P&I 4.18	A	Silverton cannot provide enough employment for everyone. Recognize that there has been and will be many commuters. Reli affordable public transit is essential.

P&I 4.19	A	More park space is needed. I ride my bike to work most days. I do not see any bike friendly areas. Rite aid location is a plus for
P&I 4.20	C	Please see my comment #3 in "How We Care and Thrive" regarding the building of a senior living community
P&I 4.21	C	development and promotion and ease of access to outdoor activities is important for our health and we need alternate forms of
P&I 4.22	C	I do not believe that silverton has done a good job with providing safe sidewalks and bike lanes to downtown areas, this should be taken seriously, considering how many people bike to the falls/reservoir.. And how many people walk from say pioneer neighborhood to downtown... You can not walk that distance safely because there are not proper/any sidewalks in many areas. Very dangerous! I saw a mom have to walk her stroller on the busy road because there were no sidewalks. Unacceptable!
P&I 4.23	C	I support many of the items in this question but, not all. Too broad of a question.
P&I 4.24	A	While agree, this doesn't mean to rush ahead and raise taxes for dumb ideas like a town square, widening downtown sidewalks
P&I 4.25	A	Need more sidewalks! I don't feel like I can safely walk my family into downtown because of the lack of sidewalks. More parks
P&I 4.26	C	We still need to have basic infrastructure, though.
P&I 4.27	A	Too much development, not enough amenities!!!
P&I 4.28	A	We need a multi level Senior living facility. We have been in Silverton for 50 years, my parents are elderly and love this shiny town! It would be wonderful to have them stay here in town in a complex that will help take care of them at all levels of care, from living independantly in their own quaint little apartment on their own to getting quality care as needed. It would be a fabulous addition
P&I 4.29	A	Developing a comprehensive plan involving all the resources that our town has to offer in order to better each entity. Example would be using Eugene field property for a new City hall/police station in the heart of the city. Using City resources and personnel as well as private sector business to create teaching opportunities in our schools.
P&I 4.30	A	Plans that promote high density, neighborly lifestyles would be great.
P&I 4.31	C	Yes to more trails and park spaces!
P&I 4.32	C	We are NOT portland
P&I 4.33	A	With emphasis placed on affordable housing and becoming a bike/pedestrian friendly community.
P&I 4.34	A	Many more parks and better use of the ones already in existence such as the reservoir. Also a long path along the creek would be a wonderful addition to the town!
P&I 4.35	Q	Again, concerned about what is meant by, "affordable housing."
P&I 4.36	C	There is too much economic development without a sound infrastructure to support such growth.
P&I 4.37	A	I am opposed to subsidized housing. I am opposed to bike paths/lanes. We already have sidewalks. I think we should use our school buildings/grounds more. They are too expensive to be only used by students. It would also encourage them to be the first
P&I 4.38	A	The streets are already bike friendly now make the bicyclists follow the laws and all will be fine. DO NOT SCREW UP OUR STREETS MAKING BIKE PATHS OR ROUTES OR ANYTHING. If they want to come to Silverton they can come to Silverton
P&I 4.39	C	Oh boy! That is the goal...but that requires a lot of money. We can't even pass a bond to build safe schools for our children! How can we pass a bond that will fund safe sidewalks?
P&I 4.40	C	Silverton needs to think how big is too big. It has been growing rapidly in recent years. Just because it can be built doesn't mean it should be built. Once you lose your small town feel you can not get it back. I truly feel Silverton is going down that path and needs to be stopped.
P&I 4.41	C	Yes, but we don't need all of this at one time.
P&I 4.42	A	I think there needs to be multiple level care housing for the older citizens of our town. A nice, friendly facility where people who are ready to downsize can move, which has medical levels one can move to if necessary.
P&I 4.43	A	The city needs to invest in a nature park on the north end of town. Maybe in the Industrial park wetlands?
P&I 4.44	A	I don't know why we are saying "more effective"... doesn't "and effective use of our public buildings" serve in a more lasting sense?
P&I 4.45	A	We need to support the city better, starting with a new city hall and police dept. They are at the heart of city operations and have
P&I 4.46	C	Public buildings are old in poor repair and are in need of replacement. It's difficult to have more effective use, when they are in
P&I 5		<b>Optional: What is one action or strategy to help achieve this vision?</b>
P&I 5.1	A	The city should explore needed housing for other populations: the young working poor who must leave town in order to find affordable housing after high school or college, seniors.
P&I 5.2	A	This might sound silly, but creating a simple "town tagline" that everyone comes to agree upon and support, ala the "keep Portland Weird" movement, but something related to our vision: KeepSilverton special; Silverton = Hometown Silvertown; Silverton Shines
P&I 5.3	A	Revisit the plan every 5 years with citizen input for adjustments.
P&I 5.4	A	Build a multi-level senior living at the Oregon Garden.
P&I 5.5	A	Comb through the development code to see what could be revised/added/deleted to achieve these vision statements.
P&I 5.6	A	Again, very careful planning so we don't lose what makes Silverton a special place...
P&I 5.7	A	Single one way car lane. Reduce already limited parking by changing one side of street to bike lane.
P&I 5.8	A	Care for our water. This is of primary importance. It includes awareness and regulation of substances used topically on agricultural land. Look closely at Iowa and the decline of fresh unpolluted water sources after several decades of heavy fertilizer, pesticide
P&I 5.9	A	Work with the Silverton Bike Committee, land owners and citizens to create bike friendly rides in town and out of town.
P&I 5.10	A	• Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years. • Create incentives for new building projects to meet green-building and energy-efficiency
P&I 5.11	A	We need a parks and recreation district. It is disappointing that Silverton does not offer this. We pay a lot in taxes and have very minimal services and amenities.
P&I 5.12	A	Adopt a plan for increasing local, high-quality, green jobs, along with a workforce development plan to train local residents for
P&I 5.13	Q	??community action day where business owners and community members work to beautify Silverton??

P&I 5.14	A	Release and encourage our city staff to share their best ideas and leadership toward these goals. Too often our council and city manager stifle their creativity in the effort to avoid seeming biased toward some developments. They should be biased toward those developments that reflect our community goals and are the best trained leaders to encourage the kind of growth that we want and that will grow our community in sustainability, economic vitality and enthusiastic modeling of healthy living. They are
P&I 5.15	A	Establishing common grounds with constituents before tackling controversial issues. Advise people who were adamantly opposed to the "Streetscape" debacle on what prompted the need for some creative ideas to improve the downtown appearance.
P&I 5.16	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
P&I 5.17	A	More affordable? We are the third, our children and grandchildren would be fourth and fifth generation Silvertonians. But don't it affordable to live here. And I'm not talking about the housing... Can you please help us continue to live here by lowering our bill, and knock down some of the permit fees for home improvements.
P&I 5.18	C	Downtown revitalization is important and is a good starting point. However, the end result needs to be all inclusive and not just
P&I 5.19	C	When developing new areas, developers need to pay for improving infrastructure to accommodate. What is being done to improve the road on Steelhammer or up danger hill to provide for the additional traffic from the new development. Taxpayers shouldn't
P&I 5.20	A	develop upscale senior housing options
P&I 5.21	A	Follow through once a decision is made.
P&I 5.22	A	A committee to work with Marion Co. , State Gov. and big business for funding for projects .
P&I 5.23	A	development of multi-use paths and more sidewalks. we need more cross walks and bike lanes.
P&I 5.24	A	Talk with other similar sized communities in OR/WA to gain from their experience in achieving similar goals
P&I 5.25	A	Look at different property around town! Draw up a facility for people to look at and make suggestions
P&I 5.26	C	There are no public bathrooms downtown. This is hurting businesses. I hope public restrooms are part of the plan. Not every
P&I 5.27	A	Better/more sidewalks keep the pool open
P&I 5.28	C	There are several areas such as up Main st. by the water treatment plant and up steelhammer rd area that need sidewalks as: People are always walking those roads and in the road and there is not much shoulder in areas. The city has decided to let subdivisions go in around those areas which has increased the population around those areas and not improved the main roads
P&I 5.29	A	Re-look at zoning and the fact that we have to vote on everything. It has crippled the city from being able to make decisions a times that would benefit the whole.
P&I 5.30	A	Turn part of Eugene Field property into community park.
P&I 5.31	A	remove employee parking on down town streets
P&I 5.32	A	A voter approved tax, sales tax being ideal but property tax being acceptable to me.
P&I 5.33	A	Fix side streets and add curbs and sidewalks so the downtown neighborhoods match the beauty of downtown.
P&I 5.34	Q	Who's vision is this?
P&I 5.35	A	require affordable housing to be included in housing developments. mix affordable housing in with market rate housing. Sidewalk on south Water St and protected bike lanes on arterial streets.
P&I 5.36	Q	Meet with existing businesses to better understand their bottom line. What do they need to survive and thrive?
P&I 5.37	A	We need to update our water systems; transport, treatment, and disposal.
P&I 5.38	A	The Eugene Field property might be a good chance for trying out something new for downtown Silverton. Level it, or part of it, develop it into a new opportunity for Silverton that meets a very high level of expectation. If the powers that be are successful it will be a win/win. Silverton will benefit and the powers that be will be given the opportunity to develop another project. How about this: Maintain one end of the building with a meeting room (holding 75-100?), bathrooms, a basic kitchen and rent it for events that it brings in some income. The rest of the block would be beautifully landscaped AND provide lots of parking space. This would
P&I 5.39	A	Stop this rapid building and growth. Review and strengthen building and zoning code to insure the small town feel and tight
P&I 5.40	Q	Make happiness be the guiding force in our planning. What would make our citizens happy??
P&I 5.41	A	Find an organization that can benefit financially by this kind of development.
P&I 5.42	A	Downtown Streetscape program that includes all four sections of road around in the core of town - Main, Oak, Water, & First
P&I 5.43	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
P&I 5.44	A	Create incentives for new building projects to meet green-building and energy-efficiency standards
P&I 6		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
P&I 6.1	C	Statement #3: "We envision a Silverton where unique, locally owned businesses are a focal point" (rest of statement as is) I second Jeff's idea of building "neighborhoods" rather than subdivisions.
P&I 6.2	A	Somehow make recreation, culture, and jobs visions in themselves. Each can support the downtown core. Have a full occupancy policy for downtown storefronts even if this means art exhibits in vacant spaces.
P&I 6.3	A	For statement #1: Include the word "inclusivity" or "all inclusive"; include a word-maybe "multi-cultural"; inclusive of all ages with focus on minority groups. Reach out to the Russian community - big dinner coming up.
P&I 6.4	C	Enc. neighborhood association
P&I 6.5	C	I distrust the Drift Creek dam project. I hope that we will move very carefully, cautiously and thoroughly to investigate and understand the potential damage and losses before moving ahead with this proposal.

P&I 6.6	A	• Adopt a climate change adaptation plan. • Create and disseminate community emergency plans, such as in case of floods or earthquakes. • Train and support citizens in the CERT (Community Emergency Response Team) program. • Use planning, infrastructure, and amenities, including bike lanes on existing roads, to make walking and biking safe, healthy, and enjoyable. Educate citizens on how pesticides and herbicides enter our water supply and their health consequences. Develop a commur wide integrated pest management plan to reduce pesticide use. • Utilize available spaces in town for food production, such as or fruit trees, as well as annual crops. • Operate recycling center for critical waste streams, such as batteries, mercury-contain
P&I 6.7	A	Use planning, infrastructure, and amenities to make walking and biking safe, healthy, and enjoyable. Our city should be safe enough for children to walk and bike to in-town schools. Create more bike lanes on existing roads.
P&I 6.8	C	hard to dis agree with any of the statements in this survey just got to figure out how to make it happen.
P&I 6.9	A	Get our current city manager to retire ASAP and hire a visionary for this position. We have nothing to lose and so much to gai
P&I 6.10	A	Tell opponents of the streetscape project that it was a proposal for public commentand that Steve Kay was not Lord Volede
P&I 6.11	C	For the summer time Silverton should have bike taxi's. I think this would be a neat attraction for tourist and for locals just trying get from one place to the next.
P&I 6.12	C	Two things that we have here in Silverton that make us fortunate are the swimming pool and the Palace Theatre. It's critical th we support those businesses and maintain them so they remain open for generations to come. They are two of the things we offer to our young people in this town, and there aren't too many places for young people to enjoy here.
P&I 6.13	A	Utilize available spaces in town for food production, such as nut or fruit trees, as well as annual crops.
P&I 6.14	A	I would like to see a school for adults offering classes in the arts, and other subjects of interest to working adults.
P&I 6.15	A	Keep Eugene Field. It is part of what makes Silverton a cute town.
P&I 6.16	A	We should fix the roads. Not only are there pot holes in many of them, but as a resident of silverton for my whole life, the road confusing. The needless one ways, the downtown confusion, the new right only by Taco Bell, and more. All these things add together to make an amazing, amazing town with a confusing, unattractive road system. Yes, the transition from what we have currently to what that would look like would be confusing and maybe a but chaotic, at first, but people would quickly adapt to it because that is how roads are supposed to be and that's the best way for them to be. Tourists would make their way through wonderful town more and easier. People wouldn't have to drive around a block just to go from the library to say Safeway. I ho you actually take into account my opinion and think of a legitimate pros and cons list, I'm sure you can come up with somethin that I missed, seeing as how you're all adults and have been involved in these politics for years. I know this is suppose to be
P&I 6.17	C	Sidewalks Hobart and North Second for Web Lake Communit . Signs to give distances for walks along routes ,promote heal
P&I 6.18	C	Small towns are charming. Growth is growth. Small town becomes large towns. The rare gem that Silverton is disappears. Gri gets worse in the center core of town.
P&I 6.19	C	The 93 units that will be built is going to cause immense traffic problems on Brooks, Silver, James, North Water, and C/Westf streets. There are times now that I can barely get out of my driveway due to traffic on north water st.
P&I 6.20	A	New developments should mean more sidewalks! For instance, the new development on steelhammer will increase traffic on already congested, sidewalk less, street. The development fees paid to the city should include funds to complete a sidewalk c main roads to allow for safe walking into downtown. I don't know how you can bring more people into town without providing t
P&I 6.21	C	this survey is not worded well. All statements would draw an agree from any reasonable person. Better questions needs to be differentiate community desires
P&I 6.22	A	There needs to be more condominiums in nicer areas of town. Such as on the creek, around the pond in pioneer subdivision. Abiqua heights does not have any apartment units. Need more gyms i.e. Club Fitness or something with a pool.
P&I 6.23	A	When choosing park play equipment seek input from parents! The equipment at Pioneer park is horrible
P&I 6.24	C	Yes I do. If someone advises Silverton to link with Salem via a four lane highway, say NO! I've seen other small towns linked t interstate highway system and within 5 years get transformed into franchise wonderlands. Yuck! Keep Silverton in the back
P&I 6.25	A	More transparency with the water/sewer billing/situation.
P&I 6.26	A	use zoning to limit employee / customer intensive industries
P&I 6.27	A	Bring in more shopping
P&I 6.28	A	Integrate more conservation principles into the next revision of the comprehensive plan.
P&I 6.29	A	Fix what we have first before anything else.
P&I 6.30	C	I am very frustrated with this survey. This doesn't make any sense.
P&I 6.31	C	I would love to see our developing neighborhoods have larger lots. Silverton's minimum lot size is far too small and I would lov see development like it was in the olden days lovely big lots they are family friendly and somehow keep them affordable.
P&I 6.32	C	I would like to see more attention given to efficient use of water and energy. Perhaps even offering incentives.
P&I 6.33	C	This survey is so vague. Of course everyone wants all good things for our town.
P&I 6.34	Q	I believe that our town's infrastructure is more important than touristy signs. Are you trying to take care of us or outsiders?
P&I 6.35	C	This is so frustrating. All I see are a series of statements which are OF COURSE going to be agreed with.
P&I 6.36	Q	Our roads are getting crowded. How can we look ahead and improve? Also, downtown is almost more crowded than it needs be, traffic-wise. I often do not choose to go to downtown businesses because of how busy and crowded it is with passing traff
P&I 6.37	Q	How about a walkable city where we can meet and greet without the traffic? Pedestrian friendly like in Europe. If Europe can c we can do it too. That includes truck deliveries!
P&I 6.38	A	With all this lead(Pb) talk in Flint we should monitor our water more frequently and have the levels of the contaminants postec the water bill. I would love to see this on my bill. It shouldn't be hidden from view on a website. Also should we be testing for pesticides in our drinking water? I think this would be wise since we are surrounded by farm run-off(non-point sources).
P&I 6.39	C	We really need more parking downtown. I would like to see diagonal parking in the downtown core.

<b>P&amp;I 6.40</b>	<b>C</b>	Clothes stores DVD store Arcade for kids Wal-Mart Mall(maybe at Eugene field school) Small chemeketa college
<b>P&amp;I 6.41</b>	<b>A</b>	Adopt a climate change adaptation plan.
<b>P&amp;I 6.42</b>	<b>A</b>	Create and disseminate community emergency plans, such as in case of floods or earthquakes.
<b>P&amp;I 6.43</b>	<b>A</b>	Train and support citizens in the CERT (Community Emergency Response Team) program.
<b>P&amp;I 6.44</b>	<b>A</b>	Use planning, infrastructure, and amenities, including bike lanes on existing roads, to make walking and biking safe, healthy, ;
<b>P&amp;I 6.45</b>	<b>A</b>	Educate citizens on how pesticides and herbicides enter our water supply and their health consequences. Develop a commur wide integrated pestmanagement plan to reduce pesticide use.
<b>P&amp;I 6.46</b>	<b>A</b>	Utilize available spaces in town for food production, such as nut or fruit trees, as well as annual crops.
<b>P&amp;I 6.47</b>	<b>A</b>	Operate recycling center for critical waste streams, such as batteries, mercury-containing light bulbs, and electronics.
<b>P&amp;I 6.48</b>	<b>A</b>	Jefferson and 214 Pedestrian Safety - Crosswalk: This is a big issue, and has been around for a very, very long time without resolution, and should be a part of the visioning plan.
<b>P&amp;I 6.49</b>	<b>A</b>	My one suggestion is that whatever we do with a streetscape plans it has to be more than just Main St. between water and Something unifying several blocks like patterns in the sidewalk or street lights, as well as the cultural centers like the library museum. Without costing too much.
<b>P&amp;I 6.50</b>	<b>A</b>	Our entrance sign says that we're Oregon's 'Garden City'. Why not make us just that, a garden city? I'm suggesting a long-l plan to improve the appearance of Silverton, and get the community working toward a common goal. Part of the change w be to (for example) replace grass lawns and 'hell-strips' (section between the sidewalk and the street) with drought-toleran landscape, but it would be up to local committees to determine actual methods and processes required.

<b>P&amp;C 1</b>		<b>WE ENVISION a Silverton that preserves its history, traditions and heritage, encouraging though change while celebrating our past, present and future.</b>
<b>P&amp;C 1.1</b>	<b>C</b>	Unsure because I'm torn. I agree wholeheartedly in principle. However I've observed a "history, traditions and heritage" that only includes those with direct ties to the Oregon Trail pioneers or people who could pass as descendants. History is from that Oregon Trail starting point up to the nostalgia of the 1950s to mid '60s.
<b>P&amp;C 1.2</b>	<b>C</b>	These questions are all loaded. Preserve our history traditions and heritage? Yes. Encourage change? No way. I have left many answers blank because of this and answered some "not sure. This survey feels like a way to say "you guys took the survey and you wanted change so don't complain about it now"
<b>P&amp;C 1.3</b>	<b>Q</b>	...in which case, may we press the undo button and get our old A&W back instead of the parking lot, and get rid of the Kentucky Fried Chicken and McDonalds?
<b>P&amp;C 1.4</b>	<b>A</b>	Yes! Easier said than done, however. Silverton must attain and nurture a diverse leadership base that maintains, without compromise, the historic charm and appeal that brings new residents here while addressing the inevitability of generational change.
<b>P&amp;C 1.5</b>	<b>C</b>	Within reason. It is not reasonable to preserve a 100 year old school building that is falling apart or make community decisions upon "the way it was."
<b>P&amp;C 1.6</b>	<b>C</b>	Absolutely - the pet parade, Oregon garden traditions (fireworks, etc), future farmers, Homer Davenport with Davenport races, all to this community's cohesiveness. Farmers market is very important with lots of organics. One area for change is more support organics and moving away from GMO crops which could significantly distinguish Silverton. Local Motive is a great start to honor market and grow small businesses in Silverton
<b>P&amp;C 1.7</b>	<b>C</b>	Silverton should never lose sight of its history as a small farming community.
<b>P&amp;C 1.8</b>	<b>C</b>	I have lived across 1/3 of the world. Silverton is unique. You can come back after 50 years and it still feels welcoming and familiar.
<b>P&amp;C 1.9</b>	<b>C</b>	How can you disagree with a question like that. As with most of these "feel good and leading" questions, a person comes across as a mean person if you disagreed.
<b>P&amp;C 1.10</b>	<b>A</b>	Don't demo Eugene Field!
<b>P&amp;C 1.11</b>	<b>C</b>	I would like to see true professionals help with this endeavor, such as folks with credentials.
<b>P&amp;C 1.12</b>	<b>C</b>	So far a lot of it has already been torn down or replaced.
<b>P&amp;C 1.13</b>	<b>C</b>	Silverton can be hostile to new people. Let the past go. People don't have more value just because their families have been here generations.
<b>P&amp;C 1.14</b>	<b>C</b>	This is so vague that it's meaningless.
<b>P&amp;C 1.15</b>	<b>C</b>	Again, how could someone not agree with this?
<b>P&amp;C 1.16</b>	<b>C</b>	Don't try to change the past so it will be politically correct, things happen and we have to learn from our past. Otherwise we keep making the same mistakes over and over
<b>P&amp;C 1.17</b>	<b>C</b>	Traditions are important...but so is change. We must be flexible and welcoming to the new in order to better fund our traditions.
<b>P&amp;C 1.18</b>	<b>A</b>	Keep it simple, keep it happy and healthy for all.
<b>P&amp;C 1.19</b>	<b>C</b>	To promote this, we need ways to promote passing our history down to others. We need a better staffed police dept to be able bring more connection to the community through officer involvement.
<b>P&amp;C 2</b>		<b>WE ENVISION a Silverton that maintains its small-town charm, with a vibrant downtown and varied shops and small businesses that serve visitors and locals alike.</b>
<b>P&amp;C 2.1</b>	<b>Q</b>	"Downtown"?
<b>P&amp;C 2.2</b>	<b>C</b>	I find this statement much more inclusive and easier to get behind, support and possibly even champion. I also like that it appeals to respect visitors vs. being overly concerned about "what Silverton is doing for me and/or my kids," --the entitlement vibe I sometimes see.
<b>P&amp;C 2.3</b>	<b>C</b>	Not just preserves small-town charm, but remains a small-town. The infrastructure is not equipped for a population increase.
<b>P&amp;C 2.4</b>	<b>A</b>	No chain stores
<b>P&amp;C 2.5</b>	<b>C</b>	But we need to get more businesses in town to fill the empty spaces!
<b>P&amp;C 2.6</b>	<b>A</b>	we must support our local businesses!
<b>P&amp;C 2.7</b>	<b>C</b>	If downtown is going to be a "core area" that includes celebrations and shops, it needs to be redesigned and rethought. I often see "out of downtown" locations because of parking and traffic. It gets so crowded down there and it is hard to choose to take my grandchildren to events when I know it will be chaotic for drivers and pedestrians alike. Please think about these things. We may not want to change the direction of the traffic, but something needs to be done to help add charm to those shops and events.
<b>P&amp;C 2.8</b>	<b>C</b>	Our downtown is only for tourists, not for residents anymore
<b>P&amp;C 2.9</b>	<b>C</b>	Absolutely, without exception! It is not beyond reason to create a secondary modern "downtown section" remote to our historic section that will encourage and support the vision of changing with the times while nurturing our historic roots.
<b>P&amp;C 2.10</b>	<b>C</b>	but with an understanding that this "feel" also requires thoughtful growth and a willingness to accept it.
<b>P&amp;C 2.11</b>	<b>A</b>	Needs more parking to accommodate
<b>P&amp;C 2.12</b>	<b>A</b>	Needs to be more attractive downtown.
<b>P&amp;C 2.13</b>	<b>A</b>	Need turn empty spaces downtown into more viable space.
<b>P&amp;C 2.14</b>	<b>C</b>	Right on!!!!
<b>P&amp;C 2.15</b>	<b>C</b>	Charm of the town, the new Maps is a modern looking building, look at Mt. Angel keeping with a theme, as many small towns do. CHARM CHARM CHARM! It's not rocket science.
<b>P&amp;C 2.16</b>	<b>C</b>	Silverton has become too...artsy. All the galleries, wineries and such. Brings in a lot of stuck up people that really should have stayed in Portland.
<b>P&amp;C 2.17</b>	<b>C</b>	Being LOCAL is the key to preserving what makes Silverton great - the people.
<b>P&amp;C 2.18</b>	<b>Q</b>	Does that really go with the rest of the plan?
<b>P&amp;C 2.19</b>	<b>A</b>	Need a basic clothing store.

P&C 2.20	C	But it needs a balance between business. We have too many that are too similar. Okay if it's antiques or art, that grows business but how many coffee and Asian food restaurants can we have before they knock each other out.
P&C 2.21	C	Not if you continue to move people in
P&C 2.22	C	This is CRITICAL so that Silverton doesn't wind up looking like any other boring town. People don't seek out small towns to see buildings and strip malls.
P&C 2.23	A	The city should devote as much attention to livability issues as it does in supporting the Chamber of Commerce and business
P&C 2.24	Q	I understand why we have one-way streets but they still don't "feel right". Can we debate restoring two way streets (again)?
P&C 2.25	A	Keep Silverton Small!
P&C 2.26	A	Get rid of the parking meters, I will not shop downtown because of them, it is not the money, it is the principle, if you want to encourage the downtown businesses, have free parking
P&C 2.27	C	This is one of my very favorite things about this community.
P&C 2.28	C	And pedestrian friendly too!
P&C 2.29	C	This ability and variety makes Silverton what it is.
P&C 3		<b>WE ENVISION a Silverton where a year-round farmers market downtown connects the agricultural bounty of the region to our community, attracting visitors, supporting area farmers, and increasing local resilience.</b>
P&C 3.1	Q	"Year-round"?
P&C 3.2	C	produce doesn't naturally grow all winter in our region. +++ farmers market in natural season.
P&C 3.3	C	I don't believe this business has to be downtown, but I wholly support the establishment of a local food cooperative which would carry locally made products.
P&C 3.4	C	Yes!
P&C 3.5	C	A year round community-owned market like Silverton Food Co-op will provide a strong connection and bond to our local small-scale family farms, while serving to educate and inform the public as to the benefits of supporting sustainable agriculture.
P&C 3.6	Q	Also, Silverton Food Co-op??
P&C 3.7	C	This would be on the very bottom of the priority list.
P&C 3.8	C	I hope to see it year-round.
P&C 3.9	C	YES!!!!
P&C 3.10	A	School lunches.....We need to improve them. Using local fruits, veggies, and proteins.
P&C 3.11	Q	Are we able to provide products for a year-round farmers market? Not much is growing around here in December.... It seems to do well from May through October.
P&C 3.12	Q	Farmers? who can't afford to farm, since the newcomers complain about the smoke so we can't burn the fields. ?Pollution?? Would you rather we dump on the pesticides?
P&C 3.13	C	Strongly Agree!
P&C 3.14	C	Yes!! Silverton's historic past and charm will always be the primary reason visitors come here.
P&C 3.15	Q	Year round farmers market? What will they be selling in mid-February?
P&C 3.16	C	YES!
P&C 3.17	C	Year-round farmer's market may not be feasible
P&C 3.18	A	Promote in our papers by local by fresh .
P&C 3.19	A	Excellent idea. Turn the Eugene Field school property into a covered farmers market.
P&C 3.20	C	This is an absolute plus.
P&C 3.21	C	But not if I have to pay more taxes
P&C 3.22	Q	Not clear how a year-round market would work. What would be for sale during the winter? What does 'local resilience' mean in context?
P&C 3.23	C	Would love a year-round farmers market.
P&C 3.24	C	Personal preferences.
P&C 3.25	C	Sometimes it's not possible...like in really bad weather. But most of the year there could be other vendors there. Basically support a way to connect with people.
P&C 3.26	C	Needed
P&C 3.27	C	Though I would take care not to "codify" the location as being "downtown." This is where "some degree of flexibility" becomes a goal.
P&C 3.28	C	Local Co-Op!!!
P&C 3.29	C	I agree that a year-round Farmer's Market would be great, as long as there are health and safety regulations that are enforced.
P&C 3.30	C	See my previous comments about Eugene Field School.
P&C 3.31	C	Love this!
P&C 3.32	C	A big YES!!!
P&C 3.33	C	I'm not sure this should be an overarching goal but perhaps a tactic. I don't see the need for this year round.
P&C 3.34	A	I was going to suggest this in another one of the surveys! Thank you for putting it in! I thought perhaps we could create a covered market where people could bring their goods. (But please make sure they take debit cards.)
P&C 3.35	C	This a strong point for our community.....keep it going.
P&C 3.36	C	Year round is a bit difficult for farmer market.
P&C 3.37	A	Let's get that co-op in town too!
P&C 3.38	A	We should develop a block downtown to hold farmers markets/artist and crafts events throughout the year.
P&C 3.39	C	This is an excellent way to celebrate our Local Motive movement so that we can help celebrate our farmers throughout the year and promote local economy.



		<b>WE ENVISION a Silverton where Silver Creek and Silverton Reservoir have been enhanced as a community's most prominent natural features, with improved public access and creek side amenities that add to our quality of life.</b>
<b>P&amp;C 4</b>		
<b>P&amp;C 4.1</b>	<b>C</b>	people have to be careful if they think they can enhance natural features. access can be nice.
<b>P&amp;C 4.2</b>	<b>C</b>	Provided that such enhancements support protection of our water, I agree.
<b>P&amp;C 4.3</b>	<b>C</b>	Yes!
<b>P&amp;C 4.4</b>	<b>C</b>	Many people still do not know the potential dangers of a dam breach.
<b>P&amp;C 4.5</b>	<b>A</b>	just needs a good clean up
<b>P&amp;C 4.6</b>	<b>C</b>	Hiking path from reservoir to Coolidge Park. Better patrols at the reservoir.
<b>P&amp;C 4.7</b>	<b>A</b>	we need to do more of this
<b>P&amp;C 4.8</b>	<b>A</b>	More public access to the creek = more pollution and disruption to the fish and animals that need it to survive. We need to maintain the waterways as animal habitats.
<b>P&amp;C 4.9</b>	<b>C</b>	This is a low priority in the long-term scheme of things.
<b>P&amp;C 4.10</b>	<b>C</b>	A long untapped attribute of Silverton!!
<b>P&amp;C 4.11</b>	<b>C</b>	The reservoir development has become a small disaster with too many people crowded into the space. Creekside trails and amenities only serve to erode the quiet "escape" value that many natives grew up loving. The easiest way to ruin a quiet natural experience is to make it easy to access and convenient for any and all to use. Add a toilet, you place the final nail in the coffin.
<b>P&amp;C 4.12</b>	<b>C</b>	Not sure if wise use of funds. Other more pressing needs.
<b>P&amp;C 4.13</b>	<b>C</b>	Umm... Sure. Leading question, thank you very much.
<b>P&amp;C 4.14</b>	<b>C</b>	Absolutely. Restaurants with decks overlooking the creek are a huge draw for people from Salem, Portland and tourists. I recommend supporting this financially and in any way possible. The flower baskets are wonderful and also add to charm and
<b>P&amp;C 4.15</b>	<b>Q</b>	But how do we pay for parks & recreation when our focus has to be on aging infrastructure?
<b>P&amp;C 4.16</b>	<b>A</b>	A bike pedestrian trail from the reservoir to town would be good for committee and tourism . The business in town need more than local money which is limited .
<b>P&amp;C 4.17</b>	<b>Q</b>	Not as long as there is a dam that could break if there was an earthquake. How many city officials would be affected? I suspect
<b>P&amp;C 4.18</b>	<b>C</b>	Love this idea
<b>P&amp;C 4.19</b>	<b>A</b>	build a multi-use path out south water street to the reservoir. It's not too far to walk/bike and it gets you out to a beautiful place.
<b>P&amp;C 4.20</b>	<b>A</b>	Leave the creek alone unless it is to keep it clean and unblocked.
<b>P&amp;C 4.21</b>	<b>A</b>	I do think this is a good idea, however, there are more important things that need to be addressed before more money is frivolously spent on cosmetic things. Like fix the dam, fix the roads, fix the traffic problems.
<b>P&amp;C 4.22</b>	<b>A</b>	If possible, more access to the perimeter of Silverton Reservoir including wheelchair access if possible. Is there any type of bus/public transport to and from the reservoir esp. in the summer?
<b>P&amp;C 4.23</b>	<b>C</b>	Yes! This needs a task force.
<b>P&amp;C 4.24</b>	<b>Q</b>	Why? Everyone knows it's there
<b>P&amp;C 4.25</b>	<b>C</b>	Yes!!!
<b>P&amp;C 4.26</b>	<b>C</b>	While I believe this is a wonderful aspiration. I do not think it is realistic for 2035.
<b>P&amp;C 4.27</b>	<b>C</b>	The Oregon Garden must be included in all plans. What a wonderful resource! This is a win/win for everyone. Farming, including wine industry, is essential to the prosperity of Silverton. Also include our city park and Silver Creek Falls.
<b>P&amp;C 4.28</b>	<b>C</b>	Both Silver Creek and Silverton Reservoir are just fine the way they are don't be changing anything.
<b>P&amp;C 4.29</b>	<b>C</b>	Not a place to prioritize funds, other than in maintaining its structure in effort to prevent flooding.
<b>P&amp;C 4.30</b>	<b>A</b>	This is certainly one place where volunteerism is lacking. We need to clean up these beautiful areas and keep them well tended
<b>P&amp;C 4.31</b>	<b>C</b>	We live on Silver Creek and have always considered that the community owns the creek and should have access to all of it.
<b>P&amp;C 4.32</b>	<b>A</b>	Let's put some canoes/ kayaks in these places for people to use!
<b>P&amp;C 4.33</b>	<b>C</b>	Agree but only if we support the Public Works and Police Officers who will need to be there due to the number of people. Seeing the reservoir is taken over by those drinking and acting out, which is why I don't take small kids there. If the police were there and able to get around, it would help a lot.
<b>P&amp;C 5</b>		<b>WE ENVISION a Silverton where its rich heritage is kept alive through events, programs and experiences, keeping our community's past relevant – and making our future more confident.</b>
<b>P&amp;C 5.1</b>	<b>Q</b>	How can a year round farmers market be financially feasible?
<b>P&amp;C 5.2</b>	<b>C</b>	Same comments about making past more diverse at least some of the time. Definitely being more inclusive with regards to the capability and character, personal accountability & community contribution being key "selection criteria"
<b>P&amp;C 5.3</b>	<b>C</b>	parades are a hit!
<b>P&amp;C 5.4</b>	<b>C</b>	YES!!!!
<b>P&amp;C 5.5</b>	<b>C</b>	we must get our younger Silvertonians engaged in all aspects of keeping our community strong..
<b>P&amp;C 5.6</b>	<b>C</b>	There should be an area where we can all gather and not worry about traffic. I loved the plan that included a street to be blocked and set up for these wonderful events. It helps the pedestrians feel safe (especially those with small children) and the drivers feel they aren't "caught up" in an event and feel frustrated with our area.
<b>P&amp;C 5.7</b>	<b>C</b>	We have the Pet Parade and Homer Davenport Days - those seem to be ample events for our small town.
<b>P&amp;C 5.8</b>	<b>C</b>	No more tourists please. But you can keep the Pet parade.
<b>P&amp;C 5.9</b>	<b>C</b>	Adding events and programs for the sake of adding them is costly and counterproductive. Perhaps working to improve those events and programs we have is a better answer.
<b>P&amp;C 5.10</b>	<b>C</b>	
<b>P&amp;C 5.11</b>		Yes!

P&C 5.12	A	Also need to acknowledge parts of past were disreputable (KKK history) and form community response to it's revival, such as r distribution of KKK material.
P&C 5.13	A	Running / biking events from Down Town area would promote the town and help business . These events are big money maker
P&C 5.14	A	The Pet Parade & Homer Davenport Days should be heavily promoted and marketed.
P&C 5.15	A	Keep the events LOCAL in nature and primarily aimed at the locals. I live in Bend and everything is aimed at the tourists. Does promote good feelings.
P&C 5.16	A	clubs/nonprofits could develop many more local activities/events in neighborhoods, parks, schools. not big events like Homer D just fun local activities such as group walks/rides, barbecues, neighborhood yard sales - inclusive activities.
P&C 5.17	Q	When we have parades, where are our bands (school bands, marching bands that ask for donations for uniforms, instruments) aren't they representing themselves? Keep the politicians out of our parades.
P&C 5.18	C	Community events are important. How to get involved is always the question and sometimes it seems that it's difficult to find ou
P&C 5.19	C	In addition, new ideas can be embraced as this town grows, keeping in tune with the changing times.
P&C 5.20	A	Just keep what we have done no more tourist traps
P&C 5.21	Q	What does this even mean?
P&C 5.22	C	Love all the events
P&C 5.23	C	Events like Davenport Days, the Oregon Garden fireworks display (or movies in the garden), and the Pet Parade are cute, quirl events that encourage people to visit our town. This kind of tourism is just as important as the pit stops folks make at Roth's for before they head up to the Falls.
P&C 5.24	C	I guess I believe we need to live in the present and plan for the future.
P&C 5.25	A	this means we HAVE to build a cohesive team of people for our art festivals and other festivals so that they are good enough vendors providing food and art to outside members of the town.
P&C 6		<b>Optional: What is one action or strategy to help achieve this vision?</b>
P&C 6.1	A	Preserve by NOT allowing BIG CORPORATIONS (i.e. Rite Aid and Dutch Bros) to put our local small businesses out of bus More city planning along those ideas.
P&C 6.2	C	Investment of time.
P&C 6.3	C	Benches located around downtown (and other centers) have an interesting person or event/story to read on them. Effect is 1 even if one is sitting to rest, he/she is learning about the town's history.
P&C 6.4	A	Embrace multi-cultures in Silverton - Hispanic, Russian, Oriental.
P&C 6.5	A	Hist. Soc. involvement in community.
P&C 6.6	A	<ul style="list-style-type: none"> <li>• Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.</li> <li>• Silverton will be good stewards of the natural resources that we have historically relied to ensure that our future generations will have the same or a better standard of living as we enjoy today.</li> <li>• Eliminate energy water waste in industry, community, and infrastructure.</li> <li>• Demonstrate that the amount of water withdrawn from the water cy does not exceed the amount of freshwater entering the system via precipitation, river flow and other sources, to ensure that Silverton does not deplete its water supply.</li> <li>• Increase the use of sustainable agricultural practices which increase the soil h and retention and do not pollute waterways due to agricultural runoff.</li> <li>• Provide maximum support to local food ventures, sur the farmer's market, SilvertonFood Co-op, and other ways of connecting local residents to locally-grown food.</li> </ul>
P&C 6.7	A	Provide maximum support to local food ventures, such as the farmer's market, the coop, and other ways of connecting local residents to locally-grown food.
P&C 6.8	A	Again, we need to allow the professionals we employ at the city to do their work in a way that is energizing to both them and community. City Council should rely on them for advice and direction rather than challenging all of their ideas as if they don' what we pay them to know.
P&C 6.9	A	Let Bimart come to town so we can keep more revenue here instead of people going to Salem.
P&C 6.10	A	Intentional reaching out to leaders who are in their 30's and 40's...getting their input...getting them involved...when I look at 1 "leaders" of our community...they are in their 50's and 60's...we need all ages at the tables...identify some uninvolved memb and think of ways to engage them...get their ideas...involve them in planning and get them to involve others in their same ag group. Understanding the pressure and "busy-ness" of being young parents...we need their voices..
P&C 6.11	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
P&C 6.12	A	Improve upon existing events and programs rather than add more for the sake of having more events and programs. Quality quantity. Adding events and programs taxes local resources.
P&C 6.13	A	We should close off downtown and make a walking mall.
P&C 6.14	A	Consider forming a Parks & Recreation special district
P&C 6.15	C	City Gov. that is interested in being proactive .people with a vision and committees to help put it together .
P&C 6.16	C	Slick, commercial activities are not the answer. Make it possible for anyone to participate.
P&C 6.17	Q	Most of these questions are so lame. What is there do disagree with?
P&C 6.18	A	Yearly downtown dinner, tables in the streets, offering local farmers or local businesses the chance to show off their food (th should be an expensive event) all proceeds could go to enhancing the farmers market, and other local venues.
P&C 6.19	C	I would like to see a river walk that connects from the park through downtown to post office.
P&C 6.20	C	Sales or property tax
P&C 6.21	A	Stop taking down old buildings, stop tearing down trees, stop the rampant commercialism and chain proliferation. What's ne Walmart?
P&C 6.22	A	Support and develop programs for small local business's to thrive including local food products.

P&C 6.23	Q	If we had more parking near downtown (see comments about Eugene Field) could we institute a small shuttle running between downtown and The Oregon Garden on a regular, daily basis? I believe The Oregon Garden will be expanding a feature that speak to our Oregon heritage that will bring additional visitors.
P&C 6.24	C	We need more buy-in from the downtown businesses to collaborate with each other and create events and experiences for shoppers. For example, we sit on the edge of the Oregon Garden with a wonderfully vibrant Christmas event that last over a month; however, local businesses do little to bring those tourists into town. More spirit and vibrancy is needed in this area we know takes money and energy but I would believe would pay for itself in the long run. But that is just a specific example, overall the town needs more collaboration and innovative marketing beyond First Friday.
P&C 6.25	C	Longer walking paths by the creek. More city walking paths.
P&C 6.26	A	We need to develop the Silver Creek Water Front.
P&C 6.27	A	Ask more people to be involved.
P&C 6.28	A	Silverton should select the most fitting standards for sustainable and resilient communities and certify as a sustainable and resilient community within 5 years.
P&C 6.29	A	Silverton will be good stewards of the natural resources that we have historically relied upon, to ensure that our future generations will have the same or a better standard of living as we enjoy today.
P&C 6.30	A	Eliminate energy and water waste in industry, community, and infrastructure.
P&C 6.31	A	Demonstrate that the amount of water withdrawn from the water cycle does not exceed the amount of freshwater entering the system via precipitation, river flow and other sources, to ensure that Silverton does not deplete its water supply.
P&C 6.32	A	Increase the use of sustainable agricultural practices which increase the soil health and retention and do not pollute waterways due to agricultural runoff.
P&C 6.33	A	Provide maximum support to local food ventures, such as the farmer's market, the coop, and other ways of connecting local residents to locally-grown food.
P&C 7		<b>Optional: Do you have any new ideas or additional comments you would like to share?</b>
P&C 7.1	A	We need to focus on connectivity. Less money for police, more for local needs such as streets sewers, parks, places for people (local and not) to congregate and enjoy Silverton. Parks, green space -not connected to schools.
P&C 7.2	A	Posters Articles in Print Articles on line - social media sites. First Fridays. I will help wherever I can.
P&C 7.3	Q	Signage: identifying business(es) - not just on Main between water and First - but entire town. Walkability by creek. City does support community and water - can they do more?
P&C 7.4	C	I see this as touchy area and I am not sure how divisive of an issue racial and cultural inclusion. It's possibly something that needs to be acknowledged as a challenge - however I don't see it as a top priority to fix for near term. Near term priorities are water/sewer infrastructure (impacts everyone resident or visitor, rich or poor, pink or purple, etc., 2) emergency preparedness (with multiple priorities within that, some of which could come after # 3) 3) economic development & diversification. My two ideas are 1) advanced higher education w/links to agricultural & natural resources/recreation and 2) a hybrid of eco-tourism, agro-tourism and adventure travel (from high intensity ice climbing to guided wine tours comparing "terroir")
P&C 7.5	C	Be careful with "enhancing"our "natural features"
P&C 7.6	C	The only thing I'd like to mention is that some people may not feel history is a huge thing. We see those things around town are very cool and all, but I think that most kids (who are our future) do not necessarily see it as important. I definitely do! I'm saying if you ask most young adults they will likely say it doesn't matter. So, maybe we have to be more excited about it or something as adults? I don't know??
P&C 7.7	A	Encourage and create alternative water sources, such as residential and commercial rainwater catchment
P&C 7.8	A	Again, our City Manager needs to retire ASAP and we should find a visionary rather than a place-holder to lead our efforts.
P&C 7.9	C	It would be great to have the trail alongside the creek continue up to the reservoir like it has been suggested. However, it is essential to maintain the creek undisturbed by a trail and the people who use it, much like the first part past the swimming pool. Silverton's history is important, but living for the future means not necessarily dwelling on the past unless we look into the past to ensure we don't make future mistakes. Thus, the important of vision and strategic planning for the future.
P&C 7.10	C	Heard about this at work the other day, and I have to agree that is the most poorly designed survey I have ever encountered. Seriously, people, WTH were you THINKING?
P&C 7.11	Q	Seriously, people, WTH were you THINKING?
P&C 7.12	A	Honor ag heritage with plantings of native & edible plants in public spaces of central city and parks.
P&C 7.13	A	We do not have to reinvent programs or events, use what other towns and cities have already implemented.
P&C 7.14	C	I was in town last year. Some of the old, unused buildings looked kinda slum like. Don't let things rot in place.
P&C 7.15	A	I have a lot of ideas for silverton.. Local resident garden tours, Night markets, improving sidewalks to get to downtown areas ways to get more tourists here and help silverton thrive! Email me epage16@hotmail.com if you would like to hear more of my ideas.
P&C 7.16	C	Downtown is greatest asset. People from surrounding areas will come to downtown if events are family oriented, but fun for all ages. It works for many towns across country.
P&C 7.17	C	"Would like to be part of group discussions.
P&C 7.18	A	Something I've noticed over the past ten years is a decline in our town for "use"...less people at the movies, at the park, on Halloween the streets are not at all what they used to be (so many dark front porches, etc.)...maybe try to find a way to keep people that live here, spending their money here. A short Halloween parade that ends at Eugene field since they work so hard on their event. And newer movies available, and more stuff to do, like the new ice skating rink.. Maybe a roller skate rink? A children's treasure hunt day would get ppl involved in local businesses. If these businesses had better prices that would help.
P&C 7.19	C	Well there's 8 minutes of my life I'll never get back.

<b>P&amp;C 7.20</b>	<b>C</b>	I would love to see a food co-op in town that recognized low-income, seniors, and stay at home mothers with a discount. A co-op in another part of town offered 10% discount and my family could afford healthy, local, organic food that offered a healthy diet and further sustained and benefited local farmers. Let's face it, Costco is too expensive and Safeway either doesn't carry what you need, is out of what you need or you get raided with fruit flies from the fruit. Let's get something new on town.
<b>P&amp;C 7.21</b>	<b>A</b>	We need to develop the Silver Creek Water Front. We need to encourage Agriculture within the city limits.